



Bank of The Bahamas  
LIMITED

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2015 ANNUAL REPORT



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**Adaptability is about the powerful difference  
between adapting to cope and adapting to win.**

*- Max McKeown, Adaptability: The Art of Winning in an Age of Uncertainty*

# Introduction

## Bank of The Bahamas Limited

In every life, from that of the smallest child to the most sophisticated business, there is a time that separates what happened before from what will happen in the future. For the child, adult or business armed with a solid foundation and strong principles, a crossroads that alters the route taken is not a stopping point, but a stepping stone. Adaptability to win is what transforms a crossroads into the beginning of new opportunity.

Now, as we at Bank of The Bahamas rededicate ourselves to future success, we are pleased to present this annual report to you, the nearly 3,000 shareholders who have demonstrated your trust in the bank, our many customers and vendors and to the 350 staff members who strive to deliver the service you deserve with every personal or online transaction.

As you peruse and review the pages that follow, the Directors, Management and Staff thank you for your loyalty and pledge to continue bringing the innovative solutions that have earned for BOB the unique place in progressive banking in The Bahamas. At the same time, we invite you to review the many plans for the bank going forward ranging from new policy to new products.

While past commercial success was often tied to a large business model, it is the small and medium size businesses that will drive future success. BOB is adjusting to that reality. We will combine a very conservative approach to commercial lending with a very robust approach to new technology, allowing more and more banking to be done online, at offsite ATMs and on mobile devices.

Our future steps will be taken in an ever-widening retail space aimed at providing services that enable those who are challenged to better meet financial obligations and return to financial stability while adding greater value to clients of more secure means. We will employ new and innovative refinancing and restructuring products to achieve these solutions. And though we will adapt with new technology, we vow never to allow sophistication to overshadow the personal touch that builds loyalty of customers like a woman

in Cat Island who shared this story:

“I used to go to the post office but when the bank opened it was so much more convenient and the people there are always smiling from the minute you walk through the door. When my daddy died, I didn’t know how I was going to bury him though I have a good job. I wanted everything to be right because he was 96 and he worked so hard all his life. He was a fisherman and farmer. Ms. Brown, BOB’s branch manager just helped me with everything. The day of the funeral the church was Catholic and it was full. Everyone was there. And my daddy, he left a nice house and 32 acres just for me. I paid back that small loan but it was the kindness I can’t repay. If it hadn’t been for the bank, I would still be crying now. I love Bank of The Bahamas and I am so happy they are in Cat Island.”

There are dozens of stories like Paula Thurston’s, people whose lives have been affected by the personal touch of someone at BOB who cared.

That is how we adapt to win, one customer, one transaction, one kindness at a time while exercising prudent risk management policy and stringent oversight of operating expenses in an atmosphere of cautious optimism.

On a personal level, we pledge to continue to respect every customer even as we adapt to win and to again reach a pinnacle that allowed us to achieve what no other bank in the history of The Bahamas has ever accomplished, – being named by respected international institutions as the country’s best bank.



# Board of Directors

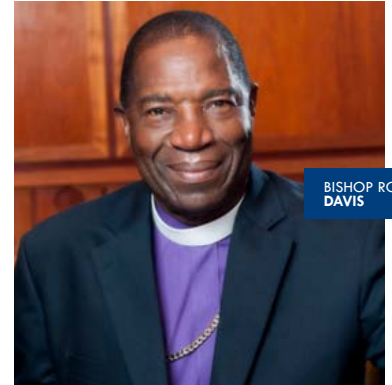
Accountable. Transparent. Ethical. Visionary. These traits shape the character and foundation of our Board of Directors. The 9 men and women of the Board are business and community leaders charged with ensuring that at Bank of The Bahamas Limited, good Corporate Governance is achieved and Shareholder interest is protected.



DR. RICHARD C.  
DEMERITTE



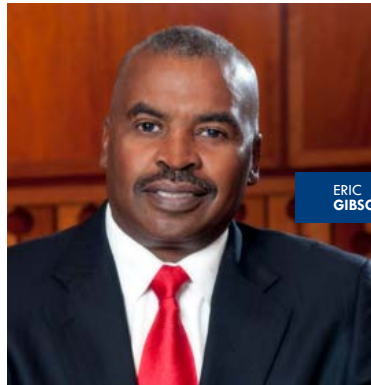
WAYDE  
CHRISTIE



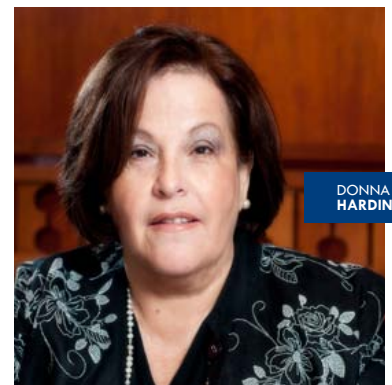
BISHOP ROSTON  
DAVIS



DON  
DAVIS



ERIC  
GIBSON JR.



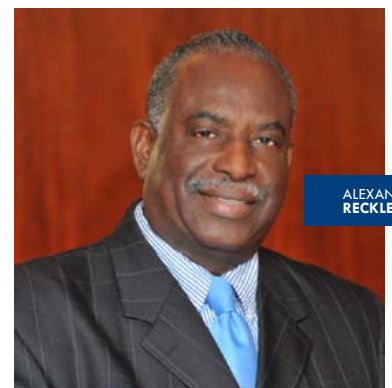
DONNA  
HARDING-LEE



W. RENAE  
MCKAY



ERROL  
MCKINNEY



ALEXANDER  
RECKLEY

# History

## Bank of The Bahamas Limited

The Bank was incorporated in The Commonwealth of The Bahamas on April 17, 1970 as Bank of Montreal (Bahamas & Caribbean) Limited. In 1983, its name was changed to Bank of Montreal Bahamas Limited. In September 1988, the Government of The Bahamas created a joint venture with Euro Canadian Bank Limited. By purchasing 51% of the shares, the Government not only had controlling interest, but was able to ensure that Bahamian employees were offered employment with the new bank, appropriately renamed Bank of The Bahamas Limited.

During the second half of 1990, the Government purchased all of the Shares held by Euro Canadian Bank Limited and issued an additional 7,000,000 Shares, bringing the total number of shares issued to 10,000,000.

In September 1994 the Government sold 20% of its Shareholding or 2,000,000 Shares to the Bahamian public. In October 1995 the Government offered a further 3,000,000 Shares of the Bank to the Bahamian public. Both offerings were substantially oversubscribed.

The Bank continued to experience extraordinary success as it was able to announce an oversubscribed rights offering of \$25 million in late 2005 and a subsequent \$15 million private placement preference share offering in 2006.

Later branded as BOB, the Bank of Solutions, Bank of The Bahamas became synonymous with creating firsts in local retail banking: the first to introduce trust and fiduciary services for Bahamians in B-dollars, the first to introduce VISA gift and pre-paid cards, the first local bank with online banking, the first to host a national, multi-partner mortgage

fair, the first to partner with various health institutions for an in-house pre-loaded VISA card or letter of credit to cover medical expenses, the first to produce an annual report on CD, first to offer new key features in online banking, the first to offer mobile payment processing, the first to offer an e-alert notifying customers of deposits, withdrawals, loan or utility payments or other activity on their accounts by sending information to smart phone and desktop, tablet or laptop. Its ATMS remain the only 24/7 banking facilities in The Bahamas to offer a number of features including instructions in Braille and non-envelope deposit capability.

Throughout its history, Bank of The Bahamas has accepted its role as a national development vehicle, serving smaller communities in remote areas less attractive to larger institutions but critical to local economies. Among those locations are branches in San Salvador, Andros, Inagua, Cat Island and Exuma.

Though young itself, Bank of The Bahamas grew through prudent acquisitions including assets of Workers Bank Limited (2001) and the mortgage portfolio of Citibank (2007). All employees were retained and benefitted from re-training and skills upgrade.

The Bank of The Bahamas operates 12 branches on seven islands stretching over more than 500 miles, and continues to assess efficiency of operations across such a distant environment.

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*The Bank of The Bahamas operates 12 branches on seven islands stretching over more than 500 miles.*

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# Message From The Chairman

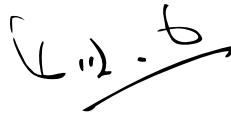
Fiscal 2015 brought both challenges and opportunities for Bank of The Bahamas. The bank made solid progress in reducing loan losses and while we are not yet in the black, a return to profitability appears on the horizon. It was a year in which the bank invested in introspection and analysis, human capital skills and operations systems. The latter is of utmost importance as the world of banking turns increasingly to internet services and mobile transactions, including wireless payment solutions. Preparing for the future cannot wait.

As we look ahead, we believe that Bank of The Bahamas will continue to be the unparalleled leader in innovation among retail banks in The Bahamas. Innovation has been and will continue to benchmark BOB. As our certain recovery gains momentum, we will continually search for means to satisfy our customers, introducing services to build convenience into the daily handling of all things financial.

We are presently engaged in a transformation and the bank that will emerge will be leaner, faster, better, with a more limited market focus, new corporate governance and streamlined systems for a better customer experience. During this transition and transformation period, we are proud to have a team of competent, focused and committed Executives, Managers and employees to execute our strategies with the support of our highly engaged Board of Directors

Along with my personal commitment to be the bank for all Bahamians, I wish to thank you, our thousands of customers for your loyalty, our shareholders for your trust and our staff for your dedication. Being the Bank of The Bahamas, we also take this moment to urge all of us to remember and to assist those among us who suffered so horrifically from Hurricane

Joaquin. As we at BOB pave our path to full recovery, we hope that the journey of our fellow Bahamians is equally productive, restoring homes, schools, commerce, churches and, above all, peace of mind.



Richard C. Demeritte  
**Chairman**





# Message From The Managing Director

We know that the eyes of The Bahamas are on Bank of The Bahamas as we present our annual report. Shareholders, customers, staff and the general public have an interest in the current year's fiscal performance and results but an even greater interest in what lies ahead.

Toward that end, I am pleased to be able to discuss openly and frankly the plans that will transform BOB into a bank that no longer tries to be all things to all people, but will be highly focused on being the best bank serving the Bahamian public and national institutions.

The transformation that has already begun is the result of a careful, and sometimes tough, analysis that involved external and internal assessment. We now have a road map for change that will also be assisted by an advisory committee of independent persons.

***The name Bank of The Bahamas is not just a title, at a core essence that is who and what we are - the bank of this dynamic country.***

The changes that are coming are nothing short of a transformation. BOB is metamorphosing from a universal bank to a more focused lender. Credit quality will increase while average credit limit will decrease. New corporate governance policies are being established. New operations systems are being instituted to create a better, faster in-branch customer experience. Our accelerated asset recovery efforts throughout our entire portfolio are netting solid results. We are working with – and will continue to work with – customers to do all we can to renegotiate loans to keep as many Bahamian families in their homes while regaining our own financial stability. As we develop a new strategic focus, we will strive to serve as the preferred provider for our majority shareholder, handling payment and benefit processing. We have already assimilated 5,000 new card members through a single program with the Ministry of Social Services. We will carefully review lending opportunities for small and medium-size businesses that create employment

and growth in The Bahamas.

To facilitate new regulatory requirements, shareholders will be asked to approve a reclassification of unsubscribed shares that will boost liquidity reserves

The bank that will emerge will be leaner, faster, better – better for our customers, better for our employees and colleagues and better for you, our shareholders.

The name Bank of The Bahamas is not just a title, at a core essence that is who and what we are – the bank of this dynamic country. We hit a hurdle, not a wall, and we are overcoming that hurdle with every deliberate and dedicated step we take. We invite you to watch the transformation.



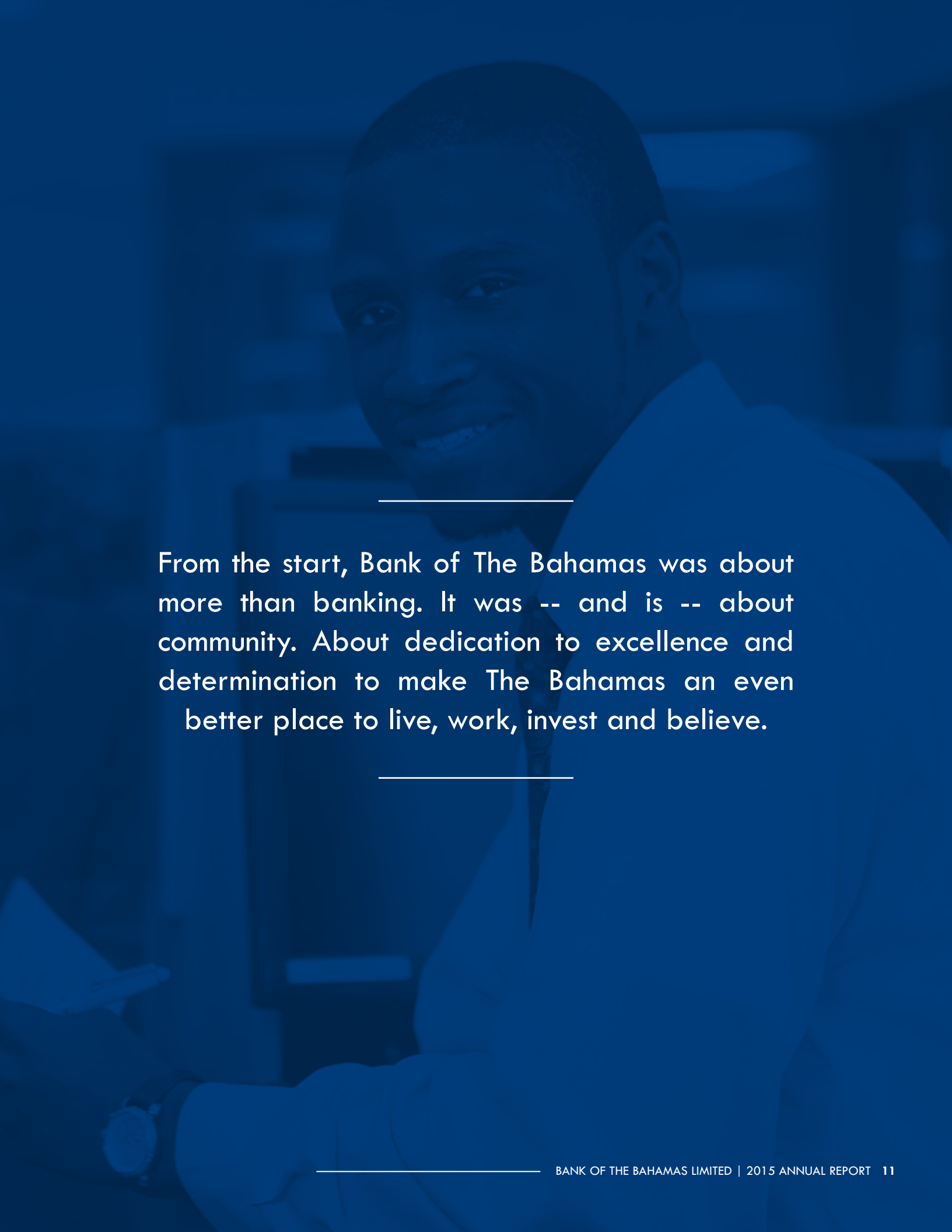
Wayde Christie  
**Managing Director**

## ■ BOB BIDS FAREWELL TO FORMER MANAGING DIRECTOR PAUL MCWEENEY

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In June 2015, Bank of The Bahamas bid farewell to Paul J.I. McWeeney, who served the bank for 13 years, helping to grow assets by more than 800% and leading BOB as it was awarded numerous global and local honours. Mr. McWeeney chose not to renew his contract for another term and BOB wishes him well in his new endeavors.





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From the start, Bank of The Bahamas was about more than banking. It was -- and is -- about community. About dedication to excellence and determination to make The Bahamas an even better place to live, work, invest and believe.

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BOB's 5th Annual "Love That Child" benefit raised funds for local children's home.



BOB volunteers at the International Cultural Festival.



BOB supports the Royal Bahamas Police Force's summer youth camps.



BOB staff volunteers with The Salvation Army.



BOB donates back to school supplies.



Service with a smile at the International Cultural Festival.

# Community & Sponsorship

Bank of The Bahamas continued its commitment to community with support of various organizations with far reaching effects.

Bank sponsorship included the distribution of prepaid cards to the members of the Bahamas National Culinary Team who represented the Bahamas in the Caribbean Hotel and Tourism Association Taste of the Caribbean walking away with the overall team silver medal. Individual awards were received by Marv Cunningham for Bartender of the Year and Sheldon Tracy-Sweeting for Pastry Chef of the Year. The Taste demonstrated bartending and cooking skills between 10 teams from Anguilla, The Bahamas, Barbados, Bonaire, the British Virgin Islands, Jamaica, Puerto Rico, Suriname, St. Lucia and The US Virgin Islands.

The partnership with the Royal Bahamas Police Force grew even stronger through the sponsorship of 16 of the Force's Summer Camps. The camps provided an educational and fun-filled venue for thousands of children in a safe environment while fostering a trusting relationship between the youth and members of the police force. Activities consisted of sporting events, arts & crafts, field trips and guest appearances.

With the poverty rate standing at 12.8% and unemployment increasing, many families find it increasingly difficult to provide necessary items for its children. With this in mind and youth development a consistent theme, the Bank provided backpacks filled with school supplies for families in need

equipping the child with resources to excel in the classroom.

The International Cultural Festival celebrating its 20th year of uniting cultures and ethnicities in The Bahamas saw BOB as the official bank and a sponsor. The annual event, held on the grounds of the Botanicals Gardens, demonstrated the diversity of food, dance, folklore and craftwork of the various nations represented. The Bank's services created a cashless environment by way of incorporating Junkanoo dollars and banking services for the Festival.

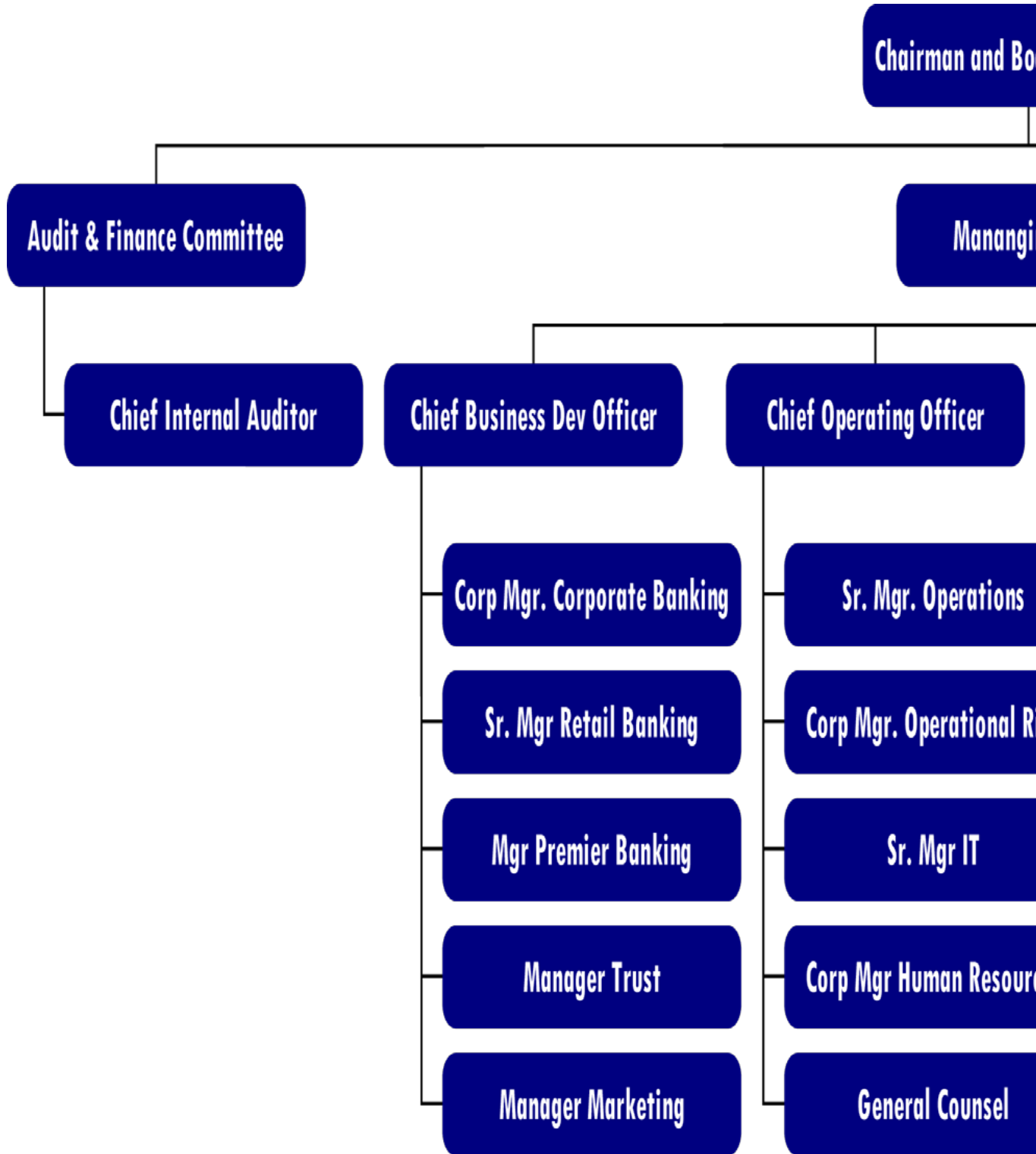
For the 5th year, BOB was the major sponsor of a musical titled Love that Child with funds raised benefitting the Ranfurly Home for Children, the Children's Emergency Hostel and the Elizabeth Estates Children's Home. The single titled Love that Child was written and performed by a former resident of Ranfurly, Damian Davis, to bring awareness to the issue of child abandonment and as a reminder that those children were desirous of love too. Initially used as a springboard to launch Love that Child, the event has blossomed into annual showcase of talented child singers and dancers. Past events included international talent of the Philly Connection and the Pre-Pro team of the Philadelphia 76ers.

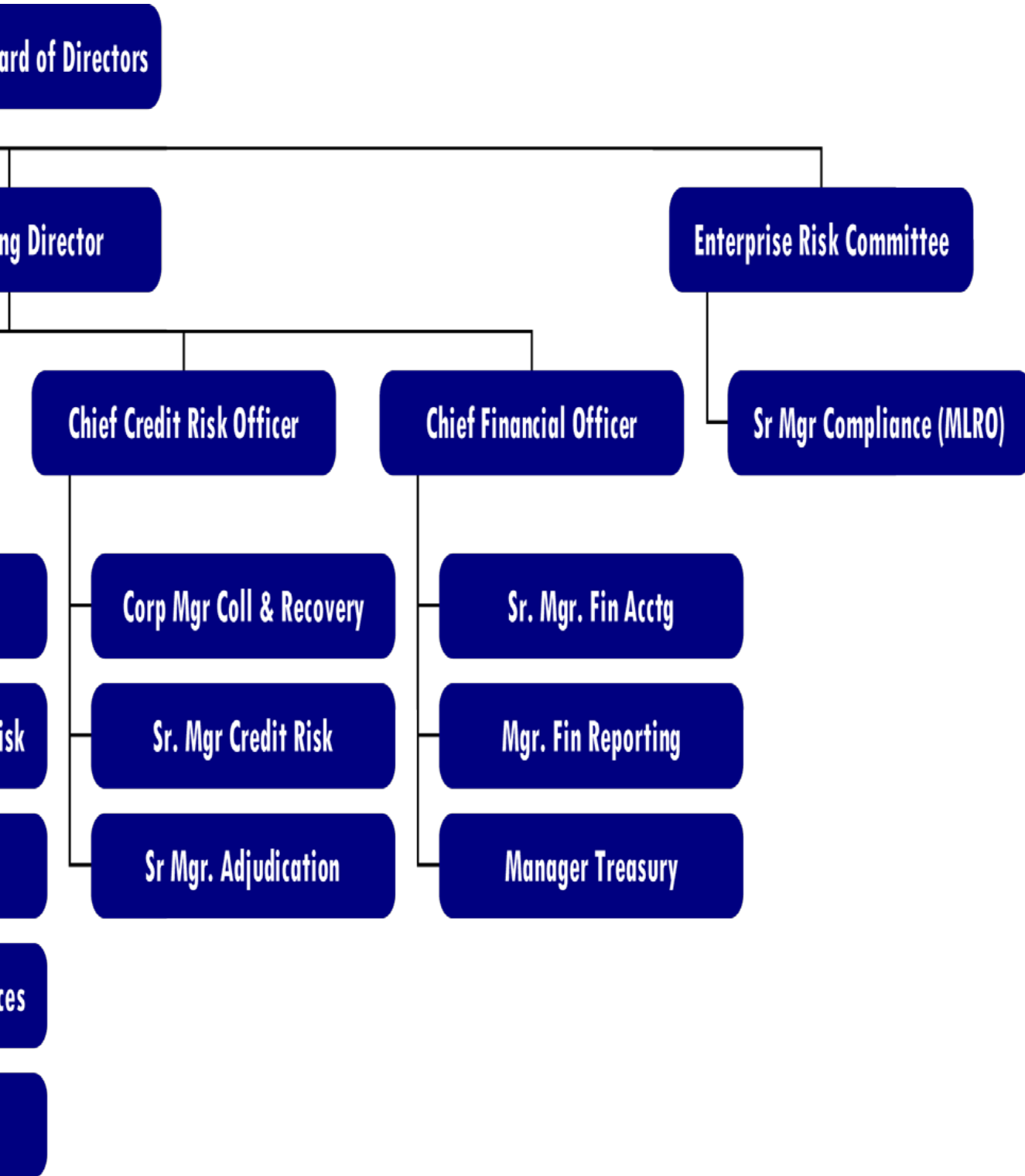
Additionally, BOB staff gave of their time as volunteers in aid of the Salvation Army as Kettle Bell Ringers, selling tickets for the Red Cross Fair and raising their voices providing musical therapy singing for residents of the Sandilands Geriatric Hospital.





# Organizational Chart





# Executive Management

<b>WAYDE CHRISTIE</b>	<i>Managing Director</i>
<b>RENEE DAVIS</b>	<i>Chief Operating Officer</i>
<b>HUBERT EDWARDS</b>	<i>Chief Business Development Officer</i>
<b>LEASHAWN MCPHEE</b>	<i>Chief Financial Officer</i>
<b>PATRICK MCFALL</b>	<i>Chief Credit Risk Officer</i>

# Senior Management

<b>PHILICE ALBURY</b>	<i>Corporate Manager, Operational Risk</i>
<b>CHARLES BARNETT</b>	<i>Corporate Manager, Collections and Recovery</i>
<b>EARL BENEBY</b>	<i>Corporate Manager, Corporate Banking</i>
<b>NICOLE HOLDER</b>	<i>Senior Manager, Retail Banking</i>
<b>RENEE IJEOMA</b>	<i>Senior Manager, IT</i>
<b>KESNA PINDER</b>	<i>Senior Manager, Compliance</i>
<b>DAVINE ROLLE</b>	<i>Chief Internal Auditor</i>
<b>VANESSA TAYLOR</b>	<i>Senior Manager, Operations</i>
<b>IAN THOMPSON</b>	<i>Senior Manager, Credit Adjudication</i>
<b>LAURA WILLIAMS</b>	<i>Corporate Secretary</i>
<b>MYRNA WILSON</b>	<i>Corporate Manager, Human Resources</i>
<b>RAQUEL WILSON</b>	<i>General Counsel</i>

# Corporate Governance Principles

## Bank of The Bahamas Limited

The following principles were adopted by the Board of Directors (“the Board”) of Bank of The Bahamas Limited (“the Bank”) and provide the framework for Corporate Governance of the Bank.

### ROLE OF BOARD OF DIRECTORS

The Board is accountable to its shareholders and, therefore, ultimately responsible for the conduct of the Bank’s affairs and operations. In light of this mandate, the Board is responsible for identifying risk and ensuring that it is adequately monitored and managed. And whilst the management of the day-to-day operations is delegated to the Bank’s executives, the Board reviews policies and procedures and monitors to ensure that operations are carried out in compliance with applicable laws and regulations and are consistent with sound banking practices.

The Board’s overall conduct is guided by its Corporate Governance Handbook which details the duties and potential liabilities of Directors and Officers of the Bank. Further, in order to evaluate the performance of Directors and the Board as a whole, the Board also participates in an assessment process which is directed and analyzed by the Bank’s external auditors.

### BOARD COMPOSITION, STRUCTURE AND POLICIES

#### **Board Membership**

The Board is currently comprised of 8 non-executive Directors and one executive Director, the Managing Director, who is responsible for the general supervision of the business, relationships and concerns of the day-to-day operations of the Bank.

#### **Board Committees**

In 2015 the Board restructured the Board committees, reducing the number of committees from nine to six. They are as follows:-

- Corporate Governance Board Committee
- Enterprise Risk Board Committee
- Operations Board Committee
- Human Resources & Compensation Board Committee
- Audit & Finance Board Committee
- Credit Adjudication Board Committee

Under this new format, the Corporate Governance Board Committee’s mandate is to ensure that Directors and Officers of the Bank conduct themselves in accordance with the Bank’s Articles of Association; the guidelines as set out in the Directors & Officers Corporate Governance Handbook, the laws of The Commonwealth of The Bahamas; guidelines, advisories, and recommendations made by regulatory and supervisory bodies. Reporting to the Board from a risk perspective is covered by the Enterprise Risk Board Committee. Therefore, credit business is overseen by the Credit Adjudication Board Committee, whilst oversight of Credit Risk Management is performed via the Enterprise Risk Board Committee. The financial performance, integrity of the financial statements and control environment of the Bank are overseen by the Audit & Finance Board Committee. Monitoring and oversight of the operational areas of the Bank such as IT and general banking operations now come under the umbrella of the Operations Board Committee. The HR & Compensation Board committee covers all areas of human resources.

#### **Director Attestations**

There are various policies that Directors are required to adhere to as members of the Board of a Bank. For audit purposes it is required that there is some evidence that Directors have understood what is required. On an annual basis, the Directors have to complete forms relative to independence, conflict of interest policy & related parties

questionnaire and a directors attestation form that outlines what is required from a corporate governance certification aspect.

#### **Compensation of Directors**

The total remuneration of the Board is approved at the Bank's AGM and may be divided among members as they see fit. The amount approved was reduced from \$450,000 to \$330,000.

#### **Director Education**

Each Director is expected to be knowledgeable about business discussed and to ensure that decisions made by the Board are reasonable. Toward this end, the Bank provides ongoing educational opportunities for its Directors through seminars, trade publications and regulatory updates. In June 2015 the Board participated in a Corporate Governance Workshop.

#### **Independence of Directors**

As part of its evaluation process, each candidate nominated to serve on the Board completes a document to determine his or her independence in accordance with best practices and within the Central Bank of The Bahamas Guidelines for the Corporate Governance of Banks and Trust Companies Licensed to do Business within and from within The Bahamas. Therefore, we can attest that the Board is comprised of a substantial majority of Directors who meet The Central Bank of The Bahamas' criteria for independence. - Should a Director not meet this criteria during the course of the year of service on the Board, said Director is required to update the Board with any new information in relation to interests or relationships relevant to independence.

## **BOARD MEETINGS**

#### **Frequency of Meetings**

Board meeting dates are scheduled and communicated with Directors at least one year in advance. In fiscal year 2015,

three regular Board meetings and four extraordinary Board meetings were held.

#### **Attendance at Meetings**

Regular attendance at all Board meetings, together with committee meetings and the AGM, is expected of all Directors. On the following page is a record of attendance during the 2015 fiscal year.

#### **Preparation for Meetings**

The Chairman along with the Managing Director prepares the agenda for each meeting. In addition, the Executive Committee provides reports on key issues to their respective Board Committees relative to the various units of the Bank. Directors may also request that certain items be added to the Agenda for discussion at the Board level.

Board materials are usually distributed 5 - 7 days in advance of Board meetings to give Directors an opportunity to review reports and, where possible, to obtain additional information from management or pose any questions or concerns they may have prior to the meetings.

## **BOARD CERTIFICATION**

Each year the Board is required to issue a Corporate Governance Statement to The Central Bank of The Bahamas confirming that it is familiar with the contents of the *Guidelines for the Corporate Governance of Banks and Trust Companies Licensed to do Business Within and from Within The Bahamas*, and is adhering to the guidelines as outlined. As part of this exercise, key areas of the Bank developed 'In-Control' statements. The Internal Audit Department reviews and tests the attestations made by management in this regard. Essentially, these documents capture the specific minimum reporting requirements for each division and its internal control systems, which ensure that each area is 'in control'. These reports are generated quarterly and presented at each Board meeting for review and ratification.

### **Summary of Board Committee Meetings Held for the Year Ended June 30, 2015**

Corporate Governance Board Committee	2
Audit & Finance Board Committee	4
Operations Board Committee	3
Human Resources & Compensation Board Committee	3
Enterprise Risk Board Committee	4
Credit Adjudication Board Committee	2



■ FROM JULY 1, 2014 TO JUNE 30, 2015

<b>Director</b>	<u>Extr. BOD - Oct. 7, 2014</u>	<u>Extr. BOD - Oct. 16, 2014</u>	<u>BOD - Oct. 30, 2014</u>	<u>BOD - Dec. 5, 2014</u>
Richard C. Demeritte	✓	✓	✓	✓
Alexander Reckley	✓	✓	✓	✓
Don Davis	✓	✓	⊗	✓
Donna Harding-Lee	✓	✓	✓	✓
Eric Gibson, Jr.	✓	✓	✓	⊗
Errol McKinney	✓	✓		✓
Bishop Roston Davis	⊗	✓	✓	✓
Paul J. I. McWeeney	⊗	✓	⊗	✓
Wayde A. Christie	⊗	✓	✓	✓

<b>Director</b>	<u>Extr. BOD - Jan. 29, 2015</u>	<u>Extr. BOD - Feb. 27, 2015</u>	<u>BOD - May 8, 2015</u>
Richard C. Demeritte	✓	✓	✓
Alexander Reckley	✓	✓	✓
Don Davis	✓	✓	✓
Donna Harding-Lee	✓	✓	✓
Eric Gibson, Jr.	✓	✓	✓
Errol McKinney	✓	✓	✓
Bishop Roston Davis	✓	✓	✓
*W. Renae McKay	✓	⊗	✓
**Paul J. I. McWeeney	✓	✓	✓
***Wayde A. Christie	✓	✓	✓

\* W. Renae McKay was appointed to the Board in December 2014.  
 \*\* Paul J. I. McWeeney retired at the conclusion of his contract June 30, 2015.  
 \*\*\* Wayde A. Christie was appointed as Managing Director fiscal 2015, July 1.

✓ = Present    ⊗ = Absent

On April 28, 2015, the Board submitted its Annual Certification (see letter below) to The Central Bank of The Bahamas confirming its compliance with the Corporate Governance Guidelines.

28th April, 2015

**The Inspector of Banks and Trust Companies**

The Central Bank of The Bahamas  
Nassau, The Bahamas

Dear Sirs,

**RE: BANK OF THE BAHAMAS LIMITED –**  
**BOARD OF DIRECTORS' ANNUAL CERTIFICATION**  
**TO THE CENTRAL BANK OF THE BAHAMAS - DECEMBER 31, 2014**

- a. The Board of Directors (the Board) of Bank of The Bahamas Limited (the Bank) is familiar with the contents of the Guidelines for the Corporate Governance of Banks and Trust Companies Licensed to do Business Within The Bahamas (the Guidelines), issued by The Central Bank of The Bahamas on December 13, 2001 (amended May 8, 2013), and acknowledges its role and responsibilities under the Guidelines.
- b. The Independent Non-Executive Directors of the Board (INED) as listed below, for the period December 31, 2014, substantially met the independence requirements as outlined in Section VII of the above guidelines.

Dr. Richard C. Demeritte, Chairman  
Mr. Don S. Davis  
Mrs. Donna M. Harding-Lee  
Ms. W. Renae McKay  
Bishop Roston L. Davis  
Mr. Eric Gibson, Jr.  
Mr. Errol J. McKinney  
Mr. Alexander Reckley

The Board is aware of the Bank's unique position as it relates to the National Insurance Board and The Government as its major shareholders. However, the Board has implemented an annual process that allows for the verification of related parties and conflicts of interests, as well as the continual confirmation of INED independence.

- c. While the Bank recognizes the importance of strengthening its systems and procedures to ensure a stronger corporate governance environment, the Board believes that the systems and

procedures that are currently in place are reasonable but acknowledges further enhancement is necessary to ensure the Bank is operating effectively.

- d. The Board has carefully considered the reporting of Senior Management and other information provided in determining whether the Bank is following the Guidelines;
- e. The Board has reviewed key policies and procedures of the Bank and will continue to implement the necessary policies and procedures in compliance with the Guidelines;
- f. The Board is of the opinion that the Bank is materially compliant with the principles of the Guidelines. Deficiencies noted are discussed with the Bank's regulators and key stakeholders in accordance to the Guidelines.
  - i. While we acknowledge that significant progress has been made, we do recognize that continued attention and progress are required in the following areas in order to further enhance the control environment of the Bank and improve the enterprise risk management process:
    - Enhanced training efforts to ensure that all key stakeholders are proficient in their knowledge of the Bank's risks, products and operating standards;
    - Attention to address and monitor post implementation challenges with core banking systems;
    - Monitoring of the credit portfolio to ensure that the quality of the Bank's assets remain strong during this period of economic uncertainty;
    - Implementation of automated tools and reports to better monitor and assess the key risk areas within the Bank's control environment; and
    - Continued focus on improving data quality, information security and customer service standards.
  - ii. Executive and Senior Management will be assigned to address the areas with deficiencies and we are confident that these areas will continue to be addressed with determination. An action plan to correct those deficiencies has been prepared and is being implemented; and
  - iii. A copy of the action plan will be submitted to the Inspector;
- g. The Board reviewed the Bank's comprehensive *Business Continuity Plan* (BCP) and has identified a number of gaps in the BCP process including lack of testing of the plan and weaknesses in recovery strategies. The Board will seek to ensure that suitable recovery strategies are adopted, and that the Bank's BCP is tested moving forward;
- h. The Board will seek to perform its functions and fulfil its obligations under the *Guidelines for the Minimum Standards for the Outsourcing of Material Functions*. Executive Management will seek to formalize this process so that it operates effectively moving forward;

- i. The Board has taken account of its obligations to comply with the Guidelines for Licensees on the Prevention of Money Laundering and Countering the Financing of Terrorism. Deficiencies in respect of these Guidelines have been noted and an action plan to remedy the deficiencies has been prepared and submitted to the Inspector, indicating whether the necessary remedial action has been taken;
- j. The Board notes that internal audits have been completed and issues were identified. Several issues remain 'in progress'. We will seek to ensure that there is active monitoring of action plans to ensure timely resolution going forward;
- k. An action plan to remedy the deficiencies stated in the Bank's Report of Examination has been prepared and submitted to the Inspector and the agreed remedial actions are being addressed;
- l. The Board is satisfied that the Bank has policies and controls in place to address key inherent risks where they exist. The Board recognizes that weaknesses exist in relation to oversight and maintenance of policies; and development of procedures and processes to reflect the control environment as it changes; Moving forward, the Board will proactively ensure all risks are appropriately addressed through the Bank's Enterprise Risk Management program and control gaps noted will be resolved efficiently and effectively;
- m. The Board has developed its large exposure policy statement and is in the process of developing a formalized Large Exposure Policy. The Board will continue monitoring the Bank's credit operations to ensure the adherence to the policy; and
- n. The Bank has been granted the necessary approvals and has appointed a member of senior management as Money Laundering Reporting Officer (MLRO) and has also appointed a Compliance Officer.

Based on the corrective actions being taken by Management and the formal representations made by the respective Executive and Senior Management, we are satisfied that the Bank is reasonably 'In-Control' of its operations. Priority will continue to be given to the resolution of deficiencies.

Yours faithfully,

On behalf of Bank of The Bahamas Limited Board of Directors:




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Paul J. I. McWeeney  
**Managing Director**




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Richard C. Demeritte  
**Chairman**

# Management Discussion & Analysis

## Management Discussion And Analysis Of Financial Condition And Results Of Operations For Financial Year End June 30, 2015.

Although improved over prior year, the Bank's overall financial results for the fiscal year ended June 30, 2015 was negatively impacted by \$4.3 million in non-recurring operating expenses and the pervasive loan arrears characteristic of the current economic environment. During the fiscal year ended June 30, 2015, the Bank sold approximately net \$45 million in non-performing loans and advances to Bahamas Resolve Limited, a company owned and controlled by the Government, in exchange for \$100 million in unsecured promissory notes. The assets sold provided some relief for the Bank's balance sheet and substantially regulated the prior breaches in the Bank's regulatory capital ratios. The Bank's year-end financial results however, still reflect the continued challenges with systematically high loan delinquencies which reduce the level of income recognized, coupled with significantly reduced values on collateral holdings. As a consequence, the Bank recognized provisions for loan losses of \$26.1 million. With the impact of increased provisioning, the Bank realized

a net loss of \$30.4 million compared to a net loss of \$66.3 million in the prior year.

As a result of constrained growth within the current economic environment, challenges were observed in several key areas. Total revenue for the period ended at \$51.0 million compared to prior year of \$56.6 million. Total operating income (TOI) ended at \$33.0 million compared to prior year of \$37.6 million. Of the \$4.6 million negative variance in TOI, net interest revenue contributed \$5.3 million as a result of lower interest income and lower interest expense. The reduction in interest income is directly attributed to the challenges of increased non-performing loans plaguing the portfolio and reduced yields on the overdraft facilities, while interest expense is attributed to reduced yields namely due to a shift in the portfolio from the higher yielding deposit obligations. Net non-interest revenue grew by \$0.6 million compared to prior year due to foreign exchanges fees and

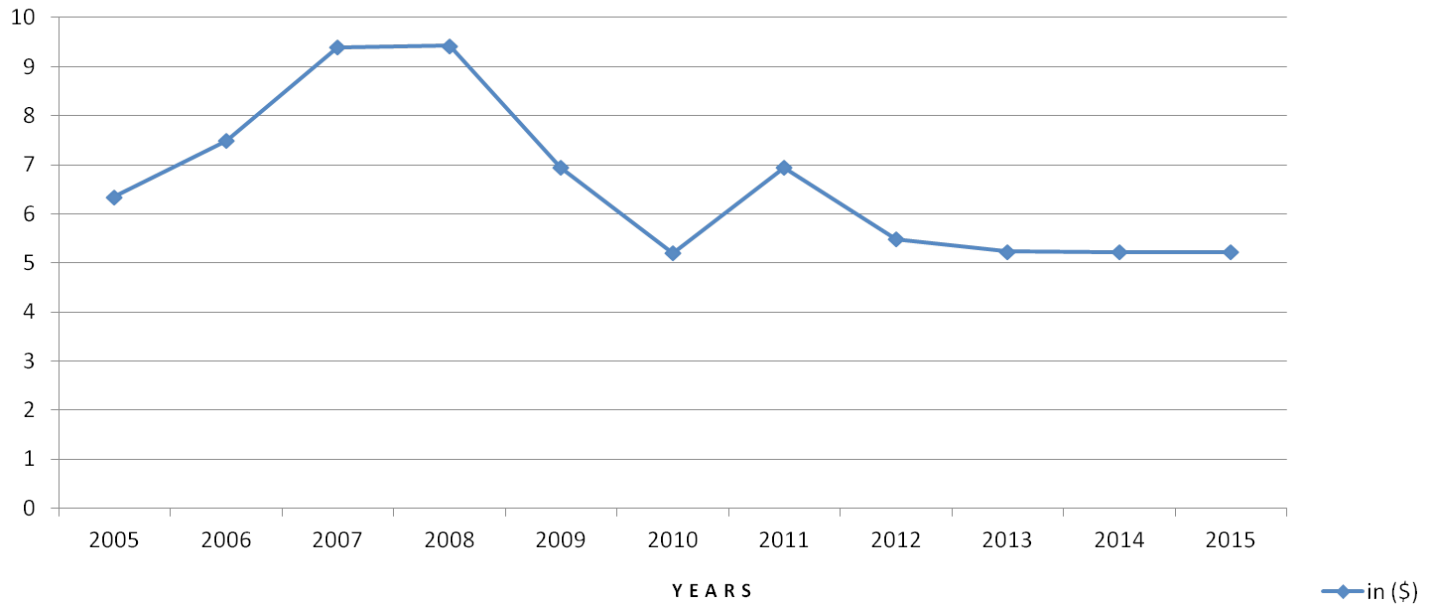
### FINANCIAL HIGHLIGHTS

	2015	2014	2013	2012	2011	2010
Interest Income	\$ 42.74	\$ 49.82	\$ 65.70	\$ 62.03	\$ 63.25	\$ 55.99
Net Interest Income	\$ 26.21	\$ 31.49	\$ 43.61	\$ 37.52	\$ 36.04	\$ 31.41
Non Interest Income	\$ 8.27	\$ 6.80	\$ 6.86	\$ 6.47	\$ 6.62	\$ 7.05
Operating Expenses	\$ 37.27	\$ 34.20	\$ 32.53	\$ 29.72	\$ 28.11	\$ 26.40
Net Loan Loss Provisions	\$ 26.12	\$ 69.72	\$ 21.82	\$ 10.22	\$ 9.13	\$ 3.66
Net (Loss)/Income	\$ (30.40)	\$ (66.28)	\$ (4.37)	\$ 3.68	\$ 4.51	\$ 7.66
(Loss)/Earnings per Share (EPS)	\$ (1.42)	\$ (3.21)	\$ (0.43)	\$ 0.08	\$ 0.20	\$ 0.32
Total Assets	\$ 811.15	\$ 771.07	\$ 890.04	\$ 861.26	\$ 823.36	\$ 778.37
Loans and Advances to Customers, net	\$ 569.41	\$ 660.55	\$ 734.48	\$ 687.62	\$ 668.71	\$ 629.21
Total Liabilities	\$ 720.37	\$ 701.33	\$ 747.87	\$ 744.14	\$ 706.77	\$ 661.94
Shareholders Equity	\$ 90.79	\$ 69.74	\$ 142.17	\$ 117.12	\$ 116.59	\$ 116.43
Risk Adjusted Capital Ratio	17.70	11.13	22.44	20.67	23.05	24.07
Efficiency Ratio	73.07	60.40	44.83	43.39	41.61	68.64

\$ amounts are stated in Millions. The EPS in \$, Capital and Efficiency Ratios are %.



## S H A R E   P R I C E



a net uplift in investment property valuations. As a result of the net increases in license fees, the write-off of the goodwill pertaining to the book of business purchased from the former Worker’s Bank Limited and certain non-recurring staff and consultancy expenses, the Bank’s operating expenses grew by \$3.1 million or 8.97 percent over the prior year. Except for the notable increase in operating expenses, reduction in interest income and recognition of additional impairment losses, all other lines within the statement of comprehensive income remained consistent with the prior year. Overall, the results were primarily driven by the level of non-accrual loans within the Bank’s portfolio and the resultant loan loss provisions thereby resulting in the overall net loss position.

***The most important resources and relationships available to the Bank are driven by its customers, employees, communities and its shareholders.***

Although the Bank’s overall performance was significantly impacted by the performance of its loan portfolio, the Bank’s balance sheet remains strong with total assets of \$811.2 million as of June 30, 2015, primarily driven by the composite of loans and advances net, which stood at \$569.4 million at year end. The total risk adjusted capital ratio ended at 17.70 percent, within Central Bank’s required guidelines of 17.00

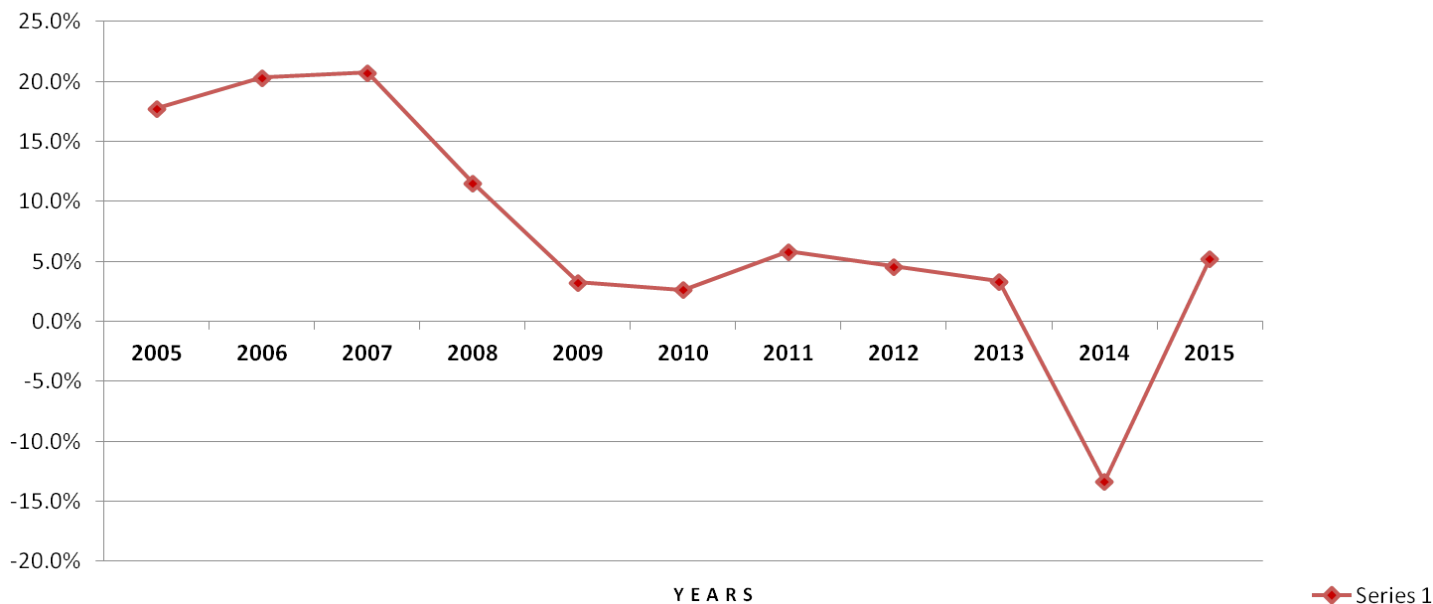
percent.

Despite the challenges faced during this fiscal year, we continue to present ourselves as a Bank focused on sustainable growth and a positive outlook for the medium and long term. Innovative banking options for our customers remain a strategic focus for the Bank. The most important resources and relationships available to the Bank are driven by its customers, employees, communities and its shareholders. We will continue striving to be the best and most respected financial institution within the Bahamas, while working together to consistently provide exceptional customer experience and superior financial solutions.

### INTEREST AND SIMILAR INCOME

Interest income as at June 2015 decreased by 14.21 percent, ending at \$42.7 million compared to \$49.8 million in the prior year. The reduction in interest income is primarily driven by the decline in the net loan portfolio by \$91.1 million or 13.80 percent and 34.84 percent of the net loan portfolio being in a non-accrual status. Despite the sale of certain non-performing loans to Bahamas Resolve Limited for \$100 million in notes bearing interest of Bahamian Prime (-) 0.50 percent, the Bank’s overall performance during the period is still notably impacted by the level of non-performing loans remaining in the portfolio, ending at \$198.4 million compared to \$254.4

## ASSET GROWTH



million in the prior year. The average loan yield for the Bank was 6.36 percent versus 8.79 percent in the prior year. The slightly lower yield reflects a highly competitive market.

### INTEREST AND SIMILAR EXPENSE

Interest and similar expense trended lower, showing a decrease of approximately \$1.8 million or 9.82 percent over the previous year, ending at \$16.5 million. While the period end reflects an overall growth in the deposit base by approximately \$18.2 million or 2.67 percent, the decline in interest expense was attributed to customers shifting from the longer term and higher yielding term deposit products to the lower yielding demand deposit accounts. The Bank continues to seek the best combination of funds to further grow and diversify its deposit base with greater emphasis being placed on basic savings deposit schemes and programs.

### NET INTEREST INCOME

Net interest income represents the amount by which income on interest earning assets exceeds interest expense incurred on interest bearing deposits and other liabilities. Net interest income decreased by \$5.3 million or 16.76 percent during the year, as a result of a decrease in interest income and a decrease in interest expense.

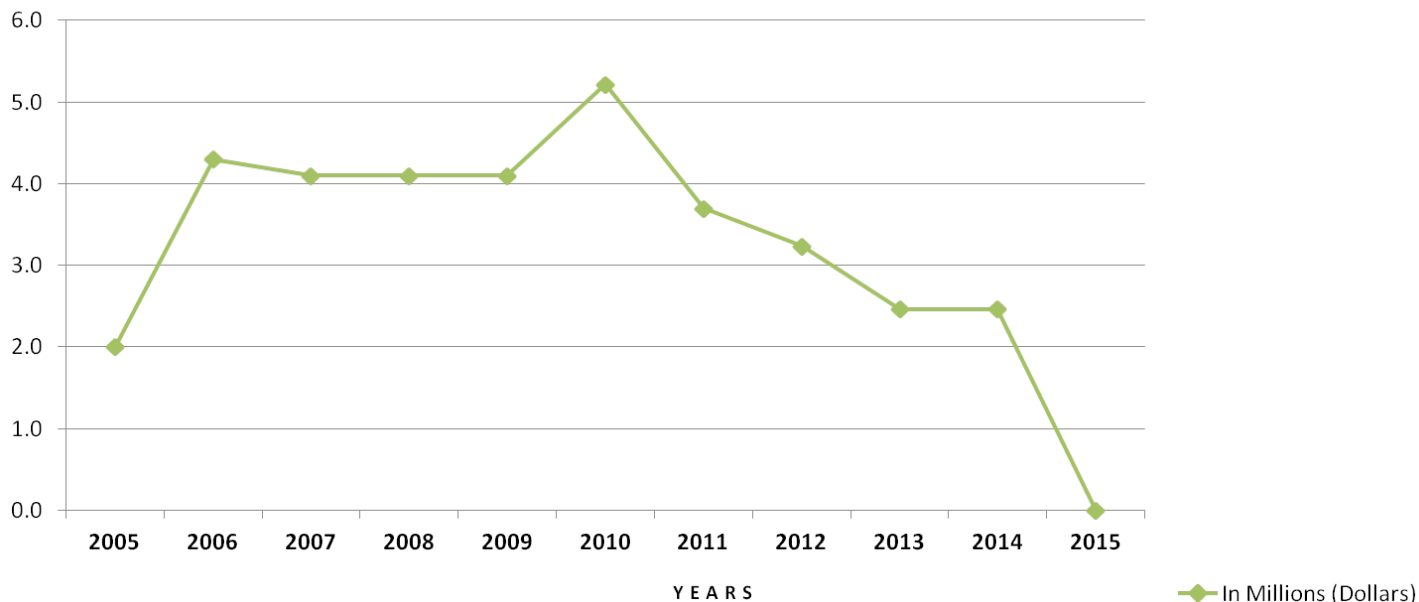
### NET NON-INTEREST INCOME

Non-interest income consists of all income not classified as interest income such as bank fees and commission charges, credit card transactions and service charges. The Bank's non-interest income increased by \$0.6 million or 10.29 percent as at June 30, 2015 ending at \$6.8 million compared to \$6.2 million in the prior year. The marginal decrease in net fee and commission income was offset by increases in foreign exchange fees and the net uplift in value on investment properties. As the Bank moves forward, more emphasis will be placed on key auxiliary revenue streams with a view to further strengthen non-interest revenue generating activities.

### CREDIT LOSS EXPENSE

The Bank's overall profitability is dependent on the level of loan loss provisions recognized; and the year end results highlight the continued effects of chronic non-performing loans within the Bank's lending portfolio. Credit loss expense settled at \$26.1 million, \$43.6 million or 62.53 percent lower than the prior year. Although net credit losses are down by \$43.6 million year over year, the primary driver of the Bank's net loss position and consequential deficit remains the level of loan loss provisions. The considerable overall provisions are directly related to the continued challenges with pervasive high loan delinquencies and reduced values

## D I V I D E N D S



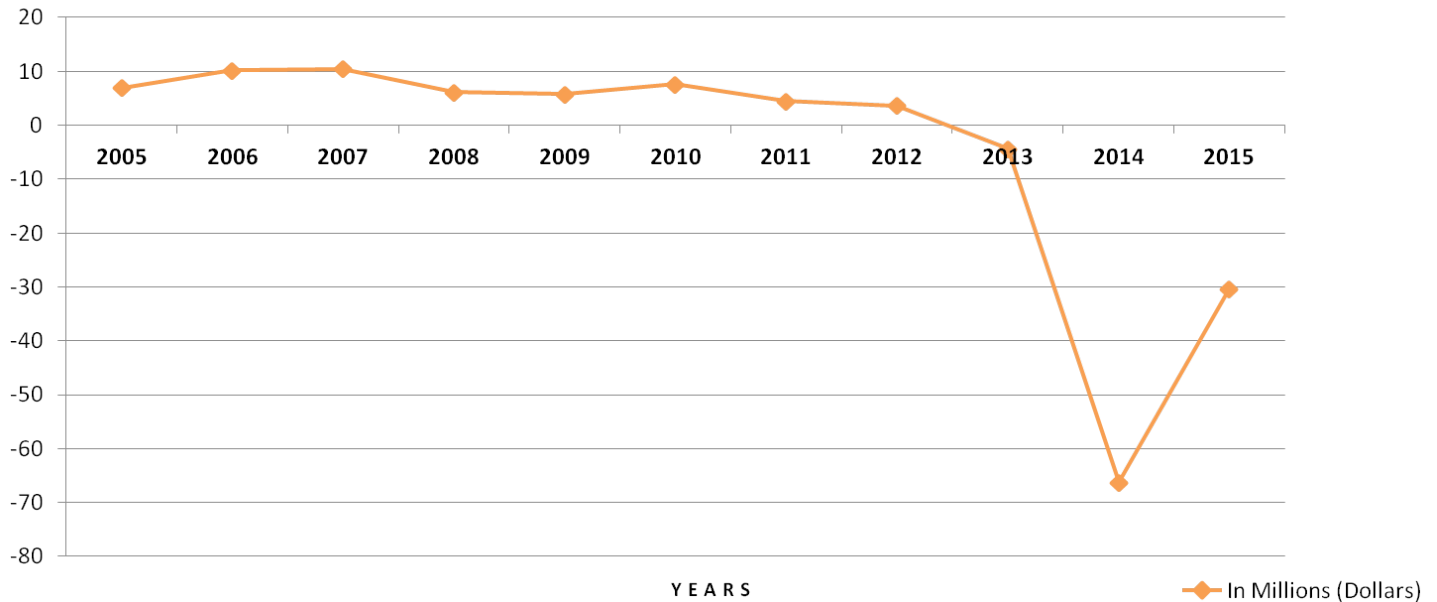
on collateral holdings experienced within the present economic environment. The Bank, like the industry, is plagued by elevated loan arrears therefore resulting in higher credit loss expense. Total credit loss expense as a percentage of the net loan portfolio was 4.59 percent compared to 10.56 percent in the prior year. Credit loss provisions combined with credit related reserves in equity as a percentage of the net loan portfolio was 13.42 percent compared to 15.15 percent in the prior year.

The Bank continues to be mindful of the need for diligence with respect to new credit, and monitoring and assessing credit provisions within the existing portfolio. The Bank's credit quality rating was 34.84 percent at June 30, 2015 compared to 38.52 percent in the prior year and 15.80 percent across the industry. At year-end, non-current loans totaled \$198.4 million compared to \$254.4 million in the prior year. The bank significantly revised its expectations on the extent and timing of an anticipated economic recovery and subsequently revised the methodologies used for the recognition of loan loss provisions. Despite the mechanisms implemented by the Credit Risk department along with Collections, challenges with the overall portfolio persist as increased delinquencies and diminished collateral values have resulted in significant provisions for consumer, commercial and mortgage loans.

## OPERATING EXPENSES

Operating expenses grew by \$3.1 million or 8.97 percent year over year, ending at \$37.3 million versus \$34.2 million in the prior year. Increased licenses and other professional fees and the recognition of impairment losses are the major contributors to the increase noted. The increase in licenses and other professional fees results principally from additional business license fee assessments levied on the Bank and higher consultancy fees during the period. The Bank recognized impairment losses totaling \$2.2 million during the year to accurately reflect the changes in the circumstances surrounding its tangible and intangible assets. In general, the cost of business has increased due to the nature of the wider economy and implementation of the VAT regime. As a result, the efficiency ratio was 73.07 percent for the current year versus 60.40 percent in the prior year. While license and other professional fees and impairment losses remain the predominate factors impacting operating expenses, certain professional fees and the impairment losses represent non-standard expenses that the Bank does not expect to recur in future periods. Management continues to seek additional ways to manage its costs and pursue opportunities to increase efficiency.

## NET INCOME / (LOSS)



### STATEMENT OF FINANCIAL POSITION

The Bank's risk management structure promotes sound business decisions. Investment securities consist primarily of government bonds, and cash and due from banks have been placed with high quality reputable institutions. Strategic reviews of the loan portfolio are performed to minimize our exposure to those balances where collectability may be uncertain. We continue to focus our efforts toward prudent financial and capital management to ensure that the Bank's statement of financial position remains strong.

### TOTAL ASSETS

Total assets stood at \$811.2 million, an increase of \$40.1 million or 5.20 percent compared to the prior year's assets of \$771.1 million. The increase is mainly as a result of Bahamas Resolve Limited purchasing non-performing loans from the Bank's portfolio in exchange for \$100 million in government supported notes. Also contributing to the positive movement was an increase of \$21.8 million or 84.61 percent in cash and accounts with Central Bank due to facilitation of normal business activity. The overall increase was partially offset by a decrease in loans and advances to customers, net by \$91.1 million or 13.80 percent, ending at \$569.4 million. The decline in loans and advances was largely due to the sale of loans and overdraft facilities to Bahamas Resolve

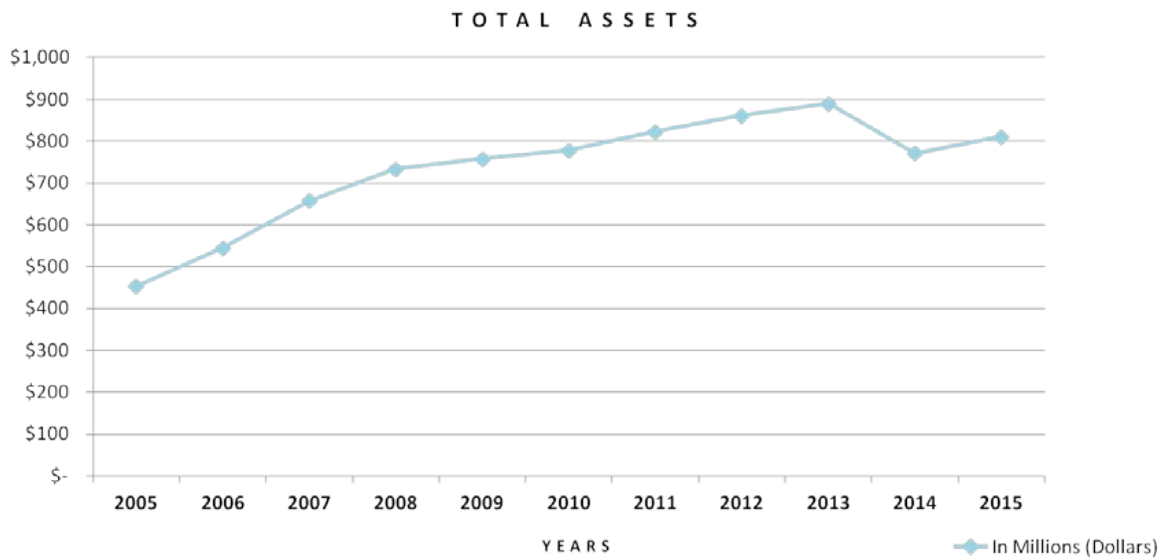
Limited during the current fiscal period, resulting in the write-back of accumulated provisions in the amount of \$42.6 million. Provision for loan losses moved from \$96.1 million to \$72.4 million, a decrease of \$23.7 million or 24.61%.

### TOTAL LIABILITIES

Total liabilities stood at \$720.4 million, an increase of \$19.0 million or 2.71 percent compared to prior year liabilities of \$701.3 million. The increase in liabilities is predominantly driven by the movement in deposits from customers and banks, which account for 96.81 percent of total liabilities. Total deposits increased by \$18.2 million or 2.67 percent, ending at \$697.4 million compared to \$679.2 million in the prior year. The increase in the Bank's deposit base was primarily within the traditional savings products as businesses and clients transitioned from the higher yielding deposit products. The Bank continues its initiatives to grow its deposit base in order to maintain the level of liquidity required to support regulatory and internal requirements.

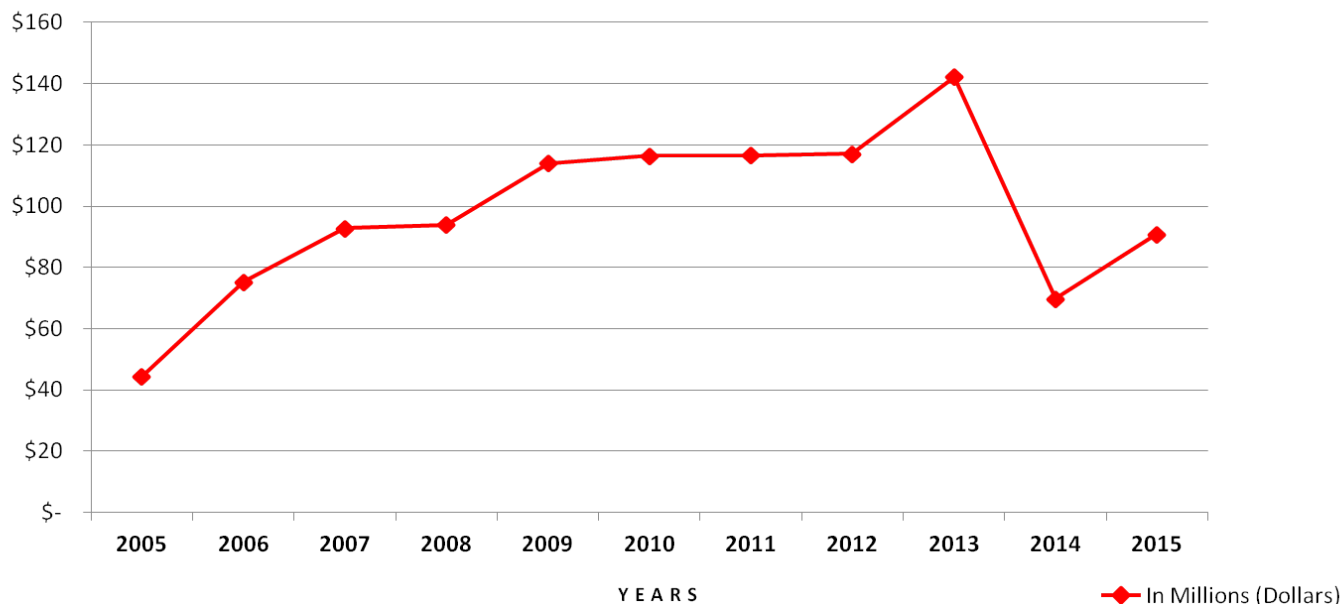
### TOTAL SHAREHOLDERS' EQUITY

Total shareholders' equity stood at \$90.8 million, an increase of \$21.0 million or 30.18 percent compared to prior year equity of \$69.7 million. The increase in total equity is largely due to the recognized gain in special retained earnings of





## SHAREHOLDERS' EQUITY



\$54.6 million as a result of the sales transaction with Bahamas Resolve Limited. The overall increase was partially offset by an increase in the accumulated deficit of \$30.4 million or 75.61 percent solely as a result of the current year's loss. Share capital also decreased by \$3.4 million or 6.46% due to partial redemption of preference shares. Common Equity Tier 1 leverage remained strong at 100.00 percent, whereas total Tier 1 leverage stood at 62.47 percent from 45.29 percent in the prior year. The Bank's total capital ratio ended at 10.57 percent at June 30, 2015 compared to 8.40 percent in the prior year. The Risk adjusted Capital Ratio increased from 11.13 percent at June 30, 2014 to 17.70 percent at June 30, 2015, which is above Central Bank's minimum requirement of 17.00 percent. The primary objective of the Bank is to maintain strong capital ratios in order to support its business and to maximize shareholders' value.

In conclusion, the team at Bank of The Bahamas remains committed to consistently providing exceptional customer service and superior financial solutions. Our Bank was founded and remains dedicated to a tradition of financial integrity, quality and excellence. Through product innovation, diversification and enhanced customer service, coupled with human capital development and new technology, the Bank is devoted to achieving further operating efficiencies and increased value for each of our stakeholders. The key

objective remains sustainable growth and sound liquidity management, while maintaining healthy reserves and capital levels.

The Management's discussion and analysis of the Bank's financial condition and results of operations is provided to enable the reader to assess the financial condition, material changes in the Bank's financial condition and result of operations including liquidity and capital resources for the fiscal year ended June 30, 2015. For a complete understanding of trends, events uncertainties and the effects of critical accounting estimates on the results of operations and financial conditions, this Management Discussion and Analysis should be read carefully together with the Bank's Consolidated Financial Statements and related notes.



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Our Bank was founded and remains dedicated  
to a tradition of financial integrity, quality and  
excellence.

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## **Independent Auditors' Report to the Shareholders and Directors of Bank of The Bahamas Limited**

We have audited the consolidated financial statements of Bank of The Bahamas Limited and its subsidiaries (the "Bank") which comprise the consolidated statement of financial position as of June 30, 2015, and the related consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Bank as of June 30, 2015, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

December 29, 2015

A member firm of Ernst & Young Global Limited

**BANK OF THE BAHAMAS LIMITED**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
(EXPRESSED IN BAHAMIAN DOLLARS)

As of June 30, 2015

	Note	2015	2014
<b>ASSETS</b>			
Cash and account with The Central Bank	5	\$ 47,466,356	\$ 25,712,146
Due from banks	5	37,429,012	26,628,530
Investment securities	6	31,547,284	35,094,083
Loans and advances to customers, net	7	569,410,985	660,550,561
Investment property	8	4,340,000	3,882,873
Other assets	9	10,853,990	4,954,376
Property and equipment, net	10	9,055,871	11,722,812
Intangible assets, net	11	1,049,403	2,474,056
Notes receivable	12	100,000,000	-
<b>TOTAL ASSETS</b>		<b>\$ 811,152,901</b>	<b>\$ 771,069,437</b>
<b>LIABILITIES</b>			
Deposits from customers and banks	13	\$ 697,382,511	\$ 679,231,606
Other liabilities	14	16,488,911	15,250,689
Deferred loan fees	3	6,495,342	6,849,971
<b>Total liabilities</b>		<b>\$ 720,366,764</b>	<b>701,332,266</b>
<b>EQUITY</b>			
Share capital	15	49,238,935	52,638,935
Share premium	15	54,004,621	54,004,621
Treasury shares	16	(1,318,224)	(1,318,224)
Reserves	17	4,835,596	4,612,395
Special retained earnings	12	54,622,532	-
Accumulated deficit		(70,597,323)	(40,200,556)
<b>Total equity</b>		<b>90,786,137</b>	<b>69,737,171</b>
<b>TOTAL</b>		<b>\$ 811,152,901</b>	<b>\$ 771,069,737</b>

These consolidated financial statements were approved by the Board of Directors on December 29, 2015 and are signed on its behalf by:



Director  
**Richard C. Demeritte**



Director  
**Wayne Christie**

**BANK OF THE BAHAMAS LIMITED**  
**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
(EXPRESSED IN BAHAMIAN DOLLARS)

Year ended June 30, 2015

	<b>Note</b>	<b>2015</b>	<b>2014</b>
Interest and similar income	18	\$ 42,738,641	\$ 49,815,961
Interest and similar expense	18	16,528,369	18,328,575
Net interest income	18	26,210,272	31,487,386
Fees and commission income	19	5,129,364	4,442,050
Fees and commission expense	19	1,482,457	650,811
Net fees and commission income		3,646,907	3,791,239
Other operating income	20	3,138,230	2,360,616
Total operating income		32,995,409	37,639,241
Credit loss expense, net	7	(26,124,108)	(69,723,480)
Net operating income/(loss)		6,871,301	(32,084,239)
Operating expenses	21	37,268,068	34,200,170
<b>Net loss</b>		<b>(30,396,767)</b>	<b>(66,284,409)</b>
<b>Other comprehensive income</b>			
Net gain on available-for-sale financial assets	17	223,201	103,544
<b>Total comprehensive loss for the year</b>		<b>\$ (30,173,566)</b>	<b>\$ (66,180,865)</b>
Net loss		(30,396,767)	(66,284,409)
Preference share dividends	27	-	(2,462,500)
<b>Net loss available to common shareholders</b>		<b>\$ (30,396,767)</b>	<b>\$ (68,746,909)</b>
Earnings per share			
Basic loss per ordinary share	27	\$ (1.42)	\$ (3.21)

See accompanying notes.



**BANK OF THE BAHAMAS LIMITED**  
**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
(EXPRESSED IN BAHAMIAN DOLLARS)

Year ended June 30, 2015

	Note	Share Capital	Share Premium	Treasury Shares	Reserves	Special Retained Earnings	Accumulated Deficit	Total Equity
<b>Balance, June 30, 2013</b>		\$ 56,038,935	\$ 54,004,621	\$ (930,809)	\$ 4,508,851	\$ -	\$ 28,546,353	\$ 142,167,951
Net loss for the year		-	-	-	-	-	(66,284,409)	(66,284,409)
Redemption of preference shares	15	(3,400,000)	-	-	-	-	-	(3,400,000)
Acquisition of treasury shares	16	-	-	(387,415)	-	-	-	(387,415)
Other comprehensive income	17	-	-	-	103,544	-	-	103,544
Dividends on preference shares	27	-	-	-	-	-	(2,462,500)	(2,462,500)
<b>Balance, June 30, 2014</b>		52,638,935	54,004,621	(1,318,224)	4,612,395	-	(40,200,556)	69,737,171
Net loss for the year		-	-	-	-	-	(30,396,767)	(30,396,767)
Redemption of preference shares	15	(3,400,000)	-	-	-	-	-	(3,400,000)
Other comprehensive income	17	-	-	-	223,201	-	-	223,201
Special retained earnings	12	-	-	-	-	54,622,532	-	54,622,532
<b>Balance, June 30, 2015</b>		\$ 49,238,935	\$ 54,004,621	\$ (1,318,224)	\$ 4,835,596	\$ 54,622,532	\$ (70,597,323)	\$ 90,786,137

See accompanying notes.

**BANK OF THE BAHAMAS LIMITED**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
(EXPRESSED IN BAHAMIAN DOLLARS)

Year ended June 30, 2015

	Note	2015	2014
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Net loss		\$ (30,396,767)	\$ (66,284,409)
Adjustments for:			
Depreciation and amortisation	21	2,673,582	2,867,495
Impairment losses	21	2,189,612	-
Gain on revaluation of investment property	8	(457,127)	-
Net provision for loan losses	7	26,124,108	69,723,480
		<u>133,408</u>	<u>6,306,566</u>
Change in operating assets and liabilities		(6,062,510)	3,536,792
Decrease in loans and advances to customers, net		19,637,999	4,203,431
Increase/(decrease) in deposits from customers and banks		18,150,905	(44,009,620)
Net cash provided by/(used in) operating activities		<u>31,859,802</u>	<u>(29,962,831)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Acquisition of property and equipment	10	(489,552)	(3,197,962)
Acquisition of intangible assets	11	(232,048)	(113,015)
Purchase of investment securities	6	-	(4,210,100)
Proceeds from maturity of investment securities	6	3,770,000	30,000,000
Net cash provided by investing activities		<u>3,048,400</u>	<u>22,478,923</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>			
Redemption of preference shares	15	\$ (3,400,000)	\$ (3,400,000)
Dividends on preference shares	27	-	(2,462,500)
Acquisition of treasury shares	16	-	(387,415)
Retirement of debt securities		-	(5,000,000)
Net cash used in financing activities		<u>(3,400,000)</u>	<u>(11,249,915)</u>
Net increase/(decrease) in cash and cash equivalents		31,508,202	(18,733,823)
Cash and cash equivalents, beginning of year		26,928,676	45,662,499
Cash and cash equivalents, end of year	5	<u>\$ 58,436,878</u>	<u>\$ 26,928,676</u>
<b>SUPPLEMENTAL INFORMATION:</b>			
Interest received		\$ 42,321,626	\$ 55,127,466
Interest paid		\$ 16,528,369	\$ 19,885,436
Dividends paid		\$ -	\$ 2,462,500
<b>NON-CASH TRANSACTION:</b>			
Derecognition of loans and advances, net	12	\$ 45,377,468	\$ -
Recognition of notes receivable	12	\$ 100,000,000	\$ -
Special retained earnings	12	\$ 54,622,532	\$ -

See accompanying notes.

# **BANK OF THE BAHAMAS LIMITED**

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

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Year ended June 30, 2015

### **1. Corporate Information**

Bank of The Bahamas Limited (the “Bank”), trading as Bank of The Bahamas International, is incorporated under the laws of The Commonwealth of The Bahamas. The Bank is licensed under the provisions of the Bank and Trust Companies Regulations Act 2000. The Bank is also licensed as an authorized dealer pursuant to the Exchange Control Regulations Act. The Bank is the holder of a broker dealer license from the Securities Commission.

The Bank’s shares are publicly traded and listed on The Bahamas International Securities Exchange. The Government of The Commonwealth of The Bahamas (the “Government”) and The National Insurance Board own approximately 65% of the issued common shares. The remaining common shares are owned by approximately 3,000 Bahamian shareholders. The Bank’s head office is located at Cloughton House, Shirley and Charlotte Streets. The registered office is located at Sassoon House, Shirley Street, Victoria Avenue, Nassau, The Bahamas.

The Bank’s services include the provision of commercial and retail banking and trust services, private banking and the issuance of Visa branded stored value, prepaid and credit cards. The Bank has thirteen branches: five in New Providence, two in Grand Bahama, two in Andros, one in San Salvador, one in Exuma, one in Inagua and one in Cat Island.

A wholly-owned subsidiary of the Bank (Note 32), BOB Financial Services Inc. was incorporated in Coral Gables, Florida on June 30, 2005 and commenced operations December 10, 2007. The main activities of BOB Financial Services Inc. were the provision of trade financing and other financial services. Effective June 30, 2013, the Bank ceased the operations of BOB Financial Services Inc. This subsidiary was voluntarily dissolved on June 25, 2014.

The Bank is an agent for American Express and MoneyGram.

### **2. Basis of Preparation**

The Bank’s consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The consolidated financial statements have been prepared on a historical cost basis, except for available-for-sale financial assets and investment property which have been measured at fair value. The preparation of the consolidated financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Bank’s accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 3.

#### **(a) New and amended standards and interpretations**

The accounting policies adopted are consistent with those used in the previous financial year. The Bank has adopted the following new and amended standards during the year. Adoption of these standards did not have any effect on the financial performance or position of the Bank.

- Amendment to IAS 32 Offsetting Financial Assets and Financial Liabilities

- Amendment to IAS 36 Impairment of Assets – Recoverable Amount Disclosures for Non-Financial Assets
- Amendment to IAS 39 – Novation of Derivatives and Continuation of Hedge Accounting
- Amendments to IFRS 10, IFRS 12 and IAS 27 – Investment Entities
- IFRIC 12 Levies
- Amendments to IAS 19 Defined Benefit Plans: Employee Contributions
- Annual Improvements to IFRS 2010-2012 Cycle
- Annual Improvements to IFRSs 2011-2013 Cycle

### **Standards issued but not yet effective**

Certain new standards, interpretations and amendments to existing standards have been published that are mandatory for the Bank's accounting periods but which the Bank has not early adopted are as follows:

Effective for annual periods beginning on or after January 1, 2016:

- Amendments to IAS 16 and IAS 38 – Classification of Acceptable Methods of Depreciation and Amortisation
- Annual Improvements to IFRSs 2012-2014 Cycle

Effective for annual periods beginning on or after January 1, 2017:

- IFRS 15 Revenue from Contracts with Customers

Effective for annual periods beginning on or after January 1, 2018:

- IFRS 9 Financial Instruments (issued in 2014)

### **(b) Basis of Consolidation**

The consolidated financial statements comprise the financial statements of the Bank and its subsidiaries (Note 32) as at June 30, 2015 and 2014. Control is achieved when the Bank is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Bank controls an investee if and only if the Bank has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns

When the Bank has less than a majority of the voting or similar rights of an investee, the Bank considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Bank's voting rights and potential voting rights

The Bank re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Bank obtains control over the subsidiary and ceases when the Bank loses control of the subsidiary. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between the Bank and its

subsidiaries are eliminated in full on consolidation. The financial statements of subsidiaries are prepared for the same reporting year as the Bank using consistent accounting policies.

### 3. Critical Accounting Judgments and Key Sources of Estimation Uncertainty

Certain amounts included in or affecting the consolidated financial statements and related disclosures must be estimated, requiring management to make assumptions with respect to values or conditions which cannot be known with certainty at the time the consolidated financial statements are prepared. A “critical accounting estimate” is one which is both important to the presentation of the Bank’s financial condition and results and requires management’s most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets and liabilities affected in future periods. Management evaluates such estimates on an ongoing basis based upon historical results and experience, consultation with experts, trends and other methods considered reasonable in the particular circumstances.

#### *Tangible assets*

The Bank has made significant investments in physical assets. These are tested for impairment when circumstances indicate there may be a potential impairment. Changes in circumstances and management’s evaluations and assumptions may give rise to impairment losses in the relevant future periods. As at June 30, 2015, the Bank recorded impairment losses of \$1,113,853 (2014: Nil) (Note 10).

#### *Depreciation and amortisation*

Depreciation and amortisation is based on management estimates of the future useful lives of property and equipment. Estimates may change due to technological developments, competition, changes in market conditions and other factors and may result in changes in the estimated useful lives and in the amortisation or depreciation charges. The Bank reviews the future useful lives of property and equipment periodically taking into consideration the factors mentioned above and all other important factors. Estimated useful lives for similar types of assets may vary due to factors such as growth rate, maturity of the market, history and expectations for replacements or transfer of assets, climate etc. In case of significant changes in the estimated useful lives, depreciation and amortisation charges are adjusted prospectively.

#### *Impairment losses on loans and advances to customers and banks*

The Bank has significant investments in loans receivable. These assets are assessed for impairment on a monthly basis. Management’s process for this assessment is presented in Note 4d. Loans receivable are closely monitored, and adjustments made in future periods if the performance of the portfolio declines due to circumstances which arise during those periods.

During the prior fiscal year, the Bank revised its expectations on the extent and timing of an anticipated economic recovery and subsequently revised the methodologies used for the recognition of loan loss provisions. As a result of this and significantly reduced collateral values, the Bank recognised significant loan loss provisions during the prior and current period.

#### *Investments*

The Bank has significant investment holdings. These investments are primarily Bahamas Government Registered Stock and are assessed for impairment on an ongoing basis. Management’s process for this assessment is presented in Note 4d. Changes in circumstances and management’s evaluations and assumptions may give rise to impairment losses in the relevant future periods.

## *Goodwill*

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The impairment test calculation requires the Bank to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate present value. Cash flows are determined by using the projected inflows and adjusting for non-cash transactions primarily depreciation and loan losses, less projected capital outflows.

The impairment charge is determined by taking the difference between the present value of the unit's projected cash flow and its book value. As of June 30, 2015 the Bank recognised an impairment loss of \$1,075,759 (2014: Nil) for the reported period. Further details are presented in Note 11.

## *Deferred loan fees*

Commitment fees received to originate a loan or fees that are an integral part of the effective interest rate of a financial instrument, together with the related transaction cost, are deferred and recognised as an adjustment of the effective interest rate. Management manually amortises the loan commitment fees using the effective interest rate method over the average loan terms.

## **4. Summary of Significant Accounting Policies**

The following accounting policies have been consistently applied by the Bank:

### **(a) Revenue and expense recognition**

#### *Interest and similar income and expense*

For all financial instruments measured at amortised cost, interest income or expense is recorded at the effective interest rate. The calculation of amortised costs takes into account all contractual terms of the financial instrument and includes any fees or incremental costs that are directly attributable to the instrument. The carrying amount of the financial asset or financial liability is adjusted if the Bank revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original effective interest rate and the change in carrying amount is recorded as interest income or expenses.

#### *Fee and commission income*

The Bank earns fee and commission income from a diverse range of services it provides to its customers. Fees and commissions are generally recognised on an accrual basis when the service has been provided.

#### *Fee income earned from services that are provided over a certain period of time*

Fees earned for the provision of services over a period of time are accrued over that period. These fees include commission income and asset management, custody and other management and advisory fees. Loan commitment fees and other credit related fees are deferred (together with any incremental costs) and recognised as an adjustment to the effective interest rate on the loan.

#### *Fee income from providing transaction services*

Fees arising from negotiating or participating in the negotiation of a transaction for a third party, such as the arrangement of the acquisition of shares or other securities or the purchase or sale of businesses, are recognised on completion of the underlying transaction. Fees or components of fees that are linked to a certain performance are recognised after fulfilling the corresponding criteria.



## **(b) Cash and cash equivalents**

For purposes of the consolidated statement of cash flows, cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisition, including cash with The Central Bank of The Bahamas, amounts due from other banks, and short-term government securities.

## **(c) Financial instruments**

All financial assets and liabilities are initially recognised on the trade date, i.e., the date that the Bank becomes a party to the contractual provisions of the instrument. This includes 'regular way trades': purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the market place.

The classification of financial instruments at initial recognition depends on their purpose and characteristics and the management's intention in acquiring them. All financial instruments are measured initially at their fair value plus transaction costs, except in the case of financial assets and financial liabilities recorded at fair value through profit or loss.

### *Financial assets*

The Bank classifies its financial assets in the following categories: Loans and receivables; held-to-maturity investments; and available-for-sale investments. Management determines the classification of its investments at initial recognition.

#### *(i) Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than those that the Bank upon initial recognition designates as available-for-sale; or those for which the holder may not recover substantially all of its initial investment, other than because of credit deterioration. After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method, less impairment.

#### *(ii) Held-to-maturity financial assets*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Bank's management has the positive intention and ability to hold to maturity. If the Bank were to sell other than an insignificant amount of held-to-maturity assets, the entire category would be reclassified as available for sale. After initial measurement held-to-maturity investments are measured at amortised cost using the EIR method, less impairment. Gains and losses are recognised in the consolidated statement of comprehensive income when the investments are derecognised or impaired, as well as through the amortisation process.

#### *(iii) Available-for-sale financial assets*

Available-for-sale investments are those intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices. After initial measurement, available-for-sale financial assets are measured at fair value with unrealized gains or losses recognised directly in equity until the investment is derecognised, at which time the cumulative gain or loss recorded in equity is recognised in the consolidated statement of comprehensive income, or determined to be impaired, at which time the cumulative loss recorded in equity is recognised in the consolidated statement of comprehensive income.

### *Financial liabilities*

The Bank's financial liabilities include deposits from customers and banks. Deposits from customers and banks represent demand and time deposits held by the Bank for the benefit of third parties except as disclosed in Note 24. The deposits are carried at amortised cost.

#### **(d) Impairment of financial assets**

The Bank assesses at each statement of financial position date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated. The criteria that the Bank uses to determine that there is objective evidence of an impairment loss include:

- Delinquency in contractual payments of principal or interest;
- Cash flow difficulties experienced by the borrower (for example, equity ratio, net income percentage of sales);
- Breach of loan covenants or conditions;
- Initiation of bankruptcy proceedings;
- Deterioration of the borrower's competitive position;
- Deterioration in the value of collateral;
- Downgrading below investment grade level; and
- Economic conditions in the Bahamas.

The Bank first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. If the Bank determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the consolidated statement of comprehensive income. The calculation of the present value of the estimated future cash flows of a collateralized financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable.

Non-accrual loans and overdrafts are identified as impaired and placed on a cash (non-accrual) basis when it is determined that the payment of interest or principal is doubtful of collection, or when interest or principal is past due 90 days or more, except for loans that are fully secured and in the process of collection, and loans to or guaranteed by The Government of The Commonwealth of The Bahamas. A loan is fully secured when the net realizable value of the collateral equals or exceeds the principal and outstanding interest. A loan is considered to be in the process of collection if the collection efforts are reasonably expected to result in repayment of principal and interest, or restoration to current status.

When a loan is identified as non-accrual, the accrual of interest is discontinued and any previously accrued but unpaid interest for the prior 90 day period is charged against current earnings. Thereafter, interest is included in earnings only to the extent actually received in cash. While accrued interest is tracked for non-accrual loans, it is not added to the principal nor recognised as income, but rather is suspended.

Cash basis loans are returned to accrual status when all contractual principal and interest amounts have been brought current, are reasonably assured of repayment and/or there is a sustained period of repayment performance in accordance with contractual terms.

#### *Provision for loan losses*

Provision for loan losses represents management's estimate of probable losses inherent in the loan portfolio. The provision for loan losses is increased by charges to operating expense net of recoveries. Provision for loan losses is comprised of specific and a collective assessment.

The specific provision is maintained to reflect anticipated losses related to specific loans, or in the case of consumer loans that are not secured by real estate, on the aggregate portfolio. This specific provision is established for non-consumer loans and consumer loans secured by real estate individually when, in management's view, collection of interest and/or principal is doubtful. The amount of specific provision is based on the extent to which the principal is judged to be uncollectible.

The specific provision for an impaired collateral-dependent loan, where repayment is expected to be provided solely by the sale of the underlying collateral, is set at an amount equal to the difference between the principal balance and the net realizable value of the collateral. Net realizable value represents the discounted fair value of the collateral less all costs associated with its disposition. For unsecured loans, the Bank calculates the provision by applying factors based on the past due status of the loans. As a result of current economic conditions in the Bahamas, secured loans are further assessed for provision by applying additional factors based on the past due status of the loans.

For the purposes of a collective assessment of impairment, loans are grouped based on the type of loans. Future cash flows for loans that are collectively evaluated for impairment are estimated on the basis of the contractual cash flows of the loans in the Bank considering its historical loss experience (i.e. average of actual write-offs in prior years) for each type of loans and current observable data (e.g. unemployment rate) to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based. The Bank assigned certain weight factor in the historical loss experience and current observable data.

Consumer loans that are unsecured are fully provided for when they are contractually in arrears more than 360 days. All other loans are provided for when the following conditions exist: i) contractually in arrears; ii) underlying collateral has been exhausted; and iii) payment is past due. Where a loan is being provided for, specific provision is increased to the principal amount and accrued interest of the loan.

#### *Renegotiated loans*

Where possible, the Bank seeks to restructure loans rather than to take possession of collateral. This may involve extending the payment arrangements and the agreement of new loan conditions. Once the terms have been renegotiated any impairment is measured using the original effective interest rate as calculated before the modification of terms and the loan is no longer considered past due. Management continually reviews renegotiated loans to ensure that all criteria are met and that future payments are likely to occur. The loans continue to be subject to an individual or collective impairment assessment, calculated using the loan's original effective interest rate.

#### *Available-for-sale (AFS) financial assets*

For AFS financial investments, the Bank assesses at each reporting date whether there is objective evidence that an investment is impaired.

In the case of debt instruments classified as AFS, the Bank assess individually whether there is objective evidence of impairment based on the same criteria as financial assets carried at amortised cost. However, the amount recorded for

impairment is the cumulative loss measured as the difference between the amortised cost and the current fair value, less any impairment loss on that investment previously recognised in the income statement. Future interest income is based on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of interest and similar income.

For AFS equity investments, a significant or prolonged decline in the fair value of the security below its cost is considered to be objective evidence of impairment. When an AFS financial asset is considered to be impaired, cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss in the period.

In respect of AFS equity securities, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to an impairment loss is recognised in other comprehensive income and accumulated under the heading of investments revaluation reserve.

In respect of AFS debt securities, impairment losses are subsequently reversed through profit or loss if an increase in the fair value of the investment can be objectively related to an event occurring after the recognition of the impairment loss.

#### *Held-to-maturity financial assets*

The Bank assesses individually whether objective evidence of impairment exists for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Bank determines that no objective evidence of impairment exists for an individually assessed financial asset, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment. If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of interest and similar income.

For financial assets measured at amortised cost, if in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

### **(e) Derecognition of financial assets and financial liabilities**

#### *Financial assets*

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- The rights to receive cash flows from the asset have expired; or
- The Bank has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:
  - The Bank has transferred substantially all the risks and rewards of the asset, or
  - The Bank has neither transferred nor retained substantially all the risks and rewards of the asset, but

has transferred control of the asset.

When the Bank has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all of the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Bank's continuing involvement in the asset. In that case, the Bank also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Bank has retained. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Bank could be required to repay.

#### *Financial liabilities*

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference between the carrying value of the original financial liability and the consideration paid is recognised in profit or loss.

#### **(f) Foreign currency**

The reporting and functional currency of the Bank is the Bahamian dollar (B\$). Transactions in foreign currencies are converted to B\$ at the rate of exchange prevailing at the date of the transaction. Foreign currency monetary assets and liabilities are converted into B\$ at market rates of exchange prevailing on the consolidated statement of financial position date. Realized and unrealized foreign exchange gains and losses are included in the consolidated statement of comprehensive income. Non-monetary assets and liabilities denominated in foreign currencies that are stated at historical cost or amortised cost are recorded at the exchange rate ruling at the date of transaction.

#### **(g) Property and equipment**

Property and equipment (excluding one of the buildings) are stated at historical cost excluding day to day servicing, less accumulated depreciation and any accumulated impairment in value. The other building is stated at estimated salvage value of \$384,951 with subsequent additions at cost less accumulated depreciation. Historical costs include expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Bank and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the consolidated statement of comprehensive income during the financial period in which they are incurred.

Depreciation and amortisation are calculated using the straight-line method to write down cost of property and equipment to their residual values over their estimated useful lives. The estimated useful lives are as follows:

Building	50 years
Leasehold improvements	3-5 years
Furniture, fixtures and equipment	3-10 years

Leasehold improvements are amortised over the shorter of the economic useful life of the asset or the lease term and taking into consideration any extension of the lease term if there is reasonable expectation of renewal. The amortisation term however does not exceed five years. Land is not depreciated.

Property and equipment are derecognised on disposal or when no future economic benefits are expected from its use.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These are included in the consolidated statement of comprehensive income.

#### **(h) Impairment of non-financial assets**

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

#### **(i) Provisions**

Provisions are recognised when the Bank has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Bank expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the consolidated statement of comprehensive income net of any reimbursement.

#### **(j) Related parties**

Related parties include all Ministries and Departments of The Bahamas Government, Government Corporations, Subsidiaries and Agencies as well as directors and key management personnel of the Bank. All transactions with related parties are based on rates and terms used in the normal course of business, except for reduced rates for borrowings by the Bank's personnel.

#### **(k) Employee benefits**

The Bank operates a defined contribution plan (the "Plan") where the Bank pays fixed contributions into a separate entity. The Bank has no legal or constructive payment obligations once contributions have been paid. The Plan allows eligible employees (those who have attained 18 years of age and confirmed in their positions) to contribute a minimum of 3.50% of their annual salaries and the Bank contributes 6.50%. Employees become fully vested after 5 years of plan membership. The Plan's costs are charged to general and administrative expenses and are funded as accrued. The Bank operates an Employee Share Ownership Plan (ESOP) where the Bank matches employees' share purchases up to 25 percent. The matching contributions vest over 5 years. The costs of ESOP are charged to general administrative expenses.

#### **(l) Earnings per share**

Basic earnings per share is computed by dividing the net income attributable to common shareholders by the weighted average number of shares outstanding during the year.

#### **(m) Fiduciary activities**

The Bank acts as trustee and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions. These assets and income arising thereon are excluded



from these consolidated financial statements, as they are not assets of the Bank.

#### **(n) Taxes**

Effective January 1, 2015, the Government implemented a value-added tax (VAT) in the Commonwealth of The Bahamas. VAT is a broad based consumption tax that would be applied to most goods and services bought locally or imported into the country or a consumption tax charged on goods and services locally bought or rendered. The standard rate for VAT is 7.5% and it is charged on all goods and services that are not zero-rated or exempt. Under the VAT Act, a business is required to register for and charge VAT if the past or future 12 months of taxable activity exceeds the \$100,000 threshold. Businesses below the \$100,000 threshold can choose to register voluntarily and will be required to fulfill all of the obligations of a Mandatory Registrant. All VAT registrants, including voluntary registrants, must display their VAT Certificates prominently, display VAT inclusive prices at the retail level, issue valid invoices and receipts, maintain proper accounts and records, file accurate and timely VAT returns, and remit the net VAT collected (output minus input VAT) to the government within the stipulated deadlines. The Bank is a VAT registrant and has remitted all VAT collected during the year to the government within the stipulated deadlines.

#### **(o) Investment property**

Investment property, which is property that management intends to develop for rental purposes, is measured initially at cost, including transaction costs and thereafter it is stated at fair value based on an appraisal by a local real estate appraiser. Additions to investment property are also recorded at cost. On an annual basis the investment property is assessed for impairment with gains and losses arising from changes in the fair value of the investment property included in the consolidated statement of comprehensive income for the period in which they arise.

#### **(p) Goodwill**

Goodwill represents the excess of the cost of an acquisition over the fair value of the Bank's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

#### **(q) Computer software**

Acquired computer software costs and licenses are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised using the straight-line basis of accounting over the expected useful life. Software has a maximum expected useful life of 10 years.

#### **(r) Borrowings**

Borrowings are recognised initially at fair value net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between proceeds net of transaction costs and the redemption value is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method.

#### **(s) Share capital**

##### *(i) Share issue costs*

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the

proceeds.

*(ii) Dividends on shares*

Dividends on common and preferred shares are recognised in equity in the period in which they are approved by the Bank's Directors and regulator.

*(iii) Treasury shares*

Where the Bank has purchased its own equity share capital, the consideration paid is deducted from total shareholders' equity as treasury shares until they are cancelled. Where such shares are subsequently sold or reissued, any consideration received is included in shareholders' equity.

**(t) Going concern**

The Bank's management has made an assessment of the Bank's ability to continue as a going concern. As disclosed in Note 29, the Bank continues to be non-compliant with certain of its externally imposed regulatory capital requirements as at June 30, 2015 and 2014. The Central Bank is aware of these regulatory capital deficiencies and the Bank does not expect that these regulatory capital deficiencies will impact the Bank's continuing ability to operate as a going concern. The Government of The Bahamas, as majority shareholder, remains firmly committed to supporting the continuing operations of the Bank including the implementation of the strategic plan approved by the Board to address these deficiencies.

**(u) Leases**

Operating lease payments are recognised as an expense on a straight line basis over the lease term and included in 'operating expenses', in the consolidated statement of comprehensive income.

**(v) Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously. As at June 30, 2015 and 2014, there were no master netting agreements outstanding. Therefore, the related assets and liabilities are presented gross in the consolidated statement of financial position.

**(w) Financial guarantees**

In the ordinary course of business, the Bank gives financial guarantees, consisting of letters of credit, guarantees and acceptances. Financial guarantees are initially recognised in the financial statements (within 'Other liabilities') at fair value, being the premium received. Subsequent to initial recognition, the Bank's liability under each guarantee is measured at the higher of the amount initially recognised less, when appropriate, cumulative amortisation recognised in the consolidated statement of comprehensive income, and the best estimate of expenditure required to settle any financial obligation arising as a result of the guarantee.

Any increase in the liability relating to financial guarantees is recorded in the consolidated statement of comprehensive income. The premium received is recognised in the consolidated statement of comprehensive income in 'Net fees and commission income' on a straight line basis over the life of the guarantee.

## (x) Comparatives

Certain corresponding figures from the prior year have been reclassified in the current comparative consolidated financial statements to conform with the current year's presentation:

- As of June 30, 2014, the distribution of loans that are neither past due or impaired have been adjusted in Note 7.

## 5. Cash and Cash Equivalents

The following is an analysis of cash and cash equivalents.

Not included in cash and cash equivalents is the statutory reserve account with The Central Bank of The Bahamas ("the Central Bank") of \$26,458,490 (2014: \$25,412,000). Mandatory reserve deposits represent the Bank's regulatory requirement to maintain a percentage of deposit liabilities as cash or deposits with the Central Bank. These funds are not available to finance the Bank's day-to-day operations. All balances with The Central Bank of The Bahamas are non-interest bearing.

	<b>2015</b>	<b>2014</b>
Cash	\$ 10,223,683	\$ 9,802,495
Deposits with the Central Bank non-interest bearing (Note 24)	37,242,673	15,909,651
Due from banks	37,429,012	26,628,530
Cash and due from banks	<u>84,895,368</u>	<u>52,340,676</u>
Less: mandatory reserve deposits with the Central Bank	26,458,490	25,412,000
<b>Cash and cash equivalents</b>	<b><u>58,436,878</u></b>	<b><u>26,928,676</u></b>

## 6. Investment Securities

Investment securities comprise equity and debt securities classified into the following categories:

	<b>2015</b>	<b>2014</b>
<b>Available-For-Sale</b>		
Bahamas Registered Stock (Note 24)	\$ 13,194,500	\$ 13,294,500
Equity Securities	1,058,284	835,083
Debt Securities	3,000,000	4,000,000
	<u>17,252,784</u>	<u>18,129,583</u>
<b>Held-To-Maturity</b>		
Bahamas Registered Stock (Note 24)	\$ 14,158,000	\$ 16,828,000
Bridge Authority Bond (Note 24)	136,500	136,500
	<u>14,294,500</u>	<u>16,964,500</u>
<b>Total investment securities</b>	<b><u>\$ 31,547,284</u></b>	<b><u>\$ 35,094,083</u></b>

As of the year end reporting date, government securities mainly comprise of Bahamas Registered Stock which are variable rate bonds tied to the Bahamian \$ Prime Rate issued by The Bahamas Government with interest rates ranging from 4.80% to 6.00% per annum (2014: from 4.80% to 6.00% per annum) and scheduled maturities between 2015 and 2035 (2014: between 2014 and 2035).

The movements in the categories of investment securities are as follows:

	Available-For-Sale	Held-To-Maturity	Total
At July 1, 2013	\$ 43,815,939	\$ 16,964,500	\$ 60,780,439
Additions	4,210,100	-	4,210,100
Maturities/Sales	(30,000,000)	-	(30,000,000)
Net fair value gain (Note 17)	103,544	-	103,544
<b>At June 30, 2014</b>	<b>\$ 18,129,583</b>	<b>\$ 16,964,500</b>	<b>\$ 35,094,083</b>
At July 1, 2014	\$ 18,129,583	\$ 16,964,500	\$ 35,094,083
Maturities	(1,100,000)	(2,670,000)	(3,770,000)
Net fair value gain (Note 17)	223,201	-	223,201
<b>At June 30, 2015</b>	<b>\$ 17,252,784</b>	<b>\$ 14,294,500</b>	<b>\$ 31,547,284</b>

## 7. Loans and Advances to Customers, Net

Loans and advances to customers are as follows:

	2015	2014
Mortgage loans	\$ 359,572,342	\$ 401,271,240
Commercial loans	172,610,519	207,084,296
Consumer loans	46,738,007	53,844,256
Credit cards	1,553,723	1,441,835
Business overdrafts	37,362,611	60,089,692
Personal overdrafts	10,301,589	20,320,113
Government guaranteed student loans	7,115,616	6,366,137
	<b>\$ 635,254,407</b>	<b>\$ 750,417,569</b>
<b>Less: Provision for loan losses</b>		
At beginning of year	\$ 96,095,481	\$ 30,749,745
Amount written-off	(7,161,849)	(4,377,744)
Amount written-back (Note 12)	(42,615,951)	-
Net provision charged to expense	26,124,108	69,723,480
At end of year	72,441,789	96,095,481
Accrued interest receivable	6,598,367	6,228,473
<b>Loans and advances to customers, net</b>	<b>\$ 569,410,985</b>	<b>\$ 660,550,561</b>

During the year, the Bank wrote-off loans totaling \$7,161,849 (2014: \$4,377,744) against its specific provision. These loans, however, are subject to the Bank's ongoing collections efforts. Included in the consolidated statement of comprehensive income are net recoveries of \$297,304 (2014: (\$147,758)).

Loan loss provisions are as follows:

	2015	2014
<b>Specific Provisions</b>		
Mortgage loans	\$ 21,360,991	\$ 15,195,754
Commercial loans	39,731,896	69,222,118
Consumer loans	5,882,353	7,083,020
Credit cards	430,600	311,078
	<b>67,405,840</b>	<b>91,811,970</b>
Collective assessment	<b>5,035,949</b>	<b>4,283,511</b>
<b>TOTAL</b>	<b>\$ 72,441,789</b>	<b>\$ 96,095,481</b>

Included in the specific provisions on mortgage, commercial and consumer loans are specific provisions for certain business and personal overdrafts.

	2015	2014
Provisions as a percentage of the net loan portfolio	12.72 %	14.55 %
Provisions and equity reserves as a percentage of the net loan portfolio	13.42 %	15.15 %
Provisions and equity reserves as a percentage of non-accrual loans	38.54 %	39.34 %

Non-accrual (impaired) loans are as follows:

	2015	2014
Mortgage loans	\$ 109,134,061	\$ 135,390,299
Commercial loans	78,993,590	107,442,996
Consumer loans	9,792,808	11,300,736
Credit cards	437,504	296,214
<b>TOTAL</b>	<b>\$ 198,357,963</b>	<b>\$ 254,430,245</b>
Percentage of loan portfolio (net)	34.84 %	38.52 %
Percentage of total assets	24.45 %	33.00 %

Business and personal overdrafts of \$39,957,899 (2014: \$63,935,613) are related to certain non-accrual mortgage and commercial loans and therefore have been subjected to specific provisions.

The following is an analysis of the concentration of loans and advances to customers by outstanding balances:

	2015		2014	
	Value	No. of Loans	Value	No. of Loans
\$0 - \$10,000	\$ 8,355,781	3,099	\$ 9,941,055	3,850
\$10,001 - \$25,000	20,137,941	1,208	22,485,324	1,332
\$25,001 - \$50,000	24,771,988	684	25,431,365	704
\$50,001 - \$100,000	45,653,677	621	49,504,421	683
Over \$100,000	536,335,020	1,590	643,055,404	1,697
	<b>\$ 635,254,407</b>	<b>7,202</b>	<b>\$ 750,417,569</b>	<b>8,266</b>

The following is an analysis of loans and advances by credit quality:

In (\$000s)	2015	2014
<b>MORTGAGES</b>		
Neither past due or impaired	\$ 198,058	\$ 210,210
Past due but not impaired	52,380	55,671
Impaired	109,134	135,390
	<b>\$ 359,572</b>	<b>\$ 401,271</b>
<b>COMMERCIAL</b>		
Neither past due or impaired	\$ 65,827	\$ 66,490
Past due but not impaired	27,790	33,152
Impaired	78,993	107,443
	<b>\$ 172,610</b>	<b>\$ 207,085</b>
<b>CONSUMER AND GG STUDENT LOANS</b>		
Neither past due or impaired	\$ 37,943	\$ 40,434
Past due but not impaired	6,118	8,475
Impaired	9,793	11,301
	<b>\$ 53,854</b>	<b>\$ 60,210</b>
<b>CREDIT CARDS</b>		
Neither past due or impaired	\$ 924	\$ 931
Past due but not impaired	192	215
Impaired	438	296
	<b>\$ 1,554</b>	<b>\$ 1,442</b>

In the opinion of management, the credit quality of the majority of loans and advances to customers that are neither past due or impaired is satisfactory.



In (\$000s)	2015			2014		
	PRINCIPAL	RESTRUCTURED	TOTAL	PRINCIPAL	RESTRUCTURED	TOTAL
Mortgages	\$ 287,376	\$ 72,196	\$ 359,572	\$ 326,441	\$ 74,830	\$ 401,271
Commercial	83,906	88,704	172,610	105,480	101,605	207,085
Consumer and GG student loans	50,333	3,521	53,854	56,795	3,415	60,210
Credit cards	1,554	-	1,554	1,442	-	1,442
	<u>\$ 423,169</u>	<u>\$ 164,421</u>	<u>\$ 587,590</u>	<u>\$ 490,158</u>	<u>\$ 179,850</u>	<u>\$ 670,008</u>

As disclosed above, certain business and personal overdrafts are related to non-accrual mortgage and commercial loans and therefore have been subjected to specific provisions.

The analysis of the age of loans and advances to customers that were past due but not impaired is as follows:

In (\$000s)	2015				
	RESIDENTIAL MORTGAGE	COMMERCIAL	CONSUMER	CREDIT CARD	TOTAL
Past due up to 29 days	\$ 29,433	\$ 10,196	\$ 2,378	\$ -	\$ 42,137
Past due 30 - 59 days	12,485	11,939	2,259	180	26,863
Past due 60 - 89 days	10,462	5,525	1,481	12	17,480
	<u>\$ 52,380</u>	<u>\$ 27,790</u>	<u>\$ 6,118</u>	<u>\$ 192</u>	<u>\$ 86,480</u>

In (\$000s)	2014				
	RESIDENTIAL MORTGAGE	COMMERCIAL	CONSUMER	CREDIT CARD	TOTAL
Past due up to 29 days	\$ 21,162	\$ 14,039	\$ 2,680	\$ 113	\$ 37,994
Past due 30 - 59 days	16,219	2,077	3,627	67	21,990
Past due 60 - 89 days	18,290	17,036	2,168	35	37,529
	<u>\$ 55,671</u>	<u>\$ 33,152</u>	<u>\$ 8,475</u>	<u>\$ 215</u>	<u>\$ 97,513</u>

## 8. Investment Property

The Bank owns land which is located at West Bay Street, Nassau.

It is management's intention to construct a commercial office complex on this land. 30% of the complex will be used to house the Bank's headquarters, a retail branch and the remaining 70% will be available for commercial rental. Management has allocated the land using these percentages and in accordance with IAS 16: Property, Plant and Equipment management has classified the portion of that land that has been allocated to be used for its headquarters as fixed assets and that portion of the land that has been allocated for commercial rental as investment property in accordance with IAS 40: Investment Property.

During the year, the Bank engaged the services of a real estate and valuation expert who holds a recognised and relevant professional qualification and who has recent experience in the location and category of the investment

property being valued. 70% of the appraised value of \$6,200,000 was allocated to the investment property.

The movement of Investment property during the year is as follows:

	<b>2015</b>		<b>2014</b>
Balance as at June 30, 2014	\$ 3,882,873	\$	3,882,873
Revaluation gains (Note 20)	457,127		-
Balance as at June 30, 2015	<b>\$ 4,340,000</b>	<b>\$</b>	<b>3,882,873</b>

This investment property has been classified as Level 3 in the fair value measurement hierarchy and there were no transfers from or to Level 3 during the period. The fair value of the investment property is based on the appraisal value using the sales comparison approach where the average sales price approximated \$1,000,000 per acre. Under the sales comparison approach, fair value is estimated using the assumption that title to the property is good and marketable and clear of any or all liens or encumbrances. All engineering is assumed to be correct and that there are no hidden or unapparent conditions of the property, subsoil or structures that render it more or less valuable. It is assumed that all applicable zoning, regulations and restrictions have been complied with and that the utilization of the land and improvements is within the boundaries or property lines of the property described and that there is no trespass or encroachment

## 9. Other Assets

Other assets are comprised of the following:

	<b>2015</b>		<b>2014</b>
Prepaid assets	\$ 4,396,203	\$	3,709,247
Accrued interest receivable (Notes 6 and 12)	3,220,067		434,280
Accounts receivables	476,181		231,576
Cheque clearing account	2,329,512		177,541
Other assets	432,027		401,732
	<b>\$ 10,853,990</b>	<b>\$</b>	<b>4,954,873</b>

Included in other assets is the Bank's investment in the Bahamas Automated Clearing House Limited in the amount of \$212,113 (2014: \$226,925).

## 10. Property and Equipment, Net

The movement in property and equipment during the year is as follows:

	Land and Building	Leasehold Improvements	Furniture, Fixtures and Equipment	Total
<b>COST</b>				
Balance as at June 30, 2013	\$ 2,547,815	\$ 6,351,901	\$ 9,901,171	\$ 18,800,887
Additions	2,464,000	251,532	482,430	3,197,962
Disposal	-	(42,750)	(203,267)	(246,017)
Balance as at June 30, 2014	5,011,815	6,560,683	10,180,334	21,752,832
Additions	-	-	489,552	489,552
<b>Balance as at June 30, 2015</b>	<b>\$ 5,011,815</b>	<b>\$ 6,560,683</b>	<b>\$ 10,669,886</b>	<b>\$ 22,242,384</b>
<b>ACCUMULATED DEPRECIATION</b>				
Balance as at June 30, 2013	\$ 734,842	\$ 3,320,345	\$ 4,062,330	\$ 8,117,517
Depreciation (Note 21)	-	774,669	1,333,851	2,108,520
Disposal	-	(42,750)	(203,267)	(246,017)
Balance as at June 30, 2014	734,842	4,052,264	5,192,914	9,980,020
Depreciation (Note 21)	83,965	707,818	1,300,857	2,092,640
<b>Balance as at June 30, 2015</b>	<b>\$ 818,807</b>	<b>\$ 4,760,082</b>	<b>\$ 6,493,771</b>	<b>\$ 12,072,660</b>
<b>ACCUMULATED IMPAIRMENT</b>				
Balance as at June 30, 2014	\$ -	\$ -	\$ -	\$ -
Impairment loss (Note 21)	1,113,853	-	-	1,113,853
<b>Balance as at June 30, 2015</b>	<b>\$ 1,113,853</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,113,853</b>
<b>NET BOOK VALUE:</b>				
<b>Balance as at June 30, 2015</b>	<b>\$ 3,079,155</b>	<b>\$ 1,800,601</b>	<b>\$ 4,176,115</b>	<b>\$ 9,055,871</b>
<b>Balance as at June 30, 2014</b>	<b>\$ 4,276,973</b>	<b>\$ 2,508,419</b>	<b>\$ 4,987,420</b>	<b>\$ 11,772,812</b>

Land in the amount of \$1,997,495 (2014: \$2,489,285) is included in land and building.

During fiscal 2014, the conveyance of properties held by the Bank as collateral on a certain loan to the Bank's subsidiary, BOB Property Holdings, was transferred to land and building. The decrease in land and building during the year is due to impairment of these properties.

Included as a part of property and equipment is work in progress not yet in operation and on which no depreciation has been charged in the amount of \$1,365,549 (2014: \$1,196,556).

## 11. Intangible Assets, Net

	Goodwill		Software	Total
Balance as at June 30, 2013	\$ 1,075,759	\$	2,044,257	\$ 3,120,016
Additions	-		113,015	113,015
Amortisation (Note 21)	-		(758,975)	(758,975)
<b>Closing as at June 30, 2014</b>	<b>\$ 1,075,759</b>	<b>\$</b>	<b>1,398,297</b>	<b>\$ 2,474,056</b>
Balance as at June 30, 2014	\$ 1,075,759	\$	1,398,297	\$ 2,474,056
Additions	-		232,048	232,048
Amortisation (Note 21)	-		(580,942)	(580,942)
Impairment loss (Note 21)	(1,075,759)		-	(1,075,759)
<b>Closing as at June 30, 2015</b>	<b>\$ -</b>	<b>\$</b>	<b>1,049,403</b>	<b>\$ 1,049,403</b>

Goodwill arose during the Bank's acquisition of the business of the former Workers Bank Limited. Goodwill is allocated to the Harrold Road Branch where the book of business is managed. The recoverable amount is based on a value in use calculation using cash flow projections from budgets approved by management covering a five year period. The discount rate applied to the cash flow projections is \$Nil (2014: 6.02%). As at June 30, 2015, management determined that goodwill was impaired and recognised an impairment loss of \$1,075,759 (2014: Nil).

## 12. Notes Receivable and Special Retained Earnings

During October 2014, the Government created a Special Purpose Vehicle (SPV) that is owned and controlled by the Government. The Bank entered into a transaction with the SPV to derecognise from its consolidated statement of financial position certain of its non-performing loans amounting to approximately net \$45 million and to recognise as an asset \$100 million in unsecured promissory notes (the "Notes") with multiple maturities up to ten years and to pay interest on the principal sum semi-annually on the 30th day of April and the 30th day of October in each and every year commencing in 2015 at Bahamian Prime (-) 0.50% during the term of this Note. The net difference of approximately \$55 million between the Notes received and the derecognised assets is accounted for as Special Retained Earnings in the Bank's consolidated statement of financial position and will be included as part of the Bank's regulatory capital. As a part of the transaction, the Bank received a Letter of Support from the Government. As at June 30, 2015, accrued interest receivable amount to \$2,833,333 (2014: Nil), of which \$425,000 and \$2,125,000 were subsequently paid on July 6, 2015 and November 3, 2015 respectively as per the terms of the Note.

The Bank has transferred all of its rights relating to the non-performing loans to the SPV and the Bank will have no rights to future cash flows from the non-performing loans. The SPV and not the Bank will bear all the risks and rewards of the non-performing loans subsequent to the transaction and the SPV and not the Bank will control the non-performing loans. The Bank will not have any continuing involvement in servicing the non-performing loans and the Bank's only rights will relate to the cash flows associated with the Notes. Further, the Bank will not be providing any form of future direct or indirect financing to the customers and loans transferred to the SPV and these customers will no longer be customers of the Bank.

### 13. Deposits from Customers and Banks

Deposits from customers and banks are as follows:

	2015	2014
Term deposits	\$ 494,924,695	\$ 522,163,592
Demand deposits	135,395,524	97,059,510
Savings accounts	63,557,200	55,367,086
	693,877,419	674,590,188
Accrued interest payable	3,505,092	4,641,418
	<b>\$ 697,382,511</b>	<b>\$ 679,231,606</b>

The following is an analysis of the concentration of deposits from customers and banks by size of deposits:

	2015		2014	
	Value	No. of Deposits	Value	No. of Deposits
\$0 - \$10,000	\$ 25,083,378	42,548	\$ 24,731,290	39,801
\$10,001 - \$25,000	19,458,366	1,278	19,746,643	1,276
\$25,001 - \$50,000	21,353,216	608	21,453,920	614
\$50,001 - \$100,000	26,974,050	391	27,273,340	405
Over \$100,000	601,008,409	636	581,384,995	689
	<b>\$ 693,877,419</b>	<b>45,461</b>	<b>\$ 674,590,188</b>	<b>42,785</b>

In 1999, The Central Bank established the Deposit Insurance Corporation (the "Corporation"). The Bank paid an annual premium of \$231,983 (2014: \$239,398) to the Corporation, which insures the funds of all individual Bahamian dollar depositors of the Bank up to a maximum of \$50,000.

### 14. Other Liabilities

Other liabilities consist of the following:

	2015	2014
Accounts payable	\$ 5,405,468	\$ 4,688,861
Other Liabilities	4,090,081	4,634,354
Cardholders Liability	1,460,810	1,166,375
Cheques and other items in transit	5,532,552	4,761,099
	<b>\$ 16,488,911</b>	<b>\$ 15,250,689</b>

## 15. Share Capital

Share capital at par value consists of the following:

	<b>2015</b>	<b>2014</b>
Authorized:		
125,000 preference shares of B\$1,000 each (2014: 125,000)	\$ 125,000,000	\$ 125,000,000
25,000,000 Ordinary shares (voting) of B\$1 each (2014: 25,000,000)	25,000,000	25,000,000
10,000,000 Ordinary shares (non-voting) of B\$1 each (2014: 10,000,000)	10,000,000	10,000,000
Issued and fully paid:		
27,615.99 preference shares of B\$1,000 each (2014: 31,015.99)	\$ 27,615,990	\$ 31,015,990
15,364,979 Ordinary shares (voting) of B\$1 each (2014: 15,364,979)	15,364,979	15,364,979
6,022,945 Ordinary shares (non-voting) of B\$1 each (2014: 6,022,945)	6,022,945	6,022,945
Treasury shares		
235,021 issued previously at B\$1 each (2014: 235,021)	\$ 235,021	235,021
	<b>\$ 49,238,935</b>	<b>\$ 52,638,935</b>

Effective January 2006, the Bank had rights offering resulting in the increase in ordinary shares from \$12,000,000 to \$15,600,000 and shares premium from \$7,589,064 to \$28,587,866. During 2006 and 2009 the share capital further increased with the issuance of preferred shares. Then during 2013, Class B ordinary shares (non-voting) were issued which resulted in a further increase of additional share capital and share premium.

### *Preference shares*

The Bank's shareholders approved resolutions to increase the authorized share capital of the Bank and allow the issuance of non-voting cumulative preference shares redeemable at the discretion of the Board of Directors. On June 30, 2006 and during May 7, 2009 the Bank issued a total of B\$15,000,000 and B\$20,000,000 in redeemable preference shares at a rate of 2.00% and 2.50% above the Bahamian dollar prime rate which yields an effective interest rate of 6.75% and 7.25% respectively per annum. In accordance with International Financial Reporting Standards, as the preference shares are classified as equity, the dividends on these shares are paid out of retained earnings. Costs totaling \$235,010 and \$349,000 related to the preference share offering respectively were netted against the proceeds. During the year, \$3,400,000 (2014: \$3,400,000) of preference shares have been redeemed.

### *Class B Ordinary shares*

During 2013, the Bank's shareholders approved resolutions to increase the authorized share capital of the Bank and allow for the issuance of a separate class of B\$10,000,000 non-voting common shares. On June 28, 2013 the Bank issued a total of 6,022,945 Class B non-voting ordinary shares to its major shareholder at a share price of \$5.23. Costs totaling \$60,300 related to this common share offering was netted against the proceeds and resulted in additional share premium of \$25,416,755. The issuance of these shares will allow the Bank to meet new capital standards resulting from Basel III regulations and directives of The Central Bank of The Bahamas, the Bank's regulator.

## 16. Treasury Shares

In 2004, the Bank acquired 45,000 of its shares for the purpose of establishing an employee stock incentive plan. On June 30, 2007, the stock plan expired. The number of shares remaining at that time was 3,855 for \$30,244, maintained until June 30, 2010. During 2011 and 2013, the Bank's Board of Directors approved the repurchase of \$750,000 and \$750,000 respectively of the Bank's own shares. The implementation of the share repurchase plan is a strategy to enhance the shareholder value to existing shareholders.

The movement in treasury shares during the year is as follows:

	No. of Shares		Value
Balance as at June 2013	160,866	\$	930,809
Repurchase during the year	74,155		387,415
Balance as at June 2014	235,021		1,318,224
<b>Balance, as at June 2015</b>	<b>235,021</b>	<b>\$</b>	<b>1,318,224</b>

## 17. Reserves

Reserves are comprised of the net gain on remeasurement of available-for-sale securities to fair value as of the reporting date and regulatory credit reserves for loan loss provisions. Previously, the Bank recorded all credit reserves as a valuation allowance against loans and advances to customers. The Bank subsequently established a regulatory credit reserve as an appropriation to retained earnings. In circumstances where the Central Bank guidelines and regulatory rules require provisions in excess of those calculated under IFRS, the difference is accounted for as an appropriation of retained earnings and is included in a non-distributable regulatory credit reserve in retained earnings. Banking regulations of the Central Bank require a general provision in respect of the Bank's loans of at least 1%. As of June 30, 2015, the regulatory credit reserves amount to \$4,000,000 (2014: \$4,000,000).

	2015		2014	
Balance, beginning of year	\$	4,612,395	\$	4,508,851
Fair value gains, net during the year (Note 6)		223,201		103,544
<b>Balance, end of year</b>	<b>\$</b>	<b>4,835,596</b>	<b>\$</b>	<b>4,612,395</b>

## 18. Net Interest Income

	2015		2014	
<b>Interest and similar income</b>				
Cash and short term investments	\$	51,992	\$	47,237
Investment securities		1,400,393		2,364,729
Notes receivable		2,833,333		-
Loans and advances to customers		38,452,923		47,403,995
		42,738,641		49,815,961
<b>Interest and similar expense</b>				
Banks and customers	\$	16,528,369	\$	18,271,700
Debt securities		-		56,875
		16,528,369		18,328,575
<b>Total net interest income</b>	<b>\$</b>	<b>26,210,272</b>	<b>\$</b>	<b>31,487,386</b>



## 19. Fee and Commission Income and Expense

	2015	2014
Deposit services fees and commissions	\$ 2,535,064	\$ 2,087,605
Credit services fees and commissions	200,004	212,035
Card services fees and commissions	2,128,343	1,830,513
Other fees and commissions	265,953	311,897
<b>Total fee and commission income</b>	<b>\$ 5,129,364</b>	<b>\$ 4,442,050</b>

Included in total fee and commission expense are fines and penalties for primary and secondary reserve breaches of \$872,284 (2014: \$128,055).

## 20. Other Operating Income

	2015	2014
Foreign exchange	\$ 1,829,527	\$ 1,388,094
Revaluation gain on investment property (Note 8)	457,127	-
Other	851,576	972,522
<b>Total other operating income</b>	<b>\$ 3,138,230</b>	<b>\$ 2,360,616</b>

## 21. Operating Expenses

	2015	2014
Staff costs	\$ 18,571,212	\$ 19,192,975
Licenses and other fees	5,010,327	4,014,587
Occupancy	3,733,624	3,576,240
Other administrative expenses	2,251,541	1,637,011
Impairment losses (Notes 10 and 11)	2,189,612	-
Information technology	1,701,966	1,549,282
Advertising, marketing and donations	470,438	705,005
Telecommunication and postage	449,530	411,508
Travel and entertainment	216,236	246,067
<b>Operating expenses</b>	<b>\$ 34,594,486</b>	<b>\$ 31,332,675</b>
Depreciation of property and equipment (Note 10)	\$ 2,092,640	\$ 2,108,520
Amortisation of software (Note 11)	580,942	758,975
<b>Depreciation and amortisation</b>	<b>2,673,582</b>	<b>2,867,495</b>
<b>Total operating expenses</b>	<b>\$ 37,268,068</b>	<b>\$ 34,200,170</b>

## 22. Contingencies

To meet the financial needs of customers, the Bank enters into various irrevocable commitments and contingent liabilities. These consist of financial guarantees, letters of credit and other undrawn commitments to lend. Letters of credit and guarantees (including standby letters of credit) commit the Bank to make payments on behalf of customers in the event of a specific act.

### *Legal claims*

Litigation is a common occurrence in the banking industry due to the nature of the business undertaken. The Bank has an in-house legal counsel for managing legal claims. Once professional advice has been obtained and the amount of loss reasonably estimated, the Bank makes adjustments to account for any adverse effects which the claims may have on its financial standing. Various legal proceedings are pending that challenge certain actions of the Bank. Most of these proceedings are loan-related and are reactions to steps taken by the Bank to collect delinquent loans and enforce its rights against collateral securing such loans. Management considers that the aggregate liability resulting from these proceedings will not be material.

## 23. Commitments

The approximate minimum rental commitments (exclusive of the effect of escalation clauses as to taxes, maintenance, etc.) under operating leases for the years ended June 30, 2015 and 2014, are as follows:

	2015		2014	
No later than 1 year	\$	631,939	\$	697,000
Later than 1 year and no later than 5 years		752,881		990,095
<b>Total</b>	<b>\$</b>	<b>1,384,820</b>	<b>\$</b>	<b>1,687,095</b>

Rental expense (including service charges) totaled \$1,821,896 (2014: \$1,680,105).

All leases contain renewal options for the next 5 years as well as escalation clauses. There are no contingent rent payables or any additional restrictions placed on these lease arrangements.

(a) The commitments for loans at June 30, 2015 were \$4,012,095 (2014: \$3,689,573).

(b) The Bank has letters of credit and guarantees of \$1,337,900 (2014: \$2,158,943).

## 24. Transactions and Balances with Related Parties

All loans to related parties are secured in the regular course of business; there were no provisions for doubtful debts against any of these balances as at June 30, 2015 (2014: Nil). No provision expense has been recognised in these consolidated financial statements on loans to related parties.

	Government	Other Government Entities	Key Management	Total 2015	Total 2014
<b>Assets</b>					
Cash and cash equivalents (Note 5)	\$ -	\$ 37,242,673	\$ -	\$ 37,242,673	\$ 15,909,651
Investment securities (Note 6)	27,489,000	-	-	27,489,000	30,259,000
Loans and advances to customers	912,414	3,500,000	2,542,105	6,954,519	12,419,950
Notes receivable (Note 12)	-	100,000,000	-	100,000,000	-
Other assets	385,233	2,833,333	-	3,218,566	428,994
<b>Liabilities</b>					
Deposits from customers and banks	\$ 151,109,224	\$ 163,606,254	\$ 1,787,417	\$ 316,502,895	\$ 206,943,865
Other liabilities	-	3,265,948	-	3,265,948	3,399,682
<b>Revenues</b>					
Interest Income	\$ 1,401,312	\$ 3,106,084	\$ 148,700	\$ 4,656,096	\$ 2,992,555
<b>Total</b>	<b>\$ 1,401,312</b>	<b>\$ 3,106,084</b>	<b>\$ 148,700</b>	<b>\$ 4,656,096</b>	<b>\$ 2,992,555</b>
<b>Expenses</b>					
Interest Expense	\$ 3,585,489	\$ 4,520,229	\$ 66,630	\$ 8,172,348	\$ 5,959,024
Directors fees	-	-	272,802	272,802	389,998
Other operating expenses	3,606,328	-	-	3,606,328	2,695,152
Short-term employee benefits	-	-	2,335,187	2,335,187	2,503,868
Pension expense	-	-	119,714	119,714	138,245
Termination benefits	-	-	1,476,585	1,476,585	530,826
<b>Total</b>	<b>\$ 7,191,817</b>	<b>\$ 4,520,229</b>	<b>\$ 4,270,918</b>	<b>\$ 15,982,964</b>	<b>\$ 12,217,113</b>

## 25. Employee Benefits

The Bank has a defined contribution plan (the "Plan") in which eligible employees (those having attained 18 years of age and employed on a full time basis for a continuous period of twelve months) contribute a minimum of 3.50% of their annual salaries and the Bank contributes 6.50%. Employees become fully vested after 5 years of plan membership. The plan assets are managed by an independent third party investment manager.

Contributions for the year ended June 30, 2015 totaled \$772,204 (2014: \$819,719).

As at June 30, 2015, the Plan owns 154,986 (2014: 154,977) shares of the Bank. The holdings represent approximately 7.94% (2014: 6.86%) of the Plan's net assets.

As at June 30, 2015, the Plan has deposits totaling \$135,389 (2014: \$480,686) with the Bank.

The assets of the Plan are managed by Trustees that are independent from the Bank.

## 26. Assets under Administration

The Bank recorded assets under administration for clients in the Bank's fiduciary capacity are as follows:

	2015		2014	
Government guaranteed student education loans	\$	72,048,959	\$	74,364,931
Trust assets	\$	115,639,155	\$	103,971,622

During the period, the Bank recognised fees totaling \$175,835 (2014: \$192,447), for the administration of the Government Guaranteed Student Loans program.

## 27. Dividends and Earnings per Share

Dividends to the Bank's shareholders are recognised as a liability in the period in which they are declared by the Board of Directors and approved by the Bank's Regulator. The Bank paid no dividends to ordinary shareholders during the reporting years.

Due to the Bank's accumulated deficit position, on July 21, 2014, January 9, 2015 and July 10, 2015 the Government in its capacity as the major shareholder of the Bank agreed to deploy a part of its treasury deposits directly to the paying agent for disbursement to the preference shareholders in the amount of \$1.1 million, \$1.1 million and \$0.985 million respectively. There is no obligation for the Bank to repay the amounts remitted. During the year, the Bank declared and paid preference shares dividends from retained earnings of \$Nil (2014: \$2,462,500)

	2015		2014	
Net loss attributable to equity shareholders	\$	(30,396,767)	\$	(66,284,409)
Preference share dividends		-		(2,462,500)
Net loss attributable to ordinary shareholders		(30,396,767)		(68,746,909)
Weighted average number of ordinary shares outstanding		21,387,924		21,402,007
Basic loss per ordinary share		(1.42)		(3.21)

## 28. Fair Value of Financial Assets and Liabilities

The fair values presented represent values at which financial instruments could be exchanged in a current transaction between willing parties. Where there is no available trading market, fair values are estimated using appropriate valuation techniques. The fair values of non-financial instruments, such as property and equipment and investment property, are explained in previous notes.

IFRS 7 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources; unobservable inputs reflect the Bank's market assumptions. These two types of inputs have created the following fair value hierarchy:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities. This level includes listed equity securities and debt instruments on exchanges.
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs). This level includes investment property, equity investments and debt instruments with significant unobservable components. This hierarchy requires the use of observable market data when available. The Bank considers relevant and observable market prices in its valuations where possible.

As of June 30, 2015 the Bank held equity securities classified as available-for-sale totaling \$1,058,284 (2014: \$835,083) which have been valued as a Level 1 investment. All other available-for-sale investments totaling \$16,194,500 (2014: \$17,294,500) are classified as Level 2. No transfers were made during the period for any investments between the hierarchy. Investment property has been classified as Level 3 (Note 8).

The following methods and assumptions have been used in determining fair value:

#### **Cash and cash equivalents, other assets and other liabilities**

Due to their short-term maturity, the carrying values of these financial instruments are assumed to approximate their fair values.

#### **Investments**

The estimated fair values of investments are based on quoted market prices, when available. If quoted market prices are not available, management's best estimate of the fair value is based on significant market observable inputs.

#### **Loans**

For floating rate loans that are subject to re-pricing within a short period of time, fair values are assumed to be equal to their carrying values.

#### **Deposits**

The estimated fair values of deposits are assumed to be equal to their carrying values due to their short-term nature.

#### **Investment property**

The estimated fair value of investment property is based on an appraisal by a local real estate appraiser. The fair value of investment property reflects the market conditions at the date of the consolidated statement of financial position.

## **29. Regulatory Capital**

The Bank maintains an actively managed capital base to cover risks inherent in the business. The adequacy of the Bank's capital is monitored using, among other measures, the rules and ratios established by The Central Bank. As at June 30, 2015 and 2014, as a result of the significant loan loss provisions recognised during the fiscal years and its

subsequent effects on retained earnings and the Bank's equity, the Bank was non-compliant with certain of its externally imposed capital ratio requirements.

### Capital risk management

The primary objectives of the Bank's capital management are to comply with externally imposed capital requirements and that the Bank maintains strong capital ratios in order to support its business and to maximize shareholders' value.

The Bank typically manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Bank may adjust the amount of dividend payment to shareholders, return capital to shareholders or issue capital securities. Other than as noted in Note 15 (preference shares) in the prior year, no changes were made in the objectives, policies and processes from the previous years.

The capital structure is designed to provide optimal risk absorption consistent with the risk profile of the Bank's statement of financial position. The capital mix is intended to maximize the return for shareholders. The Bank utilizes a balance of equity and debt issuances to achieve an ideal capital structure as shown in Note 15.

At June 30, 2015 and 2014, the capital structure of the Bank consists of equity held by common shareholders, including issued capital, share premium, preference shares, special retained earnings and accumulated deficit. Ongoing capital management includes the payment of dividends, new share issuances, redemptions of preference shares, reserves, special retained earnings and common share issuances.

(in \$'000s)	2015	2014
Tier 1 capital	\$ 58,336	\$ 33,034
Tier 2 capital	35,043	39,911
<b>Total capital</b>	<b>93,379</b>	<b>72,945</b>
<b>Risk weighted assets</b>	<b>\$ 527,425</b>	<b>\$ 655,390</b>
Tier 1 capital ratio	6.60 %	3.80 %
Total capital ratio	10.57 %	8.40 %
CET1 must be at least 9.60% (2014: 8.50%) of Total Risk Weighted Assets	11.06 %	5.20 %
Total Tier 1 Capital must be at least 12.80% (2014: 11.70%) of Total Risk Weighted Assets	11.06 %	5.04 %
Total Capital must be at least 17.00% (2014: 17.00%) of Total Risk Weighted Assets	17.70 %	11.13 %
CET1 must be at least 75% (2014: 75%) of Total Tier 1 Capital	100.0 %	103.26 %
Total Tier 1 Capital must be a minimum of 75% (2014: 75%) of Total Capital	62.47 %	45.29 %

Regulatory capital consists of Tier 1 capital, which comprises share capital, reserves less goodwill, special retained earnings and accumulated deficit including current year's financial results. The other component of regulatory capital is Tier 2 capital, which comprises long term debt, revaluation reserves on available-for-sale securities and general provisions. Common Equity Tier 1 (CET1) comprises of common share capital, share premium, special retained earnings, accumulated deficit, accumulated other comprehensive income and other disclosed reserves.

As of June 30, 2015, the Bank's ratio on Total Tier 1 Capital of Total Risk Weighted Assets and the ratio on Total Tier

1 Capital to Total Capital were below Central Bank's minimum requirements. As of June 30, 2014, the Bank's ratios on CET1, Total Tier 1 Capital and Total Capital of Total Risk Weighted Assets and the ratio on Total Tier 1 Capital to Total Capital were below Central Bank's minimum requirements primarily due to the significant net loss recorded by the Bank and the consequential deficit position in the prior year.

### 30. Risk Management

There are a number of risks inherent in banking that the Bank manages on an ongoing basis. Among these risks, the more significant are credit, operational, currency, liquidity, capital and interest rate risks.

#### Credit risk

Credit risk arises from the failure of counterparty to perform according to the terms of the contract. From this perspective, the Bank's significant exposure to credit risk is primarily concentrated in cash and due from banks, investments, notes receivable and loans. The cash, due from banks and investments are predominantly in Bahamian and United States dollars and have been placed with high quality institutions. The Bank maintains deposits in foreign currencies with top rated corresponding banks in the United States, Canada and the United Kingdom. The Bank evaluates the concentration of risk with respect to the notes receivable as low, as the interest and principal sum is payable by Bahamas Resolve Limited, which is a company wholly owned and controlled by the Government. An impairment analysis is performed at each reporting date by assessing the government's ability to make the interest payments due on the Note. Credit risk arising from loans is mitigated through the employment of a credit risk management regime that sets limits for sector concentration, as well as single and related party exposure. The Board of Directors approves credit granting limits. In addition, credits are subject to regular review by the Bank's credit risk management department, internal audit department and annual review by credit officers. The vast majority of the Bank's loans are collateralized and guaranteed thus providing further mitigation of credit risk.

The Bank assesses credit exposure on loans by utilizing risk ratings. The ratings are categorized into a variety of segments such as minimal risk, moderate risk, high risk and non-performing. The purpose of credit rating is to provide a simple, but effective and ongoing system of credit risk gradation by which relative credit worthiness of borrowers may be identified and accordingly the level of credit enhancements, degree of monitoring, frequency of reviews, level of provisioning, and pricing can be determined. The credit rating would reflect both the likelihood of default and the potential extent of loss given default.

The credit worthiness of most borrowers is not constant over a period of time. For this reason changes in ratings must reflect changes in the relative strength of the borrowers and their obligations. Appropriate credit ratings must be assigned to every borrowing relationship. A rating must be assigned at the time of credit extension and reviewed and updated in each periodic review or if the situation warrants a change at any other time. A rating change highlights a change in the credit worthiness, or corrects a previous rating that did not fully reflect the quality of the credit. Because of their very nature, changes are to be expected more frequently among credits with lower ratings that among credits of higher ratings. Typically loans within a retail credit portfolio which are performing are not assessed for changes in ratings unless the customer approaches the Bank for additional credit.

The assigning of a risk rating calls for professional judgment and can involve subjective elements. When a credit rating is assigned, all relevant information concerning the risk profile of the borrower is considered including, but not limited to, industry trends, economic climate, business environment and earnings track record. Consideration is given to such less quantifiable items such as opinion of management, perception of trustworthiness and character, hidden reserves and other factors.

The Bank conducts an impairment assessment on each of its loans. The main considerations for the loan impairment

assessment included whether any payments of principal or interest are overdue or there are any known difficulties in the cash flows of counterparties, credit rating downgrades, or infringement of the original terms of the contract. The Bank addresses impairment on an individual and portfolio basis. In managing credit risk the Bank takes a holistic approach in assessing its impact and implications from a regulatory standpoint and potential consequences for liquidity and its capital.

Concentration of risks and financial assets with credit risk exposure are as follows:

In (\$000s)	<b>2015</b>		<b>2014</b>	
<b>CASH AND CASH EQUIVALENTS</b>				
Neither past due or impaired	\$	84,895	\$	52,341
Past due but not impaired		-		-
Impaired		-		-
	\$	84,895	\$	52,341
<b>INVESTMENT SECURITIES</b>				
Neither past due or impaired	\$	31,547	\$	35,094
Past due but not impaired		-		-
Impaired		-		-
	\$	31,547		35,094
<b>LOANS AND ADVANCES TO CUSTOMERS</b>				
Neither past due or impaired	\$	302,752	\$	318,065
Past due but not impaired		86,480		97,513
Impaired		198,358		254,430
Business overdrafts		37,363		60,090
Personal overdrafts		10,301		20,320
	\$	635,254	\$	750,418
<b>NOTES RECEIVABLE</b>				
Neither past due or impaired	\$	100,000	\$	-
Past due but not impaired		-		-
Impaired		-		-
	\$	100,000	\$	-

Financial assets are past due when a counterparty has failed to make a payment when contractually due.

#### **Foreign exchange risk**

The Bank holds assets and liabilities denominated in currencies other than Bahamian dollars, the measurement currency of the Bank. Consequently the Bank is exposed to foreign exchange risk since the values of the assets and liabilities denominated in other currencies will fluctuate due to changes in exchange rates. The Bank manages these positions by matching assets with liabilities wherever possible. The table below summarized the Bank's exposure to foreign currency exchange risk at June 30, 2015 and 2014. Included in the table are the Bank's financial instruments at carrying



amounts, categorized by currency.

### Concentrations of currency risk

**June 30, 2015**  
(in \$000s)

	B\$	US\$	CAD\$	GBP£	Other	Total
<b>Assets</b>						
Cash and central bank balances	\$ 44,357	\$ 36,853	\$ 2,872	\$ 137	\$ 676	\$ 84,895
Financial assets - held to maturity	14,294	-	-	-	-	14,294
Financial assets - available for sale	13,195	4,058	-	-	-	17,253
Loans and advances, net	552,480	16,929	2	-	-	569,411
Notes receivable	100,000	-	-	-	-	100,000
<b>Total financial assets</b>	<b>\$ 724,326</b>	<b>\$ 57,840</b>	<b>\$ 2,874</b>	<b>\$ 137</b>	<b>\$ 676</b>	<b>\$ 785,853</b>
<b>Liabilities</b>						
Deposits from customers and banks	\$ 665,956	\$ 28,076	\$ 2,736	\$ 43	\$ 572	\$ 697,383
Cheques and other items in transit	3,550	1,717	160	103	2	5,532
<b>Total financial liabilities</b>	<b>\$ 669,506</b>	<b>\$ 29,793</b>	<b>\$ 2,896</b>	<b>\$ 146</b>	<b>\$ 574</b>	<b>\$ 702,915</b>
<b>Net financial position</b>	<b>\$ 54,820</b>	<b>\$ 28,047</b>	<b>\$ (22)</b>	<b>\$ (9)</b>	<b>\$ 102</b>	<b>\$ 82,938</b>

**June 30, 2014**  
(in \$000s)

Total financial assets	\$ 691,031	\$ 52,584	\$ 3,395	\$ 683	\$ 293	\$ 747,986
Total financial liabilities	649,929	30,698	2,632	662	72	683,993
<b>Net financial position</b>	<b>\$ 54,820</b>	<b>\$ 21,886</b>	<b>\$ 763</b>	<b>\$ 21</b>	<b>\$ 221</b>	<b>\$ 63,993</b>

### Operational risk

Operational risk relates to the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events. It is mitigated by documented policies and procedures, staff training and a risk-based internal audit regime.

### Interest rate risk

Interest rate sensitivity or interest rate risk results from differences in the maturities or re-pricing dates of earning assets and paying liabilities. Interest rate risk exposures may produce favorable or unfavorable effects on interest margins depending on the nature of the gap and the direction of interest rate movement and/or the expected volatility of those interest rates. Interest rate gaps are carefully monitored and scenario tests performed to determine the potential impact of various gap exposures.

The Bank analyses its interest rate exposure on a dynamic basis. Various scenarios are simulated taking into consideration changes in interest rates. Based on these scenarios, the Bank calculates the impact on profit and loss of a defined interest rate shift. For each simulation, the same interest rate shift is used for all currencies. Based on the simulations performed, the impact on net income and consequently shareholders' equity of a 100 basis point shift would

be a maximum increase or decrease of \$1 million (2014: \$0.7 million).

### Liquidity risk

Liquidity risk reflects the risk that the Bank will not be able to meet an obligation when it becomes due or honors a deposit withdrawal request or service loans. The Bank maintains a portion of its deposits in cash and other liquid assets to mitigate this risk. On a daily basis, the Bank monitors its cash and other liquid assets to check that they sufficiently meet the Bank's requirements. In addition, the Bank performs regular gap analyses showing the maturity exposure arising from the different maturity of assets and liabilities. As is the case throughout the sector, those gap analyses show that the Bank is liability-sensitive in the short term. Regular scenario tests are performed to determine the extent to which the Bank can withstand unforeseen withdrawals and the cost associated with meeting such demands should they arise.

The following tables summarizes the carrying amount of consolidated financial assets and liabilities of the Bank into relevant maturity groupings based on the remaining period at the consolidated statement of financial position date to the contractual maturity date. The actual maturity dates could be significantly different from the amounts in the table.

<b>June 30, 2015</b> <b>(in \$000s)</b>	<b>Within 3 months</b>	<b>3 - 12 months</b>	<b>1 - 5 years</b>	<b>Over 5 years</b>	<b>Total</b>
Cash and cash equivalents	\$ 81,624	\$ 3,271	\$ -	\$ -	\$ 84,895
Investment Securities	1,058	460	5,848	24,181	31,547
Loans and advances to customers, net	79,051	16,139	53,790	420,431	569,411
Notes receivable	-	-	-	100,000	100,000
<b>Total financial assets</b>	<b>\$ 61,733</b>	<b>\$ 19,870</b>	<b>\$ 59,638</b>	<b>\$ 544,612</b>	<b>\$ 785,853</b>

<b>June 30, 2015</b> <b>(in \$000s)</b>	<b>Within 3 months</b>	<b>3 - 12 months</b>	<b>1 - 5 years</b>	<b>Over 5 years</b>	<b>Total</b>
Deposits from customers and banks	\$ 490,944	\$ 172,149	\$ 16,877	\$ 17,413	\$ 697,383
Cheques and other items in transit	5,532	-	-	-	5,532
<b>Total financial liabilities</b>	<b>\$ 496,476</b>	<b>\$ 172,149</b>	<b>\$ 16,877</b>	<b>\$ 17,413</b>	<b>\$ 702,915</b>
<b>Net position</b>	<b>(334,743)</b>	<b>(152,279)</b>	<b>42,761</b>	<b>527,199</b>	<b>82,938</b>

<b>June 30, 2014</b> <b>(in \$000s)</b>	<b>Within 3 months</b>	<b>3 - 12 months</b>	<b>1 - 5 years</b>	<b>Over 5 years</b>	<b>Total</b>
Total financial assets	\$ 191,168	\$ 59,315	\$ 48,367	\$ 449,136	\$ 747,986
Total financial liabilities	436,631	206,750	24,227	16,385	683,993
<b>Net position</b>	<b>\$ (245,463)</b>	<b>\$ (147,435)</b>	<b>\$ 24,140</b>	<b>\$ 432,751</b>	<b>\$ 63,993</b>

### 31. Liquidation of Subsidiary

During fiscal 2013, the Board of Directors approved a resolution for the liquidation of its subsidiary BOB Financial

Services Inc. and effective June 30, 2013, the Bank discontinued the operations of this entity. The entity provided trade financing and other financial services and was voluntarily liquidated on June 25, 2014.

An analysis of the entity's assets and liabilities as at June 30, 2015 is as follows:

	2015		2014
Assets			
Due from Bank	\$	-	\$ 70,792
Liabilities			
Other liabilities		-	99,747
<b>Net assets disposed of</b>	<b>\$</b>	<b>-</b>	<b>\$ (28,685)</b>

### 32. Subsidiaries

Subsidiaries of the Bank as at June 30, 2015 are as follows:

Name	Place of Incorporation	Shareholding	Nature of business
BOB Financial Services Inc. (Liquidated)	Florida, United States of America	100 %	Trade financing and other financial services
Multi-Card Services Ltd.	Commonwealth of The Bahamas	100 %	Card processing and services
West Bay Property Holdings Ltd.	Commonwealth of The Bahamas	100 %	Investment Property
Bank of The Bahamas Trust Ltd.	Commonwealth of The Bahamas	100 %	Trust Company
BAHTCO Holdings Ltd.	Commonwealth of The Bahamas	100 %	Nominee Holding Company
BOB Property Holdings	Commonwealth of The Bahamas	100 %	Property Holding

### 33. Subsequent Events

Subsequent to year end, the Bank closed the Thompson Boulevard branch effective September 30, 2015 and opened a branch in Eleuthera which commenced operations on November 2, 2015.

#### *Payment of preference shareholders*

On December 23, 2015, the Government in its capacity as the major shareholder of the Bank agreed to deploy a part of its treasury deposits directly to the paying agent for disbursement to the preference shareholders as at December 31, 2015 in the amount of \$984,750. There is no obligation for the Bank to repay the amounts remitted.



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