

— BANK OF THE BAHAMAS LIMITED —

# ANNUAL REPORT



JUNE 30, 2014

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# RESILIENCE THROUGH CONFIDENCE: INTRODUCTION TO BANK OF THE BAHAMAS LIMITED 2014 ANNUAL REPORT

Bahamians, through shareholders such as The Bahamas Government, the National Insurance Board and the more than 3,000 local institutions and citizens who privately hold shares in Bank of The Bahamas Limited (BOB), have been BOB's owners since 1994. The investment has provided value to Bahamians ever since.

Recognizing its unique responsibility as the bank for Bahamians and its role in serving the people of The Bahamas wherever they lived and worked throughout the archipelago, BOB adopted an extensive presence in the Family Islands. With 13 locations in Nassau, Grand Bahama, Andros, Exuma, Inagua, San Salvador and Cat Island, BOB now serves more islands, through more branches than any other domestically owned bank.

Moreover, until fiscal year 2012, the Bank delivered an uninterrupted run of profit and growth, generating approximately \$100M in earnings, and increasing revenues by more than 700% while earning eight international awards for country's best bank and paying out more than \$52 million in dividends to its shareholders from every walk of life.

That said, BOB – just like The Bahamas and its entire retail banking sector – was adversely affected by the 2008 US recession. As The Bahamas economy slowed and employment rates fell, a number of BOB borrowers experienced difficulty repaying their loans, leading to a limited portfolio of troubled debt.

In 2013 and 2014, this portfolio generated losses for BOB. For the first time, shareholders experienced one of the challenges that come with ownership in a corporation. For all of the benefits we draw from an investment, companies do from time to time experience situations that test their resolve. Bank of The Bahamas has indeed been tested, and its resolve undeterred.

In the face of this challenge, BOB engaged its major shareholder – The Bahamas Government – along with The Central Bank of The Bahamas and key stakeholders to decisively restructure its loan assets, while revitalizing its service offering, and taking steps at the Board and Senior Management level to strengthen the Bank.

International credit ratings agency Moody's – as recently as Friday, November 21 – endorsed these changes. Moreover, BOB's major shareholder, along with The Central Bank of The Bahamas expressed continued confidence in Bank of The Bahamas upon the announcement of these changes on October 31.

Most importantly, Bahamians themselves have spoken. BOB's 390 employees across the Family Islands never wavered from their responsibilities, maintaining a high standard of service in spite of the challenge. And, in the last quarter alone, 2,500 new depositors have sought the services of BOB.

We are grateful for the confidence expressed by our major shareholder, The Central Bank, our staff and our loyal customers. As you will learn in the reports from our Chair and Managing Director, we are moving forward to invigorate the Bank with new services and a new business plan which will see the Bank enhance its e-banking and off-site services, grow its private banking capacity, develop new streams of fee-generated revenue; and sharpen our focus through the careful stewardship of Bank resources.

In a word, BOB will move forward – in pursuit of renewed profitability, growth and shareholder value.

# CHAIRMAN OF THE BOARD NOTE TO SHAREHOLDERS

Let us acknowledge from the outset that the past 12 months have been among the most difficult that Bank of The Bahamas has experienced. Precipitated by the financial crises in 2008-9, the Bank experienced its first two years of losses in recent history and consequently announced a restructuring of our loan portfolio that saw \$100M in troubled loan assets transferred to a special purpose vehicle (Bahamas Resolve Limited). This transaction allowed the Bank to become compliant with key ratios for both Central Bank of The Bahamas and international standards for capital requirements.

In spite of this challenge, our Board, Management and Shareholders have maintained a future focus – working to improve the position of Bank of The Bahamas for the long term. Two highlights, in particular, stand out on this front. Our Major Stakeholder, The Bahamas Government, worked to maintain our standing as the people’s bank – the financial institution we have come to know as Bahamians’ “Bank of Solutions”. Along with The Central Bank, the Government in fact reiterated confidence in the Bank after our recent restructuring.

Working to address the challenges with which we were confronted, our Board and Senior Management, also oversaw improvements to the Bank’s financial, governance and senior management structure prior to the restructuring of our loan portfolio. It has been an intricate and demanding process, through which we have been led by our Managing Director, to whom I want to express the sincerest thanks at this time.

Though not publicized, the Managing Director also led a substantial reorganization of the Senior Management Team, of back office operations, as well as an evaluation of the Bank’s information technology infrastructure. Directors, in turn, oversaw governance changes at the Board level.

As the Organizational Charts in this Annual Report also show, our credit risk management function reposes in a credit risk division of the Bank that operates independently from the Office of the Managing Director, reporting directly to the Credit Risk Board Committee. This structure, which has been in place since 2009, is under review to ensure the Bank can deliver much improved results in the future.

In addition to this review, we are announcing a Bank-wide assessment of our executive and senior management staffing structure to determine how best to support upcoming operational changes to the business. We will announce the results of the review at the appropriate time.

With these measures in place, Bank of The Bahamas can turn its attention to the work of enhancing our products and services into the future.

Bank of The Bahamas was explicitly created for The Bahamas, in order to facilitate the economic growth, financial aspirations and banking needs of Bahamian depositors, investors and job creators. With this mandate come additional responsibilities, to represent Bahamian interests throughout the family islands – particularly where other banks will not venture.

With this in mind, the Bank is leading a number of initiatives ranging from enhancing its franchise through new business opportunities, rationalizing operating costs and people, ensuring the Bank has the right skillsets to carry it into the future.

With continued growth in the Bank’s customer base, we continue to benefit from the confidence expressed in us by our Major Shareholder, as well as The Central Bank. We must never doubt our Bank’s resilience.

As we work to restore a path to growth, profitability and Shareholder value, we are determined to succeed; and we are grateful to our Managing Director, Senior Management, general staff, Directors, Major Shareholder and stakeholders for their abiding commitment.

A handwritten signature in black ink, appearing to read 'R. C. Demeritte', with a long horizontal stroke extending to the right.

Richard C. Demeritte  
Chairman  
Board of Directors

# MANAGING DIRECTOR'S NOTE TO SHAREHOLDERS

Having spent almost a quarter century with the Bank, and almost fourteen of those years as Managing Director, I can truly say that the last 12 months have been the most challenging for me personally and for the rest of our management team. However, in the midst of adversity, there were silver linings. Perhaps the most impressive achievement during this tumultuous period was how the general staff of the Bank, especially those on the customer service front lines, and the vast majority of our customers and shareholders, demonstrated their loyalty to the Bank throughout the barrage of negative publicity, much of it based on distortions of the true facts and, in some cases, outright falsehoods. To the staff, in particular, I am extremely proud of the courage and commitment they demonstrated throughout this difficult period.

It will be recalled that in each of the quarterly releases to Shareholders over the last year and a half, concerns were raised over the deterioration in the quality of the Bank's loan portfolio and the depressed value of underlying security, primarily the result of the lingering negative influences of the 2008 global economic and financial crisis. Having experienced its first financial loss in 20 years (at the last fiscal year end) and with indications that fiscal year 2014 would have a similar result, the Bank, just prior to the actual fiscal year end, determined that it would be best to re-evaluate the loan portfolio and underlying security and make substantial provisions up-front. This position was taken by many of the largest banks in the world and certainly within the region.

Consequently, the Bank re-examined its loan loss provisioning policies and decided, in the interest of prudence, to take a more conservative approach. The loan loss provisioning exercise became an objective financial calculation, one that was recognized mostly at the financial year end with a smaller adjustment in the first quarter of the new fiscal period. The Bank acknowledged the negative impact this would have on its capital and regulatory risk-weighted capital positions. Although the resulting loss still placed the Bank well above international risk-weighted capital standards, it fell below the elevated standards established by The Central Bank of The Bahamas. Concurrently, therefore, the Bank engaged The Central Bank and its Major Shareholder, the Government of The Bahamas, to identify and implement a solution to correct this deficiency.

The Bank presented multiple solutions before one was agreed upon. Due to the complexity of the solution, however, and the need to obtain approvals from local and international entities, the solution could not be fully implemented within the timeframe of the fiscal period. As a result, the solution had to be included as a "Subsequent Event" in relation to a 31st October, 2014 closing.

The "Subsequent Event" solution essentially saw the Bank's Major Shareholder, exchange \$100 million of the Bank's non-performing (and non "PEP") commercial loan book for a like amount of bonds issued by a special purpose vehicle (Bahamas Resolve Limited), an entity wholly-owned and controlled by The Bahamas Government, supported by a Letter of Comfort from The Bahamas Government. As a result of this transaction, the Bank was able to recover loan loss provisions previously taken out on the transferred loans, as well as unearned interest income. Collectively, these amounts settled in the Capital account and allowed the Bank to satisfy The Central Bank's key risk-weighted capital adequacy ratio.

It is important to note that similar transactions were not uncommon around the world in the aftermath of the financial crisis. While the United States and European transactions are well known, there have been similar transactions within the Caribbean region and Bermuda as well. Moreover, the much touted Canadian banking sector was perhaps the first major country to take proactive measures after the financial crisis when its Government used well over \$100 billion to essentially buy the residential mortgage portfolios from its major banks. Today, very few doubt the wisdom of these transactions, although at the time they also attracted significant negative publicity as well.

Although the Bank still has serious work to do, I can cautiously say that I can now see the light at the end of the tunnel. This outstanding work involves a number of initiatives that will run concurrently. Some of these entail the following:

- Shift away from commercial lending to retail and consumer banking;
- Continued and expanded emphasis on electronic banking;
- Assumption of more business from The Bahamas Government;
- Calibrating costs with the new business model;
- Improve information management reporting;
- Assessing the appropriateness of human resource capital given the new business model; and
- Stepping up remediation of our impaired loan book with special emphasis on adopting and sustaining more aggressive collection and enforcement measures against delinquent debtors and the security we hold.

I turn now to address what appears to be a misconception in some quarters as to the role of the Managing Director with regard to credit risk management and credit adjudication, by which I mean the process of deciding who gets loans. It will be noted from the Organizational Charts contained in this Annual Report (and indeed others circulated in the past) that the Managing Director does not have direct involvement in any aspect of general credit risk governance or adjudication. These functions and the associated responsibilities repose in an independent credit risk division of the Bank that reports directly to the Credit Risk Board Committee or Credit Adjudication Board Committee. In contrast, the Managing Director's specific credit adjudication function was gradually curtailed at the operating level in keeping with regulatory guidelines introduced in 2009. However, the Bank is revisiting this structure with a view to making appropriate changes that will better ensure positive results in the immediate future.

I also need to clear up another misconception, one that has given rise to a great deal of misinformed commentary in some sections of the media. In this regard, I wish to state emphatically that it is not, and never has been, the Bank's practice to grant commercial loans to persons who at the time they apply for credit facilities, are Members of Parliament. If a customer subsequently enters political life, the Bank has no control over such an event. However, there are few – extremely few - instances where retail loans were granted to sitting Members of Parliament in accordance with standard, objectively applied credit adjudication criteria.

Secondly, any connection between the politics of a customer and the granting of credit facilities to him or her is purely coincidental. The record is clear on this point. Loans – and these are mainly commercial loans in question here – would have been made on the basis of normal credit adjudication criteria objectively applied. Such loans would not have been made because of, or based on, the politics of the persons involved.

Thirdly and finally, the overall size of such loans has been greatly exaggerated in some sections of the media. The totality of such loans was never more than 5% of the Bank's total outstanding loan book.

By way of postscript on this subject, I also take this opportunity to reiterate that none of the loans transferred by the Bank to Bahamas Resolve Limited fell into this category.

Returning now to the main theme of these remarks, although we have had a challenging journey over the last 18 months, I have never doubted the viability and long-term sustainability of the Bank. A major basis for this optimism has been the unwavering support of the Bank's Major Shareholder and the commitment of our stakeholders, including our loyal and faithful employees, our Chairman and Board of Directors, and the vast majority of our 40,000 customers who have continued to believe in us and have stayed the course. We are confident that our customer and deposit base will continue to grow and expand. Indeed we have welcomed over 2,500 new customers in recent months, a fact that has given us added cause for optimism that we will return to profitability in the not too distant future.

Finally, on the subject of succession planning and management re-structuring, including changes at the senior and executive management levels of the Bank, I'm pleased to report that these are vitally important matters and presently the subject of advanced study by the Bank. An appropriate announcement to shareholders and the general public will be made in due course.

I end these remarks by thanking the Chairman and Board of Directors, our loyal and hardworking staff, our Majority Shareholder and all other shareholders, and all our customers throughout the Commonwealth of The Bahamas for their loyalty and support of the Bank during this challenging period, and for their faith in the Bank's future; a future that now looms bright.

A handwritten signature in black ink, appearing to read 'P. J. McWeeney', with a stylized flourish at the end.

Paul J. I. McWeeney  
Managing Director



# BOARD OF DIRECTORS

AS AT JUNE 30, 2014

## **Dr. Richard C. Demeritte, Chairman**

Certified public accountant, former auditor general of the Ministry of Finance, author, corporate and civic director and the consummate diplomat and statesman, Dr. Richard C Demeritte has served as High Commissioner to the United Kingdom and as The Bahamas' first Ambassador Extraordinary and Plenipotentiary to the Kingdom of Belgium, the Federal Republic of Germany; the Federal Republic of France; and the European Economic Community. Throughout his career, his knowledge has been sought by a wide array of private and public boards, including the Council of the Association of International Accountants where he served as the first non-British President and Chairman and has remained a member of Council for nearly three decades.

Following his retirement from the public service in 1996, he established his accounting firm MGI Richard C. Demeritte & Co.-Chartered Accountants & Management Consultants and continued to serve on numerous charitable and non-profit organization boards. He is also a Fellow of the Royal Society of Arts (London), and a Certified General Accountants Association (Canada) and the Association of International Accountants (London), Dr. Demeritte is a Certified Fraud Examiner.

He was awarded a Ph.D. in Public Sector Accounting in 2003.

## **Don Shannon Davis**

A Certified Public Accountant with a 25-year career in banking, finance and private enterprise, Mr. Davis has served as CEO of JP Morgan Trust Company (Bahamas) Ltd., as a Director in the company, as senior accountant with the Bahamas office of a major international accounting firm and with a boutique accounting firm in his earlier career. In addition to audit, development, risk management and financial oversight, his vast leadership experience includes the Deputy Chairmanship of the Bahamas Electricity Corporation (2005-2007) following three years as a Director. He holds a B.S. in Accounting from the University of North Carolina. Since 2008, Mr. Davis has been President and CEO of Quality of Home Centre and C. to C. Company Limited.

## **Donna Maria Harding-Lee**

A senior attorney, Mrs. Harding-Lee was called to the Bahamas Bar in 1982 after articling with the firm Cash, Fountain & Co., where she began her practice and remained for 14 years until founding her own law offices, Harding-Lee & Co. in 1996. Mrs. Harding-Lee is a former Chairman of the Government School Board. She has been a director of an insurance/financial institution, served as a member of the Industrial Relations Board of The Bahamas, and has held various positions within the Bahamas Bar Association, including membership on the Disciplinary Tribunal.

## **Eric Gibson Jr.**

With a diverse background blending top level Information Technology, accounting, management skills and successful entrepreneurship, Mr. Gibson was Director and Head of Operations & Information Technology at Ansbacher (Bahamas) Limited where he worked in several capacities for 15 years starting in 1994. Prior to joining Ansbacher, Mr. Gibson was a systems analyst and programmer for a major insurer and an analyst programmer for one of the country's largest wholesale/retail companies, writing its accounts payable system and authoring its retail accounting and inventory programming. He was a computer programmer for BITCO from 1984-1988. Mr. Gibson holds a Bachelor's degree in Professional Management with a specialty in Accounting from Nova University and several certifications, including Project Management. In 2009, he opened his own business, Bahama Grill Café.

## **Errol John McKinney**

Labour advocate, corporate director and consultant, Errol John McKinney is president of EM & Associates founded in 2006 to provide management, labour and human resources consulting services. Prior to establishing his own firm, Mr. McKinney served as Office Manager and Labour Advocate with Obie Ferguson & Co. law offices. His diverse background includes the food and hospitality industries and few contracts with major hotels in The Bahamas have been negotiated without Mr. McKinney's involvement. He has also served as director of the Bahamas Telecommunications Company (2002-2007), and from 1970 to 1982 on the Nassau Paradise Island Promotion Board, Bahamas Hotel Association, Bahamas Reservations Service and as a trustee and director of the Bahamas Employee Association. Having achieved certifications and completed academic work at Cornell and the University of the West Indies, he is currently pursuing his LLB in law at the University of Wolverhampton.

## **Bishop Roston Livingston Davis**

Community counselor, NGO director and prominent theologian, Bishop Roston Davis has touched thousands of lives in The Bahamas in his 40-year service as a civic and religious leader. He began his career in the civil service as a teacher, followed by a posting in the Customs Department. He became a drug counselor and turned his attention to organised religion as he furthered his academic training. With a Master of Arts from Oxford, England, a second Master's degree in counseling from the University of Miami, and two honorary doctorates, Bishop Davis was elected and served as President of the Bahamas Christian Council after serving in many posts on the Council. He has served in the highest capacities in the Golden Gates World Outreach Ministries and as Assemblies of God National Sunday School Superintendent. His lay duties include serving on the board of the Bahamas Mortgage Corporation and Great Commission Ministries among other organisations.

## **Alex Solomon Reckley**

Currently the owner and operator of Principal Investment Group, Alex Solomon Reckley, J.P., comes to the Bank of The Bahamas Board with more than 30 solid years of banking experience under his belt. During a long and productive career at Barclays Bank PLC, Mr. Reckley worked his way up the ranks to hold strategic positions in that organization where he was responsible for key functions of the bank's operations.

Mr. Reckley received his high school diplomas from St Augustine's College in 1967. He holds an Associate of The Bahamas Institute of Bankers from The College of The Bahamas and the Certificate of Fellow from the Bahamas Institute of Financial Services (2007). He has also attended training programmes in The Bahamas, London, Barbados and Jamaica while employed with Barclays Bank PLC.

## **John Fitzgerald Wilson**

A partner at the law firm McKinney Bancroft & Hughes, John F. Wilson specializes in admiralty law and commercial litigation with concentration in trust, shipping and fraud recovery. His writings on The Bahamas ship registry, trustee power and matters related to tracing in banking have formed the basis of lectures and papers and he is a contributing author to two important works on law, including The International Real Estate Handbook. One of the few Bahamians to have sat and passed the Michaelmas Exams of the London Bar Exams, Mr. Wilson earned his LLB degree from the University of Buckingham with honours and was awarded the Dean's Award for performance. He was admitted to the Bars of England and The Bahamas in 1994 and has served on the disciplinary committee of the Bahamas Institute of Chartered Accountants and as co-chair of the arbitration working group of the Bahamas Financial Services Board.

## **Rawson McDonald**

One of the country's most senior attorneys, Rawson McDonald has had an industrious career in law and finance following honours performances and top prizes throughout an academic career that culminated in a Master of Laws degree from the University of Buckingham, England. From 1959-1965, Mr. McDonald worked with the Navios Corporation, followed by seven years as vice president of trading for Deltec Banking Corporation. In 1973, he was

appointed resident manager of Swiss Italian Banking Corporation, later moving to Syntex Bahamas Chemical Division before launching his law career with Higgs & Johnson, followed by four years with Lobosky & Lobosky and three with Gwendolyn House. In 2003, he founded Rawson McDonald & Co.. Mr. McDonald has served on several boards including The Bahamas Hotel Corporation and Bahamas Telecommunications Corporation.

### **Roger L. Minnis**

A senior attorney, Mr. Minnis began his career in banking as a management trainee and loan officer with the Canadian Imperial Bank of Commerce before turning his attention to law and articling with the law firm that produced two prime ministers, Christie, Ingraham and Co. for five years beginning in 1985. He was called to the Bahamas Bar in late 1990 and by the following year opened his own practice. Born in Nassau, Mr. Minnis attended St. Augustine's College, followed by St. John's College and Meisterschaft College in Toronto. He graduated from York University with a Bachelor of Arts in Economics and graduated with a Bachelor of Law degree (LLB Honours) from the University of Buckingham in 1985.

### **James B. Moultrie, Ph.D.**

The Reverend Dr. James Moultrie has led a distinguished and varied career in the fields of education, public service, politics, international affairs and religion. Dr. Moultrie, a native of Eleuthera, is the former Member of Parliament for the Rock Sound Constituency (1980-1992) and the former Ambassador Extraordinary and Plenipotentiary, Bahamas Mission to the United Nations, N.Y (1988-1993). He has served as Director of Youth in the Ministry of Education and Deputy Permanent Secretary and Parliamentary Secretary in the Ministries of Foreign Affairs and Education. From 1998-2009 Dr. Moultrie taught in the School of Education at The College of The Bahamas. He also served as Deputy Director of Anglican Schools in The Bahamas and is the former Rector of St. Matthew's Anglican Church and Church of The Holy Spirit. Over the years Dr. Moultrie has provided advice and oversight to various boards and agencies. He is a former Chairman of the Racing Commission (1980-82) and Air Transport Licensing Authority (1982-84), Member of The Public Service Commission (2004-2007), former Deputy Chairman of the Board of Directors of BEC (2002-2007) and current Chairman of the National Insurance Board. Dr. Moultrie holds advanced degrees in Education and Theology.

# BANK OF THE BAHAMAS LIMITED BOARD COMMITTEES

## AS AT JUNE 2014

### STANDING COMMITTEES

### DIRECTORS

#### Credit Risk Board Committee

Roger Minnis (Chairman, Credit) \*  
Rawson McDonald  
Alexander Reckley \*\*

#### Finance & Capital Board Development Committee

Rawson McDonald (Chairman, Finance & Cap.) \*\*\*  
Eric Gibson, Jr.  
Don Davis \*\*\*\*

#### Human Resources Board Committee

Donna Harding-Lee (Chairperson, HR)  
Bishop Roston Davis  
Errol McKinney

#### Information & Technology Board Committee

Eric Gibson, Jr. (Chairman, IT)  
John Wilson  
Father James Moultrie

#### Audit, Controls & Procedures Board Committee

Don Davis (Chairman, Audit)  
Donna Harding-Lee  
Father James Moultrie

#### Enterprise Risk Board Committee

John Wilson ✓ (Chairman, Risk)  
Donna Harding-Lee ✓✓  
Roger Minnis  
Alexander Reckley  
Eric Gibson, Jr.  
Don Davis

#### General Banking Operations Board Committee

Alexander Reckley (Chairman, Ops.)  
Eric Gibson, Jr.  
Errol McKinney  
Bishop Roston Davis

\* Removed as Chairman of Credit Risk Committee June 2014

\*\* Appointed as Chairman of Credit Risk Committee June 2014

\*\*\* Removed as Chairman of Finance Committee June 2014

\*\*\*\* Appointed as Chairman of Finance Board Committee June 2014

✓ Ceased to be a Director as at April 2014

✓✓ Appointed as Chairperson of Enterprise Risk Board Committee as at April 2014

# EXECUTIVE MANAGEMENT COMMITTEE

AS AT JUNE 30, 2014

Mr. Paul J. I. McWeeney

Mr. Wayde Christie

Mrs. Renee Davis

Mr. Hubert Edwards

Ms. Leashawn McPhee

Ms. Vanessa Taylor

Mrs. Philice Albury

Mrs. Raquel Wilson

Managing Director

Chief Operating Officer

Deputy Managing Director

Deputy Managing Director

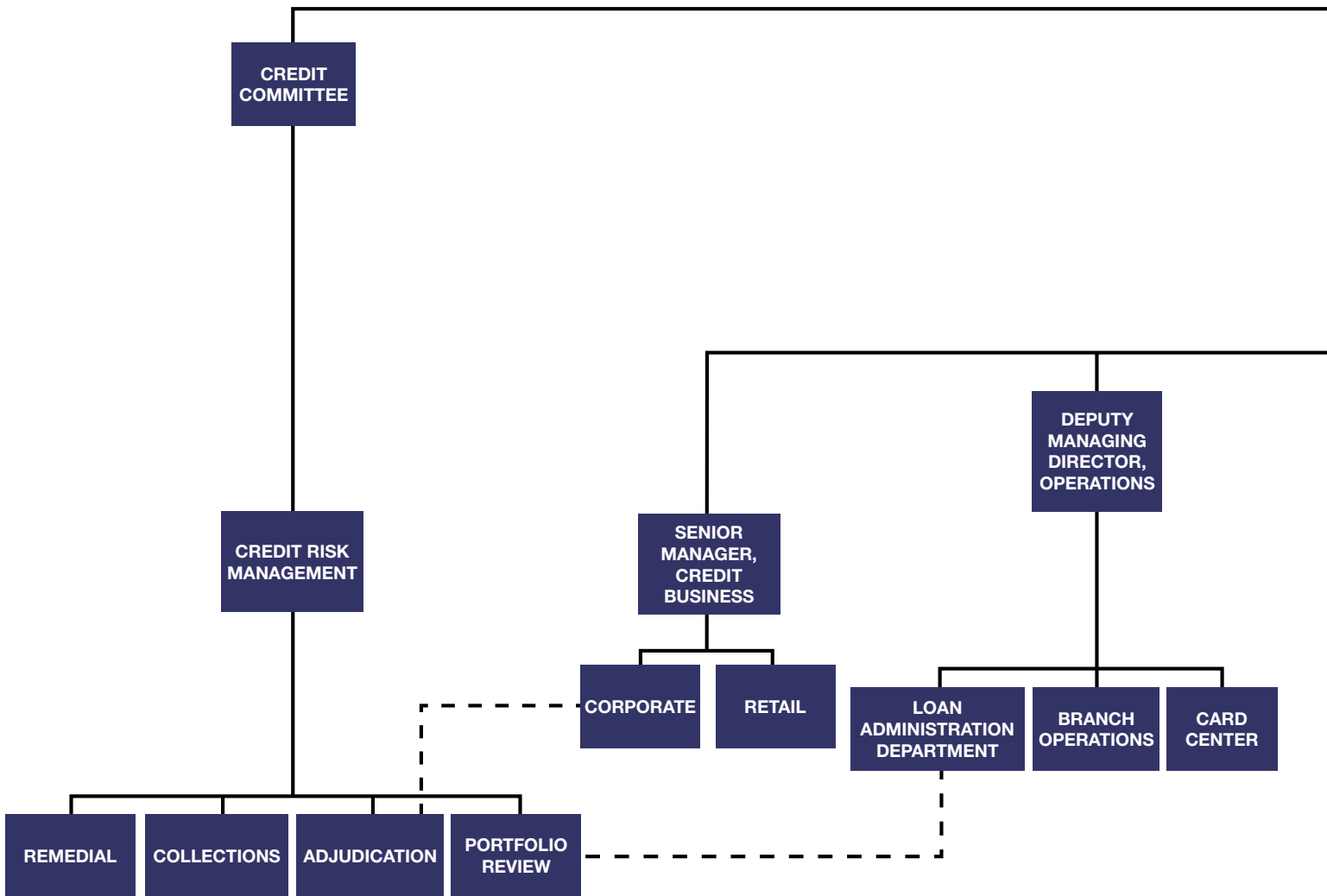
Chief Financial Officer

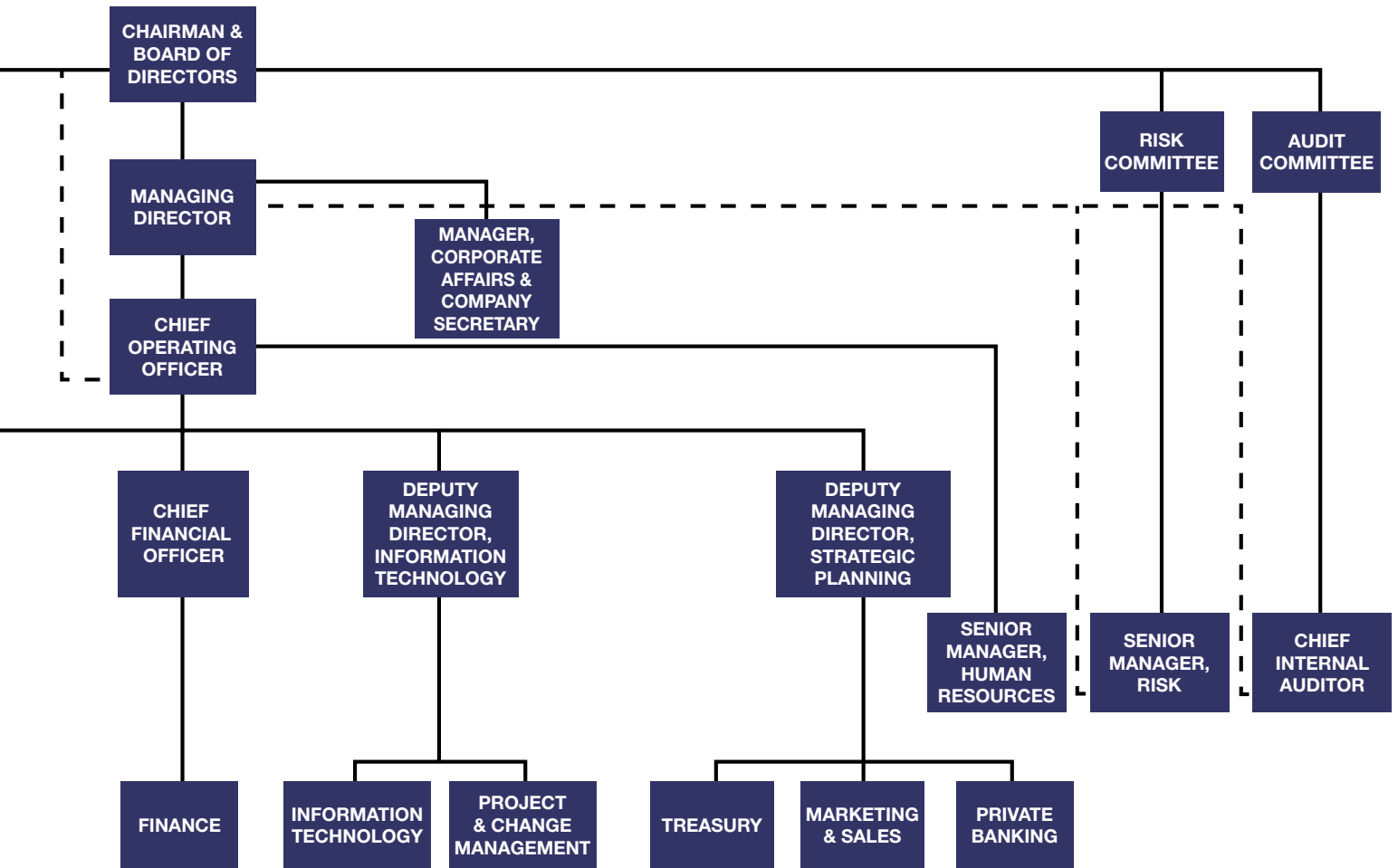
Chief Internal Auditor

Senior Manager, Enterprise Risk

General Counsel

# Organizational Chart





# MANAGEMENT DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS FOR FINANCIAL YEAR END JUNE 30, 2014.

## Overview

The Bank's overall performance for the year ended June 30, 2014 was significantly impacted by the continued uncertainty of the current economic environment. Preliminary indications for the Bahamian economy indicated a mildly positive growth, supported by modest gains in tourism output and stable contributions from foreign investment-led project activity. Although there is gradual improvement within these sectors, the Bahamian economy continues to be adversely impacted by the unevenness in the global economy, mainly driven by softness in the key United States' market and a weak recovery in the Euro area, despite a positive trajectory growth in the Asian economies. In addition, the latest statistics reports the unemployment level within the country steady to an estimated 14.30 percent. As a consequence, the conditions of the economy remain weak and loan delinquencies continue to be elevated thereby forcing classifications to non-performing status.

During the fiscal year ended June 30, 2014, the Bank, adopted a position taken recently by other banks locally and abroad, and adjusted its expectations on the extent and timing of recovery to the Bahamian economy. The effect of the recessionary period which has subsisted since 2008 is expected to continue at least for the medium term. Consequently, methodologies employed in the recognition of loan loss provisions were revised significantly upward.

Within the context of the foregoing, the Bank meticulously examined its existing non-performing loan portfolio, took a conservative approach towards loans that appeared vulnerable, closely assessed the medium term value of underlying collateral and made the determination to set aside loan loss provisions to cover these risks. This resulted in provisions for loan loss expenses of approximately \$69.7 million being recognized. This had an adverse impact on the Bank's overall financial results for the year. With the impact of the increased provisioning, the Bank realized a net loss of \$66.3 million compared to a net loss of \$4.4 million for the prior year. One would note that without this special loan loss provision exercise, the Bank would have made a profit of almost \$3.5 million. Profitability for the Bank is largely dependent on the performance of the loan portfolio. The overall results is indicative of ongoing challenges with systematically high loan delinquencies which reduces the level of income recognized coupled with significantly reduced collateral values, characteristic of the current economic environment, which influences increased levels of provisioning.

Industry credit quality indicators deteriorated as non-accrual loans across the industry increased, led by the mortgage loans component with like increases in the consumer and commercial categories. The Bank experienced a comparable rise in its non-accrual commercial and mortgage loans segments, more importantly on commercial loans. Additionally, significant levels of foreclosed properties system-wide have negatively affected underlying property values. As a result, the Bank increased its loan loss provisions, which is consistent with industry measures. The level of loan loss provisions remain the major determinant in the Bank's overall profitability and on account of the record provision losses, the Bank's overall net loss position ended at \$66.3 million, therefore, decreasing total assets to \$771.1 million and equity to \$69.7 million. The bank however, was able to pay the residual balance of \$5.0 million in other borrowed funds and dividends to its preference shareholders amounting to \$2.4 million during the period.



As a result of constrained growth within the current environment, challenges were observed in several key areas. Total revenue for the period ended at \$56.6 million compared to prior year of \$72.6 million, a decrease of \$15.9 million or 21.97 percent. Total operating income ended at \$37.6 million compared to prior year of \$50.0 million. Of the \$12.4 million negative variance, net interest revenue contributed \$12.1 million as a result of lower interest income and lower interest expense. The reduction in interest income is directly attributed to the challenges of increased non-performing loans plaguing the industry and an overall decline in the loan portfolio, while the lower interest expense is due to reduced yields on our existing deposit obligations and early payout of other borrowed funds of \$24 million. Despite increases in license fees, the Bank contained the growth in operating expenses to 5.1% over prior year. Except for the noted increase in loan loss provisions and a reduction in interest income, all other lines within the statement of comprehensive income remain consistent with the prior year. Broadly, the conditions of the economy remain weak and loan delinquencies remained elevated and as a consequence the level of provisions booked was necessary thereby creating the overall loss.

Although the Bank's overall performance was significantly impacted by the current economic environment, the Bank's balance sheet remains strong with total assets of \$771.1 million as of June 30, 2014, primarily driven by the composite of loans and advances net, which stood at \$660.6 million at year end. The total risk adjusted capital ratio ended at 11.13% compared to Central Bank's required guidelines of 17%. The Bank's capital adequacy ratios as at June 2014 although within Basel 111 guidelines were below Central Bank's minimum requirements primarily due to the significant net loss recorded by the Bank and the consequential deficit position in retained earnings as at year end. This temporary non-compliance was quickly addressed through a subsequent event transaction with a Special Purpose Vehicle that is owned and controlled by the Government as disclosed in Note 33 of the Bank's financial statements as at June 30, 2014.

Despite the challenges faced during this fiscal year, we continue to present ourselves as a Bank focused on sustainable growth and a positive outlook for the medium and long term. Innovative banking options for our customers remain a strategic focus for the Bank. The most important resources and relationships available to the Bank are driven by its customers, employees, communities and its shareholders. We will continue striving to be the best and most respected financial enterprise within The Bahamas, while working together to consistently provide exceptional customer experience and superior financial solutions.

## **Interest and Similar Income**

Interest income decreased by 24.18 percent ending at \$49.8 million as at June 2014 versus \$65.7 million in the prior year. The reduction in interest income is primarily driven by the decline in the net loan portfolio by \$73.9 million or 10.07 percent, increase in non-accrual loans and a decrease in investment securities by \$25.7 million or 42.26 percent. The performance of the loan portfolio and interest income were negatively impacted by the significant increase in non-performing loans of \$97.1 million or 67.72 percent as at June 30, 2014 ending at \$254.4 million compared to \$157.3 million in the prior year. The average loan yield for the Bank was 8.82 percent versus 10.67 percent in the prior year. The decrease in the investment securities is attributed to the sale of Bahamas Government Registered Stocks in order to assist with the liquidity needs of the Bank. The Bank, like the sector, continues to be plagued by increased non-performing loans within its credit portfolio.

## **Interest and Similar Expense**

Interest and similar expense trended lower, showing a decrease of approximately 17.05 percent or \$3.8 million over the previous year. The reduction in interest expense is reflective of the decline in the overall deposit base by approximately \$44.0 million or 6.09 percent, as well as early payout of other borrowed funds which resulted in savings of approximately \$1.4 million in interest expense over prior year. Despite the challenges faced with deposit retention, the Bank continues to seek the best combination of funds to further grow and diversify its deposit base.

## Net Interest Income

Net interest income represents the amount by which income on interest earning assets exceeds interest expense incurred on interest bearing deposits and other liabilities. Net interest income decreased by \$12.1 million or 27.79 percent during the year as a result of a decrease in interest income and a decrease in interest expense.

## Non-Interest Income

Non-interest income consists of all income not classified as interest income such as bank fees and commission charges, credit card transactions and service charges. The Bank's non-interest income fell by \$0.2 million or 3.45 percent as at June 30, 2014 ending at \$6.2 million compared to \$6.4 million in the prior year. Marginal increases in fee and commission income and credit card income were offset by decreases in foreign exchange fees and other income. The Bank will place more emphasis on key revenue streams from non-interest income with a view to further strengthen non-interest revenue generating activities.

## Credit Loss Expense

The Bank's overall profitability is dependent on the level of loan loss provisions recognized and the year end results highlight the continued effects of non-performing loans within the Bank's lending portfolio. Credit metrics deteriorated as credit loss expense increased during the year ending at \$69.7 million, \$47.9 million or 219.60 percent higher than the prior year. The considerable overall provisions are directly correlated to the challenges of increased delinquencies and reduced values on collateral holdings experienced within the present economic environment. The banking sector as a whole has been negatively impacted by the down-turn in economic conditions both domestically and internationally, therefore resulting in higher non-performing loans. Total credit loss expense as a percentage of the net loan portfolio was 10.56 percent compared to 2.97 percent in the prior year. Credit loss provisions combined with credit related reserves in equity as a percentage of the net loan portfolio is 15.15 percent compared to 4.73 percent in the prior year.

The Bank is mindful of the need to be diligent with respect to new credit, and monitoring and assessing credit provisions within the existing portfolio. The need for new loan loss provisions based on the perceived and realizable quality of the underlying loan portfolio, and the related inherent risks led to a credit quality of 38.52 percent at June 2014 compared to 21.42 percent in prior year and 16.40 percent across the industry. At year end, non-current loans totaled \$254.4 million compared to \$157.3 million in the prior year. The Bank significantly revised its expectations on the extent and timing of an anticipated economic recovery and subsequently revised the methodologies used for the recognition of loan loss provisions. Despite the mechanisms instituted by the Credit Risk department along with Collections, the Bank has challenges with the overall performance of the portfolio as increased delinquencies and diminished collateral values have resulted in significant provisions for consumer, commercial and mortgage loans.

## Operating Expenses

Operating expenses grew by 5.14 percent year over year, ending at \$34.2 million versus \$32.5 million in the prior year. Increased licenses and other professional fees, staff costs, information technology and depreciation expenses are the major contributors to the increase noted. The increase in licenses and professional fees results primarily from additional business license fees levied on the Bank during the period; while, the increase in staff costs highlights the Bank's commitment to invest in and develop its human capital. Information technology expenses increased as a result of streamlining our operational flows for efficiency gains and increasing the Bank's product offerings, and depreciation expense grew due to capitalization of several projects to aid in the streamlining exercise. In general, the cost of business operations has increased due to the nature of the wider economy. As a result, the efficiency

ratio was 60.40 percent for the current year versus prior year of 44.83 percent. The number of employees totaled 363 permanent and 23 temporary staff at the end of June 2014 compared to 358 and 23 respectively in the prior year. While license fees and staff costs remain the predominant factors for operating expenses, management continues to seek further ways to manage its costs and pursue opportunities to increase efficiency.

## **Statement of Financial Position**

The Bank's risk management structure promotes sound business decisions. Investment securities consist primarily of government bonds and strategic reviews of the loan portfolio are performed to minimize our exposure to those balances where collectability may be uncertain. We continue to focus our efforts toward prudent financial and capital management to ensure that the Bank's statement of financial position remains strong.

### **Total Assets**

Total assets stood at \$771.1 million, a decrease of \$118.9 million or 13.36 percent compared to prior year assets of \$890.0 million. The decrease is primarily driven by the reduction in the loans base, which account for 85.67 percent of the total assets. The loan and advances to customers, net fell by \$73.9 million or 10.07 percent, ending at \$660.6 million versus \$734.5 million in the prior year. The decline in loans and advances is principally due to provisions for commercial and mortgage loans. Provision for loan losses moved from \$30.7 million to \$96.1 million, an increase of \$65.3 million or 212.51 percent. Investment securities fell by \$25.7 million or 42.27 percent on the liquidation of Bahamas Government Registered Stock to assist with the Bank's liquidity needs. Also contributing to the decrease in the Bank's assets was a reduction of \$22.0 million or 46.17 percent in Cash and account with The Central Bank due to the facilitation of normal business activity.

### **Total Liabilities**

Total liabilities stood at \$701.3 million, a decrease of \$46.5 million or 6.22 percent from prior year. The decrease in liabilities is predominantly driven by the movement in deposits from customers and banks, which account for 96.85 percent of the total liabilities. Total deposits fell by \$44.0 million or 6.09 percent, ending at \$679.2 million compared to \$723.2 million in the prior year. The decrease in the Bank's deposit base was primarily within the higher yielding deposit products, with term deposits accounting for \$50.7 million of the overall decline. Meanwhile, the Bank continued its initiative to reduce inorganic liabilities by redeeming the residual balance of \$5.0 million in other borrowed funds. Despite the challenges faced with deposit retention, the Bank continues its initiatives to grow its deposit base in order to maintain the level of liquidity required to support regulatory and internal requirements.

### **Total Shareholders' Equity**

Total shareholder's equity stood at \$69.7 million at June 2014 compared to \$142.2 million as at June 30, 2013, a decrease of approximately \$72.4 million or 50.95 percent. The decrease in total equity is principally due to the reduction in retained earnings of \$68.7 million or 240.83 percent as a result of the current year's loss. In spite of this, the Bank has made payments of \$2.4 million in preference shares dividends during the period. Share capital also decreased by \$3.4 million or 6.07 percent mainly due to the partial redemption of preference shares. Market price for the Bank's common shares stood at \$5.22 as at June 2014. Common Equity Tier 1 leverage remained strong at 103.26 percent, while total Tier 1 leverage decreased to 45.29 percent from 70.71 percent in the prior year. The Bank's total capital ratio ended at 8.40 percent at June 30, 2014 compared to 15.67 percent in prior year. The Risk Adjusted Capital Ratio stood at 11.13 percent at June 30, 2014 compared to 22.44 percent at June 30, 2013, which is below The Central Bank's minimum requirement of 17.00 percent due to the significant net losses recorded by the Bank and the consequential deficit position as at year end. This temporary non-compliance for the key ratios was subsequently addressed through a subsequent event transaction with a Special Purpose Vehicle.

that is owned and controlled by the Government as disclosed in Note 33 of the consolidated financial statements.

## **Subsequent Event**

During the latter part of the fiscal year, the Bank, as other banks have done, sought traditional ways of selling or securitizing a portion of its non-performing loans as there is sufficient interest in such transactions internationally. However, after considering the pros and cons of selling same on the international market, it was determined that in the best interest of the country on the whole, it was best to develop a solution for the local market. Within this context, the Bank, whose Majority Shareholder is The Government of The Commonwealth of The Bahamas, created a solution with an entity of common ownership. The transaction involved the out-right sale of \$100 million of its non-performing commercial loans so as to enable better management and salvaged values outside of the highly regulated banking sector. This transaction resulted in the Bank recovering the loan loss provisions previously taken against this block of assets along with all accrued interest. Therefore, a total amount of \$55 million was gained and recognized in Special Retained Earnings by the Bank. The Special Retained Earnings qualifies as Tier 1 capital and enabled the restoration of the Bank's Total Equity back in line with historical standards and compliance with key regulatory mandates.

In conclusion, the team at Bank of The Bahamas remains committed to consistently providing exceptional customer service and superior financial solutions. Our Bank was founded and remains committed to a tradition of financial integrity, quality and excellence. Through product innovation, diversification and enhanced customer service, coupled with continual human capital development and new technology, the Bank is dedicated to achieving further operating efficiencies and increased value for each of our stakeholders. The key objective remains stability through prudent asset growth, sound liquidity management while maintaining healthy reserves and capital levels.

The Management's discussion and analysis of the Bank's financial condition and results of operations is provided to enable the reader to assess the financial condition, material changes in the Bank's financial condition and result of operations including liquidity and capital resources for the fiscal year ended June 30, 2014. For a complete understanding of trends, events uncertainties and the effects of critical accounting estimates on the results of operations and financial conditions, this Management Discussion and Analysis should be read carefully together with the Bank's Consolidated Financial Statements and related notes.

## FINANCIAL HIGHLIGHTS

|   | 2014       | 2013      | 2012      | 2011      | 2010      | 2009      |
|---|------------|-----------|-----------|-----------|-----------|-----------|
| <b>Interest Income</b>                      | \$ 49.82   | \$ 65.70  | \$ 62.03  | \$ 63.25  | \$ 55.99  | \$ 51.05  |
| <b>Net Interest Income</b>                  | \$ 31.49   | \$ 43.61  | \$ 37.52  | \$ 36.04  | \$ 31.41  | \$ 27.70  |
| <b>Non Interest Income</b>                  | \$ 6.80    | \$ 6.86   | \$ 6.47   | \$ 6.62   | \$ 7.05   | \$ 8.01   |
| <b>Operating Expenses</b>                   | \$ 34.20   | \$ 32.53  | \$ 29.72  | \$ 28.11  | \$ 26.40  | \$ 26.60  |
| <b>Net Loan Loss Provisions</b>             | \$ 69.72   | \$ 21.82  | \$ 10.22  | \$ 9.13   | \$ 3.66   | \$ 2.60   |
| <b>Net (Loss)/Income</b>                    | \$ (66.28) | \$ (4.37) | \$ 3.68   | \$ 4.51   | \$ 7.66   | \$ 5.80   |
| <b>(Loss)/Earnings per Share (EPS)</b>      | \$ (3.21)  | \$ (0.43) | \$ 0.08   | \$ 0.20   | \$ 0.32   | \$ 0.28   |
| <b>Total Assets</b>                         | \$ 771.07  | \$ 890.04 | \$ 861.26 | \$ 823.36 | \$ 778.37 | \$ 758.30 |
| <b>Loans and Advances to Customers, net</b> | \$ 660.55  | \$ 734.48 | \$ 687.62 | \$ 668.71 | \$ 629.21 | \$ 555.61 |
| <b>Total Liabilities</b>                    | \$ 701.33  | \$ 747.87 | \$ 744.14 | \$ 706.77 | \$ 661.94 | \$ 644.35 |
| <b>Shareholders Equity</b>                  | \$ 69.74   | \$ 142.17 | \$ 117.12 | \$ 116.59 | \$ 116.43 | \$ 113.95 |
| <b>Risk Adjusted Capital Ratio</b>          | 11.13      | 22.44     | 20.67     | 23.05     | 24.07     | 27.70     |
| <b>Efficiency Ratio</b>                     | 60.40      | 44.83     | 43.39     | 41.61     | 68.64     | 74.49     |

\$ amounts are stated in Millions. The EPS in \$, Capital and Efficiency Ratios are %.

# JUNE 30, 2014 FINANCIAL STATEMENTS

## Report of Independent Auditors

The Shareholders and Directors  
Bank of The Bahamas Limited

We have audited the consolidated financial statements of Bank of The Bahamas Limited and its subsidiaries (the “Bank”) which comprise the consolidated statement of financial position as of June 30, 2014, and the related consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### **Management’s Responsibility for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors’ Responsibility**

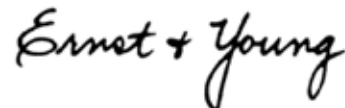
Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors’ judgment, including the assessment of risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Bank as of June 30, 2014, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.



October 30, 2014



Bank of The Bahamas Limited  
 Consolidated Statement of Financial Position  
 (Expressed in Bahamian dollars)

June 30, 2014

|   | Note | 2014                  | 2013                  |
|---|------|-----------------------|-----------------------|
| <b>ASSETS</b>                           |      |                       |                       |
| Cash and account with The Central Bank  | 5    | \$ 25,712,146         | \$ 47,762,093         |
| Due from banks                          | 5    | 26,628,530            | 25,573,666            |
| Investment securities                   | 6    | 35,094,083            | 60,780,439            |
| Loans and advances to customers, net    | 7    | 660,550,561           | 734,477,472           |
| Investment property                     | 8    | 3,882,873             | 3,882,873             |
| Other assets                            | 9    | 4,954,376             | 3,761,824             |
| Property and equipment, net             | 10   | 11,772,812            | 10,683,370            |
| Intangible assets, net                  | 11   | 2,474,056             | 3,120,016             |
| <b>TOTAL ASSETS</b>                     |      | <b>\$ 771,069,437</b> | <b>\$ 890,041,753</b> |
| <b>LIABILITIES</b>                      |      |                       |                       |
| Deposits from customers and banks       | 12   | \$ 679,231,606        | \$ 723,241,226        |
| Other borrowed funds                    | 13   | -                     | 5,000,000             |
| Other liabilities                       | 14   | 15,250,689            | 12,088,778            |
| Deferred loan fees                      | 3    | 6,849,971             | 7,543,798             |
| <b>Total liabilities</b>                |      | <b>701,332,266</b>    | <b>747,873,802</b>    |
| <b>EQUITY</b>                           |      |                       |                       |
| Share capital                           | 15   | 52,638,935            | 56,038,935            |
| Share premium                           | 15   | 54,004,621            | 54,004,621            |
| Treasury shares                         | 16   | (1,318,224)           | (930,809)             |
| Reserves                                | 17   | 4,612,395             | 4,508,851             |
| (Accumulated deficit)/Retained earnings |      | (40,200,556)          | 28,546,353            |
| <b>Total equity</b>                     |      | <b>69,737,171</b>     | <b>142,167,951</b>    |
| <b>TOTAL</b>                            |      | <b>\$ 771,069,437</b> | <b>\$ 890,041,753</b> |

These consolidated financial statements were approved by the Board of Directors on October 30, 2014 and are signed on its behalf by:

\_\_\_\_\_  
 Director

  
 \_\_\_\_\_  
 Director

*See accompanying notes.*



Bank of The Bahamas Limited

Consolidated Statement of Comprehensive Income  
(Expressed in Bahamian dollars)

Year ended June 30, 2014

|  | Note | 2014                          | 2013                         |
|--|------|-------------------------------|------------------------------|
| Interest and similar income                      | 18   | \$ 49,815,961                 | \$ 65,700,748                |
| Interest and similar expense                     | 18   | <u>18,328,575</u>             | <u>22,095,373</u>            |
| Net interest income                              | 18   | 31,487,386                    | 43,605,375                   |
| Fees and commission income                       | 19   | 4,442,050                     | 4,196,482                    |
| Fees and commission expense                      |      | <u>650,811</u>                | <u>483,208</u>               |
| Net fees and commission income                   |      | 3,791,239                     | 3,713,274                    |
| Other operating income                           | 20   | 2,360,616                     | 2,658,674                    |
| Total operating income                           |      | 37,639,241                    | 49,977,323                   |
| Credit loss expense, net                         | 7    | <u>(69,723,480)</u>           | <u>(21,816,192)</u>          |
| Net operating (loss)/income                      |      | (32,084,239)                  | 28,161,131                   |
| Operating expenses                               | 21   | <u>34,200,170</u>             | <u>32,527,268</u>            |
| Net loss   |      | <u>(66,284,409)</u>           | <u>(4,366,137)</u>           |
| <b>Other comprehensive income</b>                |      |                               |                              |
| Net gain on available-for-sale financial assets  | 17   | 103,544                       | 241,955                      |
| <b>Total comprehensive loss for the year</b>     |      | <u><b>\$ (66,180,865)</b></u> | <u><b>\$ (4,124,182)</b></u> |
| Net loss   |      | (66,284,409)                  | (4,366,137)                  |
| Preference share dividends                       | 27   | <u>(2,462,500)</u>            | <u>(2,462,500)</u>           |
| <b>Net loss available to common shareholders</b> |      | <u><b>\$ (68,746,909)</b></u> | <u><b>\$ (6,828,637)</b></u> |
| Earnings per share                               |      |                               |                              |
| Basic loss per ordinary share                    | 27   | \$ (3.21)                     | \$ (0.43)                    |

See accompanying notes.

Bank of The Bahamas Limited

Consolidated Statement of Changes in Equity  
(Expressed in Bahamian dollars)

Year ended June 30, 2014

|                                       | Note | Share<br>Capital     | Share<br>Premium     | Treasury<br>Shares    | Reserves            | Retained Earnings/<br>(Accumulated Deficit) | Total<br>Equity      |
|---------------------------------------|------|----------------------|----------------------|-----------------------|---------------------|---|----------------------|
| <b>Balance, June 30, 2012</b>         |      | \$ 50,015,990        | \$ 28,587,866        | \$ (531,768)          | \$ 4,266,896        | \$ 35,374,990                               | \$ 117,713,974       |
| Net loss for the year                 |      | -                    | -                    | -                     | -                   | (4,366,137)                                 | (4,366,137)          |
| Issuance of Class 'B' Ordinary Shares | 15   | 6,022,945            | 25,416,755           | -                     | -                   | -   | 31,439,700           |
| Acquisition of treasury shares        | 16   | -                    | -                    | (399,041)             | -                   | -   | (399,041)            |
| Other comprehensive income            | 17   | -                    | -                    | -                     | 241,955             | -   | 241,955              |
| Dividends on preference shares        | 27   | -                    | -                    | -                     | -                   | (2,462,500)                                 | (2,462,500)          |
| <b>Balance, June 30, 2013</b>         |      | 56,038,935           | 54,004,621           | (930,809)             | 4,508,851           | 28,546,353                                  | 142,167,951          |
| Net loss for the year                 |      | -                    | -                    | -                     | -                   | (66,284,409)                                | (66,284,409)         |
| Redemption of preference shares       | 15   | (3,400,000)          | -                    | -                     | -                   | -   | (3,400,000)          |
| Acquisition of treasury shares        | 16   | -                    | -                    | (387,415)             | -                   | -   | (387,415)            |
| Other comprehensive income            | 17   | -                    | -                    | -                     | 103,544             | -   | 103,544              |
| Dividends on preference shares        | 27   | -                    | -                    | -                     | -                   | (2,462,500)                                 | (2,462,500)          |
| <b>Balance, June 30, 2014</b>         |      | <b>\$ 52,638,935</b> | <b>\$ 54,004,621</b> | <b>\$ (1,318,224)</b> | <b>\$ 4,612,395</b> | <b>\$ (40,200,556)</b>                      | <b>\$ 69,737,171</b> |

See accompanying notes.

**Bank of The Bahamas Limited**  
**Consolidated Statement of Cash Flows**  
*(Expressed in Bahamian dollars)*

Year ended June 30, 2014

|   | Note | 2014                 | 2013                 |
|---|------|----------------------|----------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                |      |                      |                      |
| Net loss  |      | \$ (66,284,409)      | \$ (4,366,137)       |
| Adjustments for:  |      |                      |                      |
| Depreciation and amortization                               | 21   | 2,867,495            | 2,362,252            |
| Net provision for loan losses                               | 7    | 69,723,480           | 21,816,192           |
|   |      | <u>6,306,566</u>     | <u>19,812,307</u>    |
| Change in operating assets and liabilities                  |      | 3,536,792            | (15,606,749)         |
| Decrease/(increase) in loans and advances to customers, net |      | 4,203,431            | (68,670,059)         |
| (Decrease)/increase in deposits from customers and banks    |      | (44,009,620)         | 51,817,866           |
| Net cash used in operating activities                       |      | <u>(29,962,831)</u>  | <u>(12,646,635)</u>  |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                |      |                      |                      |
| Acquisition of property and equipment                       | 10   | (3,197,962)          | (2,819,090)          |
| Acquisition of intangible assets                            | 11   | (113,015)            | (235,403)            |
| Purchase of investment securities                           | 6    | (4,210,100)          | (11,038,900)         |
| Proceeds from maturity/sale of investment securities        | 6    | 30,000,000           | 9,675,000            |
| Net cash provided by/(used in) investing activities         |      | <u>22,478,923</u>    | <u>(4,418,393)</u>   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                |      |                      |                      |
| Redemption of preference shares                             | 15   | \$ (3,400,000)       | \$ -                 |
| Issuance of ordinary shares                                 |      | -                    | 31,439,700           |
| Dividends on preference shares                              | 27   | (2,462,500)          | (2,462,500)          |
| Decrease in interest payable on bonds                       |      | -                    | (19,911)             |
| Acquisition of treasury shares                              | 16   | (387,415)            | (399,041)            |
| Retirement of debt securities                               | 13   | (5,000,000)          | (32,000,000)         |
| Net cash used in financing activities                       |      | <u>(11,249,915)</u>  | <u>(3,441,752)</u>   |
| Net decrease in cash and cash equivalents                   |      | (18,733,823)         | (20,506,780)         |
| Cash and cash equivalents, beginning of year                |      | 45,662,499           | 66,169,279           |
| Cash and cash equivalents, end of year                      | 5    | <u>\$ 26,928,676</u> | <u>\$ 45,662,499</u> |
| <b>SUPPLEMENTAL INFORMATION:</b>                            |      |                      |                      |
| Interest received   |      | \$ 55,127,466        | \$ 63,482,137        |
| Interest paid   |      | \$ 19,885,436        | \$ 22,672,550        |
| Dividends paid  |      | \$ 2,462,500         | \$ 2,462,500         |

*See accompanying notes.*

# Bank of The Bahamas Limited

## Notes to Consolidated Financial Statements

Year ended June 30, 2014

### 1. Corporate Information

Bank of The Bahamas Limited (the “Bank”), trading as Bank of The Bahamas International, is incorporated under the laws of The Commonwealth of The Bahamas. The Bank is licensed under the provisions of the Bank and Trust Companies Regulations Act 2000. The Bank is also licensed as an authorized dealer pursuant to the Exchange Control Regulations Act. The Bank is the holder of a broker dealer license from the Securities Commission.

The Bank’s shares are publicly traded and listed on The Bahamas International Securities Exchange. The Government of The Commonwealth of The Bahamas (the “Government”) and The National Insurance Board own approximately 65% of the issued common shares. The remaining common shares are owned by approximately 3,000 Bahamian shareholders. The Bank’s head office is located at Cloughton House, Shirley and Charlotte Streets. The registered office is located at Sassoon House, Shirley Street, Victoria Avenue, Nassau, The Bahamas.

The Bank’s services include the provision of commercial and retail banking and trust services, private banking and the issuance of Visa branded stored value, prepaid and credit cards. The Bank has thirteen branches: five in New Providence, two in Grand Bahama, two in Andros, one in San Salvador, one in Exuma, one in Inagua and one in Cat Island.

One of the Bank’s wholly-owned subsidiaries (Note 32), BOB Property Holdings Ltd. was incorporated in Nassau, Bahamas on October 8, 2012 and its main activity is to act as a property holding company. Another wholly-owned subsidiary of the Bank, BOB Financial Services Inc. was incorporated in Coral Gables, Florida on June 30, 2005 and commenced operations December 10, 2007. The main activities of BOB Financial Services Inc. were the provision of trade financing and other financial services. Effective June 30, 2013, the Bank ceased the operations of BOB Financial Services Inc. This subsidiary is presently in voluntary liquidation and the closure process is estimated to be completed during fiscal 2015.

The Bank is an agent for American Express and MoneyGram.

## 2. Basis of Preparation

The Bank's consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The consolidated financial statements have been prepared on a historical cost basis, except for available-for-sale financial assets and investment property which have been measured at fair value. The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Bank's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 3.

### (a) New and amended standards and interpretations

The accounting policies adopted are consistent with those used in the previous financial year. The Bank has adopted the following new and amended standards during the year. Adoption of these standards did not have any effect on the financial performance or position of the Bank.

- IFRS 10 - Consolidated Financial Statements
- IFRS 11 - Joint Arrangements
- IFRS 12 - Disclosure of Interests in Other Entities
- IFRS 13 - Fair Value Measurement
- IAS 27 (Revised) - Separate Financial Statements
- IAS 28 (Revised) - Investments in Associates and Joint Ventures
- IAS 19 (Revised) - Employee Benefits
- Amendments to IFRS 7 - Disclosures - Offsetting Financial Assets and Financial Liabilities
- Amendments to IFRS 1 - Government Loans
- Annual Improvements to IFRSs 2009-2011 Cycle

### Standards issued but not yet effective

Certain new standards, interpretations and amendments to existing standards have been published that are mandatory for the Bank's accounting periods beginning on or after January 1, 2014 or later periods but which the Bank has not early adopted are as follows:

Effective for annual periods beginning on or after January 1, 2014:

- Amendment to IAS 32 - Offsetting Financial Assets and Financial Liabilities



## 2. Basis of Preparation (Continued)

### (a) New and amended standards and interpretations (continued)

Effective for annual periods beginning on or after January 1, 2015:

- IFRS 9 — Financial Instruments (issued in 2010)
- Amendments to IFRS 7 and IFRS 9 - Mandatory Effective Date and Transition Disclosures

The Bank is currently assessing the impact of the new and revised standards, however, does not anticipate any material impact on the results of its operations from the implementation of these new standards when they become effective.

### (b) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Bank and its subsidiaries (Note 32) as at June 30, 2014. Control is achieved when the Bank is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Bank controls an investee if and only if the Bank has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns

When the Bank has less than a majority of the voting or similar rights of an investee, the Bank considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Bank's voting rights and potential voting rights

The Bank re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Bank obtains control over the subsidiary and ceases when the Bank loses control of the subsidiary. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between the Bank and its subsidiaries are eliminated in full on consolidation. The financial statements of subsidiaries are prepared for the same reporting year as the Bank using consistent accounting policies.

### 3. Critical Accounting Judgments and Key Sources of Estimation Uncertainty

Certain amounts included in or affecting the consolidated financial statements and related disclosures must be estimated, requiring management to make assumptions with respect to values or conditions which cannot be known with certainty at the time the consolidated financial statements are prepared. A “critical accounting estimate” is one which is both important to the presentation of the Bank’s financial condition and results and requires management’s most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets and liabilities affected in future periods. Management evaluates such estimates on an ongoing basis based upon historical results and experience, consultation with experts, trends and other methods considered reasonable in the particular circumstances.

#### *Tangible assets*

The Bank has made significant investments in physical assets. These are tested for impairment when circumstances indicate there may be a potential impairment. Changes in circumstances and management’s evaluations and assumptions may give rise to impairment losses in the relevant future periods. As at June 30, 2014 and 2013, no impairment losses were recorded for the reporting period.

#### *Depreciation and amortisation*

Depreciation and amortisation is based on management estimates of the future useful lives of property and equipment. Estimates may change due to technological developments, competition, changes in market conditions and other factors and may result in changes in the estimated useful lives and in the amortisation or depreciation charges. The Bank reviews the future useful lives of property and equipment periodically taking into consideration the factors mentioned above and all other important factors. Estimated useful lives for similar types of assets may vary due to factors such as growth rate, maturity of the market, history and expectations for replacements or transfer of assets, climate etc. In case of significant changes in the estimated useful lives, depreciation and amortisation charges are adjusted prospectively.

#### *Impairment losses on loans and advances to customers and banks*

The Bank has significant investments in loans receivable. These assets are assessed for impairment on a monthly basis. Management’s process for this assessment is presented in Note 4d. Loans receivable are closely monitored, and adjustments made in future periods if the performance of the portfolio declines due to circumstances which arise during those periods.

### 3. Critical Accounting Judgments and Key Sources of Estimation Uncertainty (Continued)

During the current fiscal, the Bank revised its expectations on the extent and timing of an anticipated economic recovery and subsequently revised the methodologies used for the recognition of loan loss provisions. As a result of this and significantly reduced collateral values, the Bank recognised significant loan loss provisions during the period.

#### *Investments*

The Bank has significant investment holdings. These investments are primarily Bahamas Government Registered Stock and are assessed for impairment on an ongoing basis. Management's process for this assessment is presented in Note 4d. Changes in circumstances and management's evaluations and assumptions may give rise to impairment losses in the relevant future periods.

#### *Goodwill*

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The impairment test calculation requires the Bank to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate present value. Cash flows are determined by using the projected inflows and adjusting for non-cash transactions primarily depreciation and loan losses, less projected capital outflows.

The impairment charge is determined by taking the difference between the present value of the unit's projected cash flow and its book value. As of June 30, 2014 no impairment loss was recognised for the reported period. Further details are presented in Note 11.

#### *Deferred loan fees*

Commitment fees received to originate a loan or fees that are an integral part of the effective interest rate of a financial instrument, together with the related transaction cost, are deferred and recognised as an adjustment of the effective interest rate. Management manually amortises the loan commitment fees using the effective interest rate method over estimated average loan terms.



#### 4. Summary of Significant Accounting Policies

The following accounting policies have been consistently applied by the Bank:

##### **(a) Revenue and expense recognition**

###### *Interest and similar income and expense*

For all financial instruments measured at amortised cost, interest income or expense is recorded at the effective interest rate. The calculation of amortised costs takes into account all contractual terms of the financial instrument and includes any fees or incremental costs that are directly attributable to the instrument. The carrying amount of the financial asset or financial liability is adjusted if the Bank revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original effective interest rate and the change in carrying amount is recorded as interest income or expenses.

###### *Fee and commission income*

The Bank earns fee and commission income from a diverse range of services it provides to its customers. Fees and commissions are generally recognised on an accrual basis when the service has been provided.

###### *Fee income earned from services that are provided over a certain period of time*

Fees earned for the provision of services over a period of time are accrued over that period. These fees include commission income and asset management, custody and other management and advisory fees. Loan commitment fees for loans that are likely to be drawn down and other credit related fees are deferred (together with any incremental costs) and recognised as an adjustment to the effective interest rate on the loan. When it is unlikely that a loan will be drawn down, the loan commitment fees are recognised over the commitment period on a straight line basis.

###### *Fee income from providing transaction services*

Fees arising from negotiating or participating in the negotiation of a transaction for a third party, such as the arrangement of the acquisition of shares or other securities or the purchase or sale of businesses, are recognised on completion of the underlying transaction. Fees or components of fees that are linked to a certain performance are recognised after fulfilling the corresponding criteria.

#### 4. Summary of Significant Accounting Policies (Continued)

##### (b) Cash and cash equivalents

For purposes of the cash flow statement, cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisition, including cash with The Central Bank of The Bahamas, amounts due from other banks, and short-term government securities.

##### (c) Financial instruments

All financial assets and liabilities are initially recognised on the trade date, i.e., the date that the Bank becomes a party to the contractual provisions of the instrument. This includes 'regular way trades': purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the market place.

The classification of financial instruments at initial recognition depends on their purpose and characteristics and the management's intention in acquiring them. All financial instruments are measured initially at their fair value plus transaction costs, except in the case of financial assets and financial liabilities recorded at fair value through profit or loss.

##### *Financial assets*

The Bank classifies its financial assets in the following categories: Loans and receivables; held-to-maturity investments; and available-for-sale investments. Management determines the classification of its investments at initial recognition.

##### *(i) Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than those that the Bank upon initial recognition designates as available-for-sale; or those for which the holder may not recover substantially all of its initial investment, other than because of credit deterioration.

##### *(ii) Held-to-maturity financial assets*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Bank's management has the positive intention and ability to hold to maturity. If the Bank were to sell other than an insignificant amount of held-to-maturity assets, the entire category would be reclassified as available for sale. After initial measurement held-to-maturity investments are measured at amortised cost using the effective interest method. Gains and losses are recognised in the consolidated statement of comprehensive income when the investments are derecognised or impaired, as well as through the amortisation process.

#### 4. Summary of Significant Accounting Policies (Continued)

##### (c) Financial instruments (continued)

###### *(iii) Available-for-sale financial assets*

Available-for-sale investments are those intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices. After initial measurement, available-for-sale financial assets are measured at fair value with unrealized gains or losses recognised directly in equity until the investment is derecognised, at which time the cumulative gain or loss recorded in equity is recognised in the consolidated statement of comprehensive income, or determined to be impaired, at which time the cumulative loss recorded in equity is recognised in the consolidated statement of comprehensive income.

###### *Financial liabilities*

The Bank's financial liabilities include deposits from customers and banks. Deposits from customers and banks represent demand and time deposits held by the Bank for the benefit of third parties except as disclosed in Note 24. The deposits are carried at amortised cost.

##### (d) Impairment of financial assets

The Bank assesses at each statement of financial position date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated. The criteria that the Bank uses to determine that there is objective evidence of an impairment loss include:

- Delinquency in contractual payments of principal or interest;
- Cash flow difficulties experienced by the borrower (for example, equity ratio, net income percentage of sales);
- Breach of loan covenants or conditions;
- Initiation of bankruptcy proceedings;
- Deterioration of the borrower's competitive position;
- Deterioration in the value of collateral;
- Downgrading below investment grade level; and
- Economic conditions in the Bahamas.



#### **4. Summary of Significant Accounting Policies (Continued)**

##### **(d) Impairment of financial assets (continued)**

The Bank first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. If the Bank determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the consolidated statement of comprehensive income. The calculation of the present value of the estimated future cash flows of a collateralized financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable.

Non-accrual loans and overdrafts are identified as impaired and placed on a cash (non-accrual) basis when it is determined that the payment of interest or principal is doubtful of collection, or when interest or principal is past due 90 days or more, except for loans that are fully secured and in the process of collection, and loans to or guaranteed by The Government of The Commonwealth of The Bahamas. A loan is fully secured when the net realizable value of the collateral equals or exceeds the principal and outstanding interest. A loan is considered to be in the process of collection if the collection efforts are reasonably expected to result in repayment of principal and interest, or restoration to current status.

When a loan is identified as non-accrual, the accrual of interest is discontinued and any previously accrued but unpaid interest for the prior 90 day period is charged against current earnings. Thereafter, interest is included in earnings only to the extent actually received in cash. While accrued interest is tracked for non-accrual loans, it is not added to the principal nor recognised as income, but rather is suspended.

#### 4. Summary of Significant Accounting Policies (Continued)

##### (d) Impairment of financial assets (continued)

Cash basis loans are returned to accrual status when all contractual principal and interest amounts have been brought current, are reasonably assured of repayment and/or there is a sustained period of repayment performance in accordance with contractual terms.

##### *Provision for loan losses*

Provision for loan losses represents management's estimate of probable losses inherent in the loan portfolio. The provision for loan losses is increased by charges to operating expense net of recoveries. Provision for loan losses is comprised of specific and a collective assessment.

The specific provision is maintained to reflect anticipated losses related to specific loans, or in the case of consumer loans that are not secured by real estate, on the aggregate portfolio. This specific provision is established for non-consumer loans and consumer loans secured by real estate individually when, in management's view, collection of interest and/or principal is doubtful. The amount of specific provision is based on the extent to which the principal is judged to be uncollectible.

The specific provision for an impaired collateral-dependent loan, where repayment is expected to be provided solely by the sale of the underlying collateral, is set at an amount equal to the difference between the principal balance and the net realizable value of the collateral. Net realizable value represents the discounted fair value of the collateral less all costs associated with its disposition. For unsecured loans, the Bank calculates the provision by applying factors based on the past due status of the loans. As a result of current economic conditions in the Bahamas, secured loans are further assessed for provision by applying additional factors based on the past due status of the loans.

For the purposes of a collective assessment of impairment, loans are grouped on the basis of similar credit risk characteristics. Those characteristics are relevant to the estimation of future cash flows for loans by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated. Future cash flows for loans that are collectively evaluated for impairment are estimated on the basis of the contractual cash flows of the loans in the Bank and historical loss experience for loans with similar credit risk characteristics. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not currently exist.

#### 4. Summary of Significant Accounting Policies (Continued)

##### (d) Impairment of financial assets (continued)

Consumer loans that are unsecured are fully provided for when they are contractually in arrears more than 360 days. All other loans are provided for when the following conditions exist: i) contractually in arrears; ii) underlying collateral has been exhausted; and iii) payment is past due. Where a loan is being provided for, specific provision is increased to the principal amount of the loan.

##### *Renegotiated loans*

Where possible, the Bank seeks to restructure loans rather than to take possession of collateral. This may involve extending the payment arrangements and the agreement of new loan conditions. Once the terms have been renegotiated any impairment is measured using the original effective interest rate as calculated before the modification of terms and the loan is no longer considered past due. Management continually reviews renegotiated loans to ensure that all criteria are met and that future payments are likely to occur. The loans continue to be subject to an individual or collective impairment assessment, calculated using the loan's original effective interest rate.

##### *Available-for-sale (AFS) financial assets*

For AFS financial investments, the Bank assesses at each reporting date whether there is objective evidence that an investment is impaired.

In the case of debt instruments classified as AFS, the Bank assess individually whether there is objective evidence of impairment based on the same criteria as financial assets carried at amortised cost. However, the amount recorded for impairment is the cumulative loss measured as the difference between the amortised cost and the current fair value, less any impairment loss on that investment previously recognised in the income statement. Future interest income is based on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of interest and similar income.

For AFS equity investments, a significant or prolonged decline in the fair value of the security below its cost is considered to be objective evidence of impairment. When an AFS financial asset is considered to be impaired, cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss in the period.



#### 4. Summary of Significant Accounting Policies (Continued)

##### (d) Impairment of financial assets (continued)

In respect of AFS equity securities, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to an impairment loss is recognised in other comprehensive income and accumulated under the heading of investments revaluation reserve.

In respect of AFS debt securities, impairment losses are subsequently reversed through profit or loss if an increase in the fair value of the investment can be objectively related to an event occurring after the recognition of the impairment loss.

##### *Held-to-maturity financial assets*

The Bank assesses individually whether objective evidence of impairment exists for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Bank determines that no objective evidence of impairment exists for an individually assessed financial asset, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment. If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of interest and similar income.

For financial assets measured at amortised cost, if in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

#### 4. Summary of Significant Accounting Policies (Continued)

##### (e) Derecognition of financial assets and financial liabilities

###### *Financial assets*

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- The rights to receive cash flows from the asset have expired
- The Bank has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:
  - The Bank has transferred substantially all the risks and rewards of the asset, or
  - The Bank has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Bank has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all of the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Bank's continuing involvement in the asset. In that case, the Bank also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Bank has retained. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Bank could be required to repay.

###### *Financial liabilities*

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference between the carrying value of the original financial liability and the consideration paid is recognised in profit or loss.



**4. Summary of Significant Accounting Policies (Continued)****(f) Foreign currency**

The reporting and functional currency of the Bank is the Bahamian dollar (B\$). Transactions in foreign currencies are converted to B\$ at the rate of exchange prevailing at the date of the transaction. Foreign currency monetary assets and liabilities are converted into B\$ at market rates of exchange prevailing on the consolidated statement of financial position date. Realized and unrealized foreign exchange gains and losses are included in the consolidated statement of comprehensive income. Non-monetary assets and liabilities denominated in foreign currencies that are stated at historical cost or amortised cost are recorded at the exchange rate ruling at the date of transaction.

**(g) Property and equipment**

Property and equipment (excluding the building) are stated at historical cost excluding day to day servicing, less accumulated depreciation and any accumulated impairment in value. The building is stated at estimated salvage value of \$384,951 with subsequent additions at cost less accumulated depreciation. Historical costs include expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Bank and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the consolidated statement of comprehensive income during the financial period in which they are incurred.

Depreciation and amortisation are calculated using the straight-line method to write down cost of property and equipment to their residual values over their estimated useful lives. The estimated useful lives are as follows:

|                                   |            |
|-----------------------------------|------------|
| Building                          | 50 years   |
| Leasehold improvements            | 3-5 years  |
| Furniture, fixtures and equipment | 3-10 years |

Leasehold improvements are amortised over the shorter of the economic useful life of the asset or the lease term and taking into consideration any extension of the lease term if there is reasonable expectation of renewal. The amortisation term however does not exceed five years. Land is not depreciated.

Property and equipment are derecognised on disposal or when no future economic benefits are expected from its use. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These are included in the consolidated statement of comprehensive income.

#### **4. Summary of Significant Accounting Policies (Continued)**

##### **(h) Impairment of non-financial assets**

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

##### **(i) Provisions**

Provisions are recognised when the Bank has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Bank expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the consolidated statement of comprehensive income net of any reimbursement.

##### **(j) Related parties**

Related parties include all Ministries and Departments of The Bahamas Government, Government Corporations, Subsidiaries and Agencies as well as directors and key management personnel of the Bank. All transactions with related parties are based on rates and terms used in the normal course of business, except for reduced rates for borrowings by the Bank's personnel.

##### **(k) Employee benefits**

The Bank operates a defined contribution plan (the "Plan") where the Bank pays fixed contributions into a separate entity. The Bank has no legal or constructive payment obligations once contributions have been paid. The Plan allows eligible employees (those who have attained 18 years of age and confirmed in their positions) to contribute a minimum of 3.50% of their annual salaries and the Bank contributes 6.50%. Employees become fully vested after 5 years of plan membership. The Plan's costs are charged to general and administrative expenses and are funded as accrued. The Bank operates an Employee Share Ownership Plan (ESOP) where the Bank matches employees' share purchases up to 25 percent. The matching contributions vest over 5 years. The costs of ESOP are charged to general administrative expenses.

#### **4. Summary of Significant Accounting Policies (Continued)**

##### **(l) Earnings per share**

Basic earnings per share is computed by dividing the net income attributable to common shareholders by the weighted average number of shares outstanding during the year.

##### **(m) Fiduciary activities**

The Bank acts as trustee and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions. These assets and income arising thereon are excluded from these consolidated financial statements, as they are not assets of the Bank.

##### **(n) Taxes**

A subsidiary of the Bank is in liquidation (Note 31) and is required to comply with United States Federal and State tax laws. The accounts for the tax effect of the subsidiary are recognised in accordance with IAS 12 Accounting for Taxes on Income. Accordingly deferred income tax is provided on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred income tax is determined using tax rates (and Laws) that have been enacted or substantially enacted by the statement of financial condition date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Deferred tax assets are recognised where it is probable that future taxable profit will be available against which the temporary differences can be utilized. As at June 30, 2013, the subsidiary of the Bank is in liquidation had a deferred tax asset of \$627,978 and will more than likely not realize this amount. The Bank provides a valuation allowance against deferred tax assets, if based on the weight of evidence available, it is more likely than not that some or all of the deferred tax assets will not be realized.

##### **(o) Investment property**

Investment property, which is property that management intends to develop for rental purposes, is measured initially at cost, including transaction costs and thereafter it is stated at fair value based on an appraisal by a recognised valuation expert. Additions to investment property are also recorded at cost. On an annual basis the investment property is assessed for impairment with gains and losses arising from changes in the fair value of the investment property included in the consolidated statement of comprehensive income for the period in which they arise.



#### 4. Summary of Significant Accounting Policies (Continued)

##### **(p) Goodwill**

Goodwill represents the excess of the cost of an acquisition over the fair value of the Bank's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

##### **(q) Computer software**

Acquired computer software costs and licenses are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised using the straight-line basis of accounting over the expected useful life. Software has a maximum expected useful life of 10 years.

##### **(r) Borrowings**

Borrowings are recognised initially at fair value net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between proceeds net of transaction costs and the redemption value is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method.

##### **(s) Share capital**

###### *(i) Share issue costs*

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds.

###### *(ii) Dividends on shares*

Dividends on common and preferred shares are recognised in equity in the period in which they are approved by the Bank's Directors and regulators.

###### *(iii) Treasury shares*

Where the Bank has purchased its own equity share capital, the consideration paid is deducted from total shareholders' equity as treasury shares until they are cancelled. Where such shares are subsequently sold or reissued, any consideration received is included in shareholders' equity.

#### **4. Summary of Significant Accounting Policies (Continued)**

##### **(t) Going concern**

The Bank's management has made an assessment of the Bank's ability to continue as a going concern and is satisfied that the Bank has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Bank's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

##### **(u) Leases**

Operating lease payments are recognised as an expense on a straight line basis over the lease term and included in 'operating expenses', in the consolidated statement of comprehensive income.

##### **(v) Offsetting financial instruments**

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously. This is not generally the case with master netting agreements, therefore, the related assets and liabilities are presented gross in the consolidated statement of financial position. As at June 30, 2014 and 2013, there were no master netting agreements outstanding.

##### **(w) Financial guarantees**

In the ordinary course of business, the Bank gives financial guarantees, consisting of letters of credit, guarantees and acceptances. Financial guarantees are initially recognised in the financial statements (within 'Other liabilities') at fair value, being the premium received. Subsequent to initial recognition, the Bank's liability under each guarantee is measured at the higher of the amount initially recognised less, when appropriate, cumulative amortisation recognised in the consolidated statement of comprehensive income, and the best estimate of expenditure required to settle any financial obligation arising as a result of the guarantee.

Any increase in the liability relating to financial guarantees is recorded in the consolidated statement of comprehensive income in 'Credit loss expense'. The premium received is recognised in the consolidated statement of comprehensive income in 'Net fees and commission income' on a straight line basis over the life of the guarantee.

## Notes to Consolidated Financial Statements (Continued)

**4. Summary of Significant Accounting Policies (Continued)****(x) Comparatives**

Certain corresponding figures from the prior year have been adjusted in the current comparative consolidated financial statements to correct the following immaterial errors:

- As of June 30, 2013, other assets and retained earnings (both as of June 30, 2013 and 2012) in the consolidated statement of financial position and the consolidated statement of changes in equity were understated by \$596,682.
- For the year ended June 30, 2013, the credit loss expense in the consolidated statement of comprehensive income was understated by \$611,312. The retained earnings ending and loans and advances to customers, net in the consolidated statement of financial position as of June 30, 2013 were overstated by the same amount. Certain comparative disclosures in Notes 7, 29 and 30 were also adjusted as disclosed in Note 7.
- Regulatory capital ratios have been adjusted in Note 29.

**5. Cash and Cash Equivalents**

The following is an analysis of cash and cash equivalents.

Not included in cash and cash equivalents is the statutory reserve account with The Central Bank of The Bahamas (“the Central Bank”) of \$25,412,000 (2013: \$27,673,260). Mandatory reserve deposits represent the Bank’s regulatory requirement to maintain a percentage of deposit liabilities as cash or deposits with the Central Bank. These funds are not available to finance the Bank’s day-to-day operations. All balances with The Central Bank of The Bahamas are non-interest bearing.

|   | 2014                        | 2013                        |
|---|-----------------------------|-----------------------------|
| Cash  | \$ 9,802,495                | \$ 8,803,365                |
| Deposits with the Central Bank non-interest bearing (Note 24) | 15,909,651                  | 38,958,728                  |
| Due from banks  | 26,628,530                  | 25,573,666                  |
| Cash and due from banks                                       | <u>52,340,676</u>           | <u>73,335,759</u>           |
| Less: mandatory reserve deposits with the Central Bank        | 25,412,000                  | 27,673,260                  |
| <b>Cash and cash equivalents</b>                              | <b><u>\$ 26,928,676</u></b> | <b><u>\$ 45,662,499</u></b> |

As of June 30, 2014, the Bank’s statutory reserve deposits with The Central Bank were below Central Bank’s regulatory requirements. This temporary non-compliance originated and was subsequently addressed as a result of normal business activity.



## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 6. Investment Securities

Investment securities comprise equity and debt securities classified into the following categories:

|                                    | 2014                 | 2013                 |
|------------------------------------|----------------------|----------------------|
| <b>Available-For-Sale</b>          |                      |                      |
| Bahamas Registered Stock (Note 24) | \$ 13,294,500        | \$ 39,084,400        |
| Equity Securities                  | 835,083              | 731,539              |
| Debt Securities                    | 4,000,000            | 4,000,000            |
|                                    | 18,129,583           | 43,815,939           |
| <b>Held-To-Maturity</b>            |                      |                      |
| Bahamas Registered Stock (Note 24) | \$ 16,828,000        | \$ 16,828,000        |
| Bridge Authority Bond (Note 24)    | 136,500              | 136,500              |
|                                    | 16,964,500           | 16,964,500           |
| <b>Total investment securities</b> | <b>\$ 35,094,083</b> | <b>\$ 60,780,439</b> |

As of the year end reporting date, government securities mainly comprise of Bahamas Registered Stock which are variable rate bonds tied to the Bahamian \$ Prime Rate issued by The Bahamas Government with interest rates ranging from 4.80% to 6.00% per annum (2013: from 4.03% to 6.00% per annum) and scheduled maturities between 2014 and 2035 (2013: between 2014 and 2035).

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**6. Investment Securities (Continued)**

The movements in the categories of investment securities are as follows:

|                               | Available-for-sale   | Held-to-maturity     | Total                |
|-------------------------------|----------------------|----------------------|----------------------|
| At July 1, 2012               | \$ 37,535,084        | \$ 21,639,500        | \$ 59,174,584        |
| Additions                     | 11,038,900           | -                    | 11,038,900           |
| Maturities                    | (5,000,000)          | (4,675,000)          | (9,675,000)          |
| Net fair value gain (Note 17) | 241,955              | -                    | 241,955              |
| <b>At June 30, 2013</b>       | <b>\$ 43,815,939</b> | <b>\$ 16,964,500</b> | <b>\$ 60,780,439</b> |
| At July 1, 2013               | \$ 43,815,939        | \$ 16,964,500        | \$ 60,780,439        |
| Additions                     | 4,210,100            | -                    | 4,210,100            |
| Maturities/Sales              | (30,000,000)         | -                    | (30,000,000)         |
| Net fair value gain (Note 17) | 103,544              | -                    | 103,544              |
| <b>At June 30, 2014</b>       | <b>\$ 18,129,583</b> | <b>\$ 16,964,500</b> | <b>\$ 35,094,083</b> |

**7. Loans and Advances to Customers, Net**

Loans and advances to customers are as follows:

|                                     | 2014                  | 2013                  |
|-------------------------------------|-----------------------|-----------------------|
| Mortgage loans                      | \$ 401,271,240        | \$ 403,609,163        |
| Commercial loans                    | 207,084,296           | 200,014,845           |
| Consumer loans                      | 53,844,256            | 61,646,855            |
| Credit cards                        | 1,441,835             | 1,243,773             |
| Business overdrafts                 | 60,089,692            | 61,414,686            |
| Personal overdrafts                 | 20,320,113            | 18,552,342            |
| Government guaranteed student loans | 6,366,137             | 6,564,974             |
|                                     | <b>\$ 750,417,569</b> | <b>\$ 753,046,638</b> |

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**7. Loans and Advances to Customers, Net (Continued)**

|   | 2014                         | 2013                         |
|---|------------------------------|------------------------------|
| <b>Less: Provision for loan losses</b>      |                              |                              |
| At beginning of year                        | \$ 30,749,745                | \$ 26,117,806                |
| Amount written-off                          | (4,377,744)                  | (17,184,253)                 |
| Net provision charged to expense            | 69,723,480                   | 21,816,192                   |
| At end of year                              | <u>96,095,481</u>            | <u>30,749,745</u>            |
| Accrued interest receivable                 | 6,228,473                    | 12,180,579                   |
| <b>Loans and advances to customers, net</b> | <u><u>\$ 660,550,561</u></u> | <u><u>\$ 734,477,472</u></u> |

During the year, the Bank wrote-off loans totaling \$4,377,744 (2013: \$17,184,253) against its specific provision. These loans, however, are subject to the Bank's ongoing collections efforts. Included in the consolidated statement of comprehensive income are net recoveries of (\$147,758) (2013: \$316,107).

Loan loss provisions are as follows:

|                            | 2014                        | 2013                        |
|----------------------------|-----------------------------|-----------------------------|
| <b>Specific Provisions</b> |                             |                             |
| Mortgage loans             | \$ 15,195,754               | \$ 7,177,510                |
| Commercial loans           | 69,222,118                  | 14,919,541                  |
| Consumer loans             | 7,083,020                   | 5,076,675                   |
| Credit cards               | 311,078                     | 184,719                     |
|                            | <u>91,811,970</u>           | <u>27,358,445</u>           |
| Collective assessment      | 4,283,511                   | 3,391,300                   |
| <b>TOTAL</b>               | <u><u>\$ 96,095,481</u></u> | <u><u>\$ 30,749,745</u></u> |

Included in the specific provisions on mortgage, commercial and consumer loans are specific provisions for certain business and personal overdrafts.

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 7. Loans and Advances to Customers, Net (Continued)

During the year the Bank discovered an error in the ageing and classification of certain commercial and mortgage loans, where these certain loans should have been classified as past due. As a result of the loans past due 90 days or more, the Bank's non-accrual mortgage and commercial loans were understated in 2013 by \$23.7 million and \$14.7 million respectively and the provisions and equity reserves as a percentage of these non-accrual loans was overstated by 6.62%. The impact of this ageing and classification error resulted in increased provisions of \$611,312 for the year ended June 30, 2013. These amounts are immaterial to the consolidated financial statements as a whole. The corresponding figures as of June 30, 2013 have been adjusted.

|  | <b>2014</b>           | <b>2013</b>           |
|--|-----------------------|-----------------------|
| Provisions as a percentage of the net loan portfolio                     | 14.55%                | 4.19%                 |
| Provisions and equity reserves as a percentage of the net loan portfolio | 15.15%                | 4.73%                 |
| Provisions and equity reserves as a percentage of non-accrual loans      | 39.34%                | 22.09%                |
| Non-accrual (impaired) loans are as follows:                             |                       |                       |
|  | <b>2014</b>           | <b>2013</b>           |
| Mortgage loans   | \$ 135,390,299        | \$ 103,245,542        |
| Commercial loans   | 107,442,996           | 44,340,618            |
| Consumer loans   | 11,300,736            | 9,548,358             |
| Credit cards   | 296,214               | 190,023               |
| <b>TOTAL</b>   | <b>\$ 254,430,245</b> | <b>\$ 157,324,541</b> |
| Percentage of loan portfolio (net)                                       | 38.52%                | 21.42%                |
| Percentage of total assets   | 33.00%                | 17.68%                |

Business and personal overdrafts of \$63,935,613 (2013: \$28,431,950) are related to certain non-accrual mortgage and commercial loans and therefore have been subjected to specific provisions.

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**7. Loans and Advances to Customers, Net (Continued)**

The following is an analysis of the concentration of loans and advances to customers by outstanding balances:

|                       | 2014                  |                 | 2013                  |                 |
|-----------------------|-----------------------|-----------------|-----------------------|-----------------|
|                       | Value                 | No. of<br>Loans | Value                 | No. of<br>Loans |
| \$0 - \$ 10,000       | \$ 9,941,055          | 3,850           | \$ 12,139,480         | 5,318           |
| \$10,001 - \$ 25,000  | 22,485,324            | 1,332           | 24,564,744            | 1,462           |
| \$25,001 - \$ 50,000  | 25,431,365            | 704             | 28,510,995            | 793             |
| \$50,001 - \$ 100,000 | 49,504,421            | 683             | 53,369,078            | 739             |
| Over \$ 100,000       | 643,055,404           | 1,697           | 634,462,341           | 1,695           |
|                       | <u>\$ 750,417,569</u> | <u>8,266</u>    | <u>\$ 753,046,638</u> | <u>10,007</u>   |

The table below shows the distribution of loans and advances to customers that are neither past due or impaired:

|                               | 2014                  |                       | 2013 |  |
|-------------------------------|-----------------------|-----------------------|------|--|
| Satisfactory Risk             | \$ 192,209,415        | \$ 230,492,464        |      |  |
| Watch List                    | 113,273,671           | 103,519,876           |      |  |
| Sub-standard but not impaired | 12,581,666            | 13,860,329            |      |  |
|                               | <u>\$ 318,064,752</u> | <u>\$ 347,872,669</u> |      |  |

The business and personal overdrafts do not have stated maturities and therefore were not included in the above table.

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**7. Loans and Advances to Customers, Net (Continued)**

The following is an analysis of loans and advances by credit quality:

| In (\$000s)                  | 2014              | 2013              |
|------------------------------|-------------------|-------------------|
| <b>MORTGAGES</b>             |                   |                   |
| Neither past due or impaired | \$ 210,210        | \$ 231,118        |
| Past due but not impaired    | 55,671            | 69,246            |
| Impaired                     | 135,390           | 103,245           |
|                              | <u>\$ 401,271</u> | <u>\$ 403,609</u> |
| <b>COMMERCIAL</b>            |                   |                   |
| Neither past due or impaired | \$ 66,490         | \$ 67,397         |
| Past due but not impaired    | 33,152            | 88,277            |
| Impaired                     | 107,443           | 44,341            |
|                              | <u>\$ 207,085</u> | <u>\$ 200,015</u> |
| <b>CONSUMER</b>              |                   |                   |
| Neither past due or impaired | \$ 40,434         | \$ 48,573         |
| Past due but not impaired    | 8,475             | 10,091            |
| Impaired                     | 11,301            | 9,548             |
|                              | <u>\$ 60,210</u>  | <u>\$ 68,212</u>  |
| <b>CREDIT CARDS</b>          |                   |                   |
| Neither past due or impaired | \$ 931            | \$ 785            |
| Past due but not impaired    | 215               | 269               |
| Impaired                     | 296               | 190               |
|                              | <u>\$ 1,442</u>   | <u>\$ 1,244</u>   |

| In (\$000s)  | 2014              |                   |                   | 2013              |                   |                   |
|--------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|              | PRINCIPAL         | RESTRUCTURED      | TOTAL             | PRINCIPAL         | RESTRUCTURED      | TOTAL             |
| Mortgages    | \$ 326,441        | \$ 74,830         | \$ 401,271        | \$ 346,163        | \$ 57,446         | \$ 403,609        |
| Commercial   | 105,480           | 101,605           | 207,085           | 117,994           | 82,021            | 200,015           |
| Consumer     | 56,795            | 3,415             | 60,210            | 65,466            | 2,746             | 68,212            |
| Credit cards | 1,442             | -                 | 1,442             | 1,244             | -                 | 1,244             |
|              | <u>\$ 490,158</u> | <u>\$ 179,850</u> | <u>\$ 670,008</u> | <u>\$ 530,867</u> | <u>\$ 142,213</u> | <u>\$ 673,080</u> |



Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**7. Loans and Advances to Customers, Net (Continued)**

As disclosed above, certain business and personal overdrafts are related to non-accrual mortgage and commercial loans and therefore have been subjected to specific provisions.

The analysis of the age of loans and advances to customers that were past due but not impaired is as follows:

| In (\$000s)            | 2014                    |                  |                 |                | TOTAL            |
|------------------------|-------------------------|------------------|-----------------|----------------|------------------|
|                        | RESIDENTIAL<br>MORTGAGE | COMMERCIAL       | CONSUMER        | CREDIT<br>CARD |                  |
| Past due up to 29 days | \$ 21,162               | \$ 14,039        | \$ 2,680        | \$ 113         | \$ 37,994        |
| Past due 30 - 59 days  | 16,219                  | 2,077            | 3,627           | 67             | 21,990           |
| Past due 60 - 89 days  | 18,290                  | 17,036           | 2,168           | 35             | 37,529           |
|                        | <u>\$ 55,671</u>        | <u>\$ 33,152</u> | <u>\$ 8,475</u> | <u>\$ 215</u>  | <u>\$ 97,513</u> |

| In (\$000s)            | 2013                    |                  |                  |                | TOTAL             |
|------------------------|-------------------------|------------------|------------------|----------------|-------------------|
|                        | RESIDENTIAL<br>MORTGAGE | COMMERCIAL       | CONSUMER         | CREDIT<br>CARD |                   |
| Past due up to 29 days | \$ 21,106               | \$ 21,073        | \$ 3,019         | \$ 194         | \$ 45,392         |
| Past due 30 - 59 days  | 23,607                  | 10,219           | 4,432            | 32             | 38,290            |
| Past due 60 - 89 days  | 24,533                  | 56,985           | 2,640            | 43             | 84,201            |
|                        | <u>\$ 69,246</u>        | <u>\$ 88,277</u> | <u>\$ 10,091</u> | <u>\$ 269</u>  | <u>\$ 167,883</u> |

## Notes to Consolidated Financial Statements (Continued)

**8. Investment Property**

The Bank owns land which is located at West Bay Street, Nassau.

It is management's intention to construct a commercial office complex on this land. 30% of the complex will be used to house the Bank's headquarters, a retail branch and the remaining 70% will be available for commercial rental. Management has allocated the land using these percentages and in accordance with IAS 16: Property, Plant and Equipment management has classified the portion of that land that has been allocated to be used for its headquarters as fixed assets and that portion of the land that has been allocated for commercial rental as investment property in accordance with IAS 40: Investment Property.

During the fiscal year 2012, the Bank engaged the services of a real estate and valuation expert who holds a recognised and relevant professional qualification and who has recent experience in the location and category of the investment property being valued. The investment property balance for the year is \$3,882,873 and (2013: \$3,882,873).

This investment property has been classified as Level 3 in the fair value measurement hierarchy and there were no transfers from or to Level 3 during the period. The fair value of the investment property is based on the appraisal value using the sales comparison approach where the average sales price approximated \$1,000,000 per acre.

**9. Other Assets**

Other assets are comprised of the following:

|   | 2014                | 2013                |
|---|---------------------|---------------------|
| Prepaid assets                            | \$ 3,709,247        | \$ 2,171,500        |
| Accrued interest on investment securities | 434,280             | 904,928             |
| Accounts receivables                      | 231,576             | 255,682             |
| Cheque clearing account                   | 177,541             | 16,156              |
| Other assets                              | 401,732             | 413,558             |
|   | <u>\$ 4,954,376</u> | <u>\$ 3,761,824</u> |

Included in other assets is the Bank's investment in the Bahamas Automated Clearing House Limited in the amount of \$226,925 (2013: \$259,480).

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**10. Property and Equipment, Net**

The movement in property and equipment during the year is as follows:

|                                | Land and Building   | Leasehold Improvements | Furniture, Fixtures and Equipment | Total                |
|--------------------------------|---------------------|------------------------|-----------------------------------|----------------------|
| <b>COST</b>                    |                     |                        |                                   |                      |
| Balance as at June 2012        | \$ 2,547,815        | \$ 3,904,877           | \$ 9,529,105                      | \$ 15,981,797        |
| Additions                      | -                   | 2,447,024              | 372,066                           | 2,819,090            |
| Balance as at June 2013        | 2,547,815           | 6,351,901              | 9,901,171                         | 18,800,887           |
| Additions                      | 2,464,000           | 251,532                | 482,430                           | 3,197,962            |
| Disposal                       | -                   | (42,750)               | (203,267)                         | (246,017)            |
| <b>Balance as at June 2014</b> | <b>\$ 5,011,815</b> | <b>\$ 6,560,683</b>    | <b>\$ 10,180,334</b>              | <b>\$ 21,752,832</b> |

**ACCUMULATED DEPRECIATION**

|                                |                   |                     |                     |                     |
|--------------------------------|-------------------|---------------------|---------------------|---------------------|
| Balance as at June 2012        | \$ 734,842        | \$ 2,748,056        | \$ 3,008,803        | \$ 6,491,701        |
| Depreciation (Note 21)         | -                 | 572,289             | 1,053,527           | 1,625,816           |
| Balance as at June 2013        | 734,842           | 3,320,345           | 4,062,330           | 8,117,517           |
| Depreciation (Note 21)         | -                 | 774,669             | 1,333,851           | 2,108,520           |
| Disposal                       | -                 | (42,750)            | (203,267)           | (246,017)           |
| <b>Balance as at June 2014</b> | <b>\$ 734,842</b> | <b>\$ 4,052,264</b> | <b>\$ 5,192,914</b> | <b>\$ 9,980,020</b> |

**NET BOOK VALUE :**

|                             |              |              |              |               |
|-----------------------------|--------------|--------------|--------------|---------------|
| Balance as at June 30, 2014 | \$ 4,276,973 | \$ 2,508,419 | \$ 4,987,420 | \$ 11,772,812 |
| Balance as at June 30, 2013 | \$ 1,812,973 | \$ 3,031,556 | \$ 5,838,841 | \$ 10,683,370 |

Land in the amount of \$2,489,285 (2013: \$1,428,020) is included in land and building.

The increase in land and building during the year is due to conveyance of properties held by the Bank as collateral on a certain loan to the Bank's subsidiary, BOB Property Holdings.

Included as a part of property and equipment is work in progress not yet in operation and on which no depreciation has been charged in the amount of \$1,196,556 (2013: \$990,729).

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**11. Intangible Assets, Net**

|                                    | Goodwill            |           | Software         |           | Total            |
|------------------------------------|---------------------|-----------|------------------|-----------|------------------|
| Balance as at June 30, 2012        | \$ 1,075,759        | \$        | 2,545,290        | \$        | 3,621,049        |
| Additions                          | -                   |           | 235,403          |           | 235,403          |
| Accumulated amortisation (Note 21) | -                   |           | (736,436)        |           | (736,436)        |
| <b>Closing as at June 30, 2013</b> | <b>\$ 1,075,759</b> | <b>\$</b> | <b>2,044,257</b> | <b>\$</b> | <b>3,120,016</b> |
| Balance as at June 30, 2013        | \$ 1,075,759        | \$        | 2,044,257        | \$        | 3,120,016        |
| Additions                          | -                   |           | 113,015          |           | 113,015          |
| Accumulated amortisation (Note 21) | -                   |           | (758,975)        |           | (758,975)        |
| <b>Closing as at June 30, 2014</b> | <b>\$ 1,075,759</b> | <b>\$</b> | <b>1,398,297</b> | <b>\$</b> | <b>2,474,056</b> |

Goodwill arose during the Bank's acquisition of the business of the former Workers Bank Limited. Goodwill is allocated to the Harrold Road Branch where the book of business is managed. The recoverable amount is based on a value in use calculation using cash flow projections from budgets approved by management covering a five year period. The discount rate applied to the cash flow projections is 6.02% (2013: 6.65%). As at June 30, 2014, management determined that goodwill was not impaired (2013: Nil).

**12. Deposits from Customers and Banks**

Deposits from customers and banks are as follows:

|                          | 2014                  |           | 2013               |
|--------------------------|-----------------------|-----------|--------------------|
| Term deposits            | \$ 522,163,592        | \$        | 572,856,274        |
| Demand deposits          | 97,059,510            |           | 88,349,528         |
| Savings accounts         | 55,367,086            |           | 55,837,146         |
|                          | 674,590,188           |           | 717,042,948        |
| Accrued interest payable | 4,641,418             |           | 6,198,278          |
|                          | <b>\$ 679,231,606</b> | <b>\$</b> | <b>723,241,226</b> |

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 12. Deposits from Customers and Banks (Continued)

The following is an analysis of the concentration of deposits from customers and banks by size of deposits:

|                      | 2014                  |                            | 2013                  |                            |
|----------------------|-----------------------|----------------------------|-----------------------|----------------------------|
|                      | <u>Value</u>          | <u>No. of<br/>Deposits</u> | <u>Value</u>          | <u>No. of<br/>Deposits</u> |
| \$0 - \$ 10,000      | \$ 24,731,290         | 39,801                     | \$ 25,815,281         | 45,138                     |
| \$10,001 - \$ 25,000 | 19,746,643            | 1,276                      | 21,006,651            | 1,359                      |
| \$25,001 - \$ 50,000 | 21,453,920            | 614                        | 21,775,292            | 620                        |
| \$50,001 - \$100,000 | 27,273,340            | 405                        | 30,751,638            | 450                        |
| Over \$100,000       | 581,384,995           | 689                        | 617,694,086           | 767                        |
|                      | <u>\$ 674,590,188</u> | <u>42,785</u>              | <u>\$ 717,042,948</u> | <u>48,334</u>              |

In 1999, The Central Bank established the Deposit Insurance Corporation (the "Corporation"). The Bank paid an annual premium of \$239,398 (2013: \$217,773) to the Corporation, which insures the funds of all individual Bahamian dollar depositors of the Bank up to a maximum of \$50,000.

#### 13. Other Borrowed Funds

##### **Bonds payable**

Bonds payable were issued to National Insurance Board on May 1, 2002 for \$17,000,000, prime bond series A to D with maturity dates of December 31, 2012 to 2015. During 2013, the Bank redeemed all the outstanding bonds payable. Interest expense for the year ended 2013 amounted to \$717,576.

## Notes to Consolidated Financial Statements (Continued)

**13. Other Borrowed Funds (Continued)****Mortgage backed bonds**

Mortgage backed bonds amounting to \$20,000,000 bearing interest of 1.75% above Bahamian dollar prime rate which yields an effective rate of 6.50% in 2014 and 2013 were issued in a private placement on January 1, 2007. Interest expense on these instruments during the year 2014 totaled \$56,875 (2013: \$750,349). In accordance with the trust agreement, these bonds were secured by the equivalent amount of performing mortgage loans in the Bank's loan portfolio. During 2013, the Bank redeemed \$15,000,000 of series F and G and portion of series H. During the current fiscal year, the Bank redeemed the remaining \$5,000,000 outstanding bonds payable.

The amounts and maturity dates were as follows:

| Description                    | Maturity | 2014 | 2013             |
|--------------------------------|----------|------|------------------|
| Mortgage backed bonds Series H | 2024 \$  | - \$ | 500,000          |
| Mortgage backed bonds Series I | 2025     | -    | 2,000,000        |
| Mortgage backed bonds Series J | 2026     | -    | 2,500,000        |
|                                | \$       | - \$ | <u>5,000,000</u> |

**14. Other Liabilities**

Other liabilities consist of the following:

|                                    | 2014                    | 2013              |
|------------------------------------|-------------------------|-------------------|
| Accounts Payable                   | \$ 4,688,861 \$         | 2,839,282         |
| Other Liabilities                  | 4,634,354               | 4,339,559         |
| Cardholders Liability              | 1,166,375               | 1,337,465         |
| Cheques and other items in transit | 4,761,099               | 3,572,472         |
|                                    | <u>\$ 15,250,689 \$</u> | <u>12,088,778</u> |



## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 15. Share Capital

Share capital at par value consists of the following:

|   |    | 2014                 |    | 2013                 |
|---|----|----------------------|----|----------------------|
| Authorized:   |    |                      |    |                      |
| 125,000 preference shares of<br>BS\$1,000 each (2013: 125,000)              | \$ | 125,000,000          | \$ | 125,000,000          |
| 25,000,000 Ordinary shares (voting) of BS\$1 each<br>(2013: 25,000,000)     | \$ | 25,000,000           | \$ | 25,000,000           |
| 10,000,000 Ordinary shares (non-voting) of BS\$1 each<br>(2013: 10,000,000) | \$ | 10,000,000           | \$ | 10,000,000           |
| Issued and fully paid:  |    |                      |    |                      |
| 31,015.99 preference shares of<br>BS\$1,000 each (2013: 34,415.99)          | \$ | 31,015,990           | \$ | 34,415,990           |
| 15,364,979 Ordinary shares (voting) of BS\$1 each<br>(2013: 15,439,134)     | \$ | 15,364,979           | \$ | 15,439,134           |
| 6,022,945 Ordinary shares (non-voting) of BS\$1 each<br>(2013: 6,022,945)   | \$ | 6,022,945            | \$ | 6,022,945            |
| Treasury shares   |    |                      |    |                      |
| 235,021 issued previously at BS\$1 each<br>(2013: 160,866)                  | \$ | 235,021              | \$ | 160,866              |
|   |    | <b>\$ 52,638,935</b> |    | <b>\$ 56,038,935</b> |

Effective January 2006, the Bank had rights offering resulting in the increase in ordinary shares from \$12,000,000 to \$15,600,000 and shares premium from \$7,589,064 to \$28,587,866. During 2006 and 2009 the share capital further increased with the issuance of preferred shares. Then during 2013, Class B ordinary shares (non-voting) were issued which resulted in a further increase of additional share capital and share premium.

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 15. Share Capital (Continued)

##### *Preference shares*

The Bank's shareholders approved resolutions to increase the authorized share capital of the Bank and allow the issuance of non-voting cumulative preference shares redeemable at the discretion of the Board of Directors. On June 30, 2006 and during May 7, 2009 the Bank issued a total of BS\$15,000,000 and BS\$20,000,000 in redeemable preference shares at a rate of 2.00% and 2.50% above the Bahamian dollar prime rate which yields an effective interest rate of 6.75% and 7.25% respectively per annum. In accordance with International Financial Reporting Standards, as the preference shares are classified as equity, the dividends on these shares are paid out of retained earnings. Costs totaling \$235,010 and \$349,000 related to the preference share offering respectively were netted against the proceeds. During the year, \$3,400,000 (2013: Nil) of preference shares have been redeemed.

##### *Class B Ordinary shares*

During 2013, the Bank's shareholders approved resolutions to increase the authorized share capital of the Bank and allow for the issuance of a separate class of BS\$10,000,000 non-voting common shares. On June 28, 2013 the Bank issued a total of 6,022,945 Class B non-voting ordinary shares to its major shareholder at a share price of \$5.23. Costs totaling \$60,300 related to this common share offering was netted against the proceeds and resulted in additional share premium of \$25,416,755. The issuance of these shares will allow the Bank to meet new capital standards resulting from Basel III regulations and directives of The Central Bank of The Bahamas, the Bank's regulator.

#### 16. Treasury Shares

In 2004, the Bank acquired 45,000 of its shares for the purpose of establishing an employee stock incentive plan. On June 30, 2007, the stock plan expired. The number of shares remaining at that time was 3,855 for \$30,244, maintained until June 30, 2010. During 2011 and 2013, the Bank's Board of Directors approved the repurchase of \$750,000 and \$750,000 respectively of the Bank's own shares. The implementation of the share repurchase plan is a strategy to enhance the shareholder value to existing shareholders. The movement in treasury shares during the year is as follows:

|                                | No. of Shares  | Value               |
|--------------------------------|----------------|---------------------|
| Balance as at June 2012        | 86,586         | \$ 531,768          |
| Repurchase during the year     | 74,280         | 399,041             |
| Balance as at June 2013        | 160,866        | 930,809             |
| Repurchase during the year     | 74,155         | 387,415             |
| <b>Balance as at June 2014</b> | <b>235,021</b> | <b>\$ 1,318,224</b> |

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 17. Reserves

Reserves are comprised of the net gain on remeasurement of available-for-sale securities to fair value as of the reporting date and regulatory credit reserves for loan loss provisions. Previously, the Bank recorded all credit reserves as a valuation allowance against loans and advances to customers. The Bank subsequently established a regulatory credit reserve as an appropriation to retained earnings. In circumstances where the Central Bank guidelines and regulatory rules require provisions in excess of those calculated under IFRS, the difference is accounted for as an appropriation of retained earnings and is included in a non-distributable regulatory credit reserve in retained earnings. Banking regulations of the Central Bank require a general provision in respect of the Bank's loans of at least 1%. As of June 30, 2014 the regulatory credit reserves amount to \$4,000,000 (2013: \$4,000,000).

|  | 2014                | 2013                |
|--|---------------------|---------------------|
| Balance, beginning of year                     | \$ 4,508,851        | \$ 4,266,896        |
| Fair value gains, net during the year (Note 6) | 103,544             | 241,955             |
| <b>Balance, end of year</b>                    | <b>\$ 4,612,395</b> | <b>\$ 4,508,851</b> |

#### 18. Net Interest Income

|                                     | 2014                 | 2013                 |
|-------------------------------------|----------------------|----------------------|
| <b>Interest and similar income</b>  |                      |                      |
| Cash and short term investments     | \$ 47,237            | \$ 31,211            |
| Investment securities               | 2,364,729            | 2,996,222            |
| Loans and advances to customers     | 47,403,995           | 62,673,315           |
|                                     | <u>49,815,961</u>    | <u>65,700,748</u>    |
| <b>Interest and similar expense</b> |                      |                      |
| Banks and customers                 | 18,271,700           | 20,627,448           |
| Debt securities (Note 13)           | 56,875               | 1,467,925            |
|                                     | <u>18,328,575</u>    | <u>22,095,373</u>    |
| <b>Total net interest income</b>    | <b>\$ 31,487,386</b> | <b>\$ 43,605,375</b> |

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**19. Fee and Commission Income**

|  | 2014                | 2013                |
|--|---------------------|---------------------|
| Deposit services fees and commissions  | \$ 2,087,605        | \$ 2,170,150        |
| Credit services fees and commissions   | 212,035             | 237,199             |
| Card services fees and commissions     | 1,830,513           | 1,418,178           |
| Other fees and commissions             | 311,897             | 370,955             |
| <b>Total fee and commission income</b> | <b>\$ 4,442,050</b> | <b>\$ 4,196,482</b> |

**20. Other Operating Income**

|                                     | 2014                | 2013                |
|-------------------------------------|---------------------|---------------------|
| Foreign exchange                    | \$ 1,388,094        | \$ 1,547,036        |
| Other                               | 972,522             | 1,111,638           |
| <b>Total other operating income</b> | <b>\$ 2,360,616</b> | <b>\$ 2,658,674</b> |

**21. Operating Expenses**

|  | 2014                 | 2013                 |
|--|----------------------|----------------------|
| Staff costs                                      | \$ 19,192,975        | \$ 18,420,384        |
| Occupancy  | 3,576,240            | 3,680,608            |
| Licenses and other fees                          | 4,014,587            | 2,885,449            |
| Other administrative expenses                    | 1,637,011            | 2,310,598            |
| Information technology                           | 1,549,282            | 1,381,688            |
| Advertising, marketing and donations             | 705,005              | 707,117              |
| Telecommunication and postage                    | 411,508              | 440,010              |
| Travel and entertainment                         | 246,067              | 339,162              |
| <b>Operating expenses</b>                        | <b>\$ 31,332,675</b> | <b>\$ 30,165,016</b> |
| Depreciation of property and equipment (Note 10) | \$ 2,108,520         | \$ 1,625,816         |
| Amortization of software (Note 11)               | 758,975              | 736,436              |
| <b>Depreciation and amortisation</b>             | <b>2,867,495</b>     | <b>2,362,252</b>     |
| <b>Total operating expenses</b>                  | <b>\$ 34,200,170</b> | <b>\$ 32,527,268</b> |



## Notes to Consolidated Financial Statements (Continued)

**22. Contingencies**

To meet the financial needs of customers, the Bank enters into various irrevocable commitments and contingent liabilities. These consist of financial guarantees, letters of credit and other undrawn commitments to lend. Letters of credit and guarantees (including standby letters of credit) commit the Bank to make payments on behalf of customers in the event of a specific act.

*Legal claims*

Litigation is a common occurrence in the banking industry due to the nature of the business undertaken. The Bank has formal controls and policies for managing legal claims. Once professional advice has been obtained and the amount of loss reasonably estimated, the Bank makes adjustments to account for any adverse effects which the claims may have on its financial standing. Various legal proceedings are pending that challenge certain actions of the Bank. Most of these proceedings are loan-related and are reactions to steps taken by the Bank to collect delinquent loans and enforce its rights against collateral securing such loans. Management considers that the aggregate liability resulting from these proceedings will not be material.

**23. Commitments**

(a) The approximate minimum rental commitments (exclusive of the effect of escalation clauses as to taxes, maintenance, etc.) under operating leases for the year ending June 30, 2014, are as follows:

|   | 2014                | 2013                |
|---|---------------------|---------------------|
| No later than 1 year                        | \$ 697,000          | \$ 364,938          |
| Later than 1 year and no later than 5 years | 990,095             | 940,466             |
| Total                                       | <u>\$ 1,687,095</u> | <u>\$ 1,305,404</u> |

Rental expense (including service charges) totaled \$1,680,105 (2013: \$1,784,125).

All leases contain renewal options for the next 5 years as well as escalation clauses. There are no contingent rent payables or any additional restrictions placed on these lease arrangements.

- (a) The commitment for loans at June 30, 2014 was \$3,689,573 (2013: \$11,767,418).
- (b) The Bank has a commitment for future capital expenditure of Nil (2013: \$63,400).
- (c) The Bank has a commitment with Visa of \$450,000 (2013: \$450,000).
- (d) The Bank has a commitment with Master Card of \$150,000 (2013: \$150,000).
- (e) The Bank has letters of credit and guarantees of \$2,158,943 (2013: \$1,894,349).

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 24. Transactions and Balances with Related Parties

All loans to related parties are secured in the regular course of business; there were no provisions for doubtful debts against any of these balances as at June 30, 2014 (2013: Nil). No provision expense has been recognised in these consolidated financial statements on loans to related parties.

|                                    | Government | Other<br>Government Entities | Key<br>Management | Total<br>2014 | Total<br>2013 |
|------------------------------------|------------|------------------------------|-------------------|---------------|---------------|
| <b>Assets</b>                      |            |                              |                   |               |               |
| Cash and cash equivalents (Note 5) | \$ -       | \$ 15,909,651                | \$ -              | \$ 15,909,651 | \$ 38,958,728 |
| Investment securities (Note 6)     | 30,259,000 | -                            | -                 | 30,259,000    | 56,048,900    |
| Loans and advances to customers    | 571        | 8,787,500                    | 3,327,162         | 12,115,233    | 13,478,348    |
| Other Assets                       | 428,994    | -                            | -                 | 428,994       | 891,392       |

#### Liabilities

|                                   |               |                |              |                |                |
|-----------------------------------|---------------|----------------|--------------|----------------|----------------|
| Deposits from customers and banks | \$ 67,404,172 | \$ 137,921,029 | \$ 1,318,255 | \$ 206,643,456 | \$ 188,148,128 |
|-----------------------------------|---------------|----------------|--------------|----------------|----------------|

|                              | Government          | Other<br>Government Entities | Key<br>Management   | Total<br>2014        | Total<br>2013        |
|------------------------------|---------------------|------------------------------|---------------------|----------------------|----------------------|
| <b>Revenues</b>              |                     |                              |                     |                      |                      |
| Interest Income              | \$ 2,365,649        | \$ 450,295                   | \$ 173,607          | \$ 2,989,551         | \$ 3,550,710         |
| <b>Total</b>                 | <b>\$ 2,365,649</b> | <b>\$ 450,295</b>            | <b>\$ 173,607</b>   | <b>\$ 2,989,551</b>  | <b>\$ 3,550,710</b>  |
| <b>Expenses</b>              |                     |                              |                     |                      |                      |
| Interest Expense             | \$ 1,707,536        | \$ 4,197,920                 | \$ 49,554           | \$ 5,955,010         | \$ 6,486,181         |
| Directors fees               | -                   | -                            | 389,998             | 389,998              | 299,178              |
| Other operating expenses     | 2,695,152           | -                            | -                   | 2,695,152            | 1,234,564            |
| Short-term employee benefits | -                   | -                            | 2,503,868           | 2,503,868            | 2,454,401            |
| Pension expense              | -                   | -                            | 138,245             | 138,245              | 129,043              |
| Termination benefits         | -                   | -                            | 93,333              | 93,333               | -                    |
| <b>Total</b>                 | <b>\$ 4,402,688</b> | <b>\$ 4,197,920</b>          | <b>\$ 3,174,998</b> | <b>\$ 11,775,606</b> | <b>\$ 10,603,367</b> |



## Notes to Consolidated Financial Statements (Continued)

**25. Employee Benefits**

The Bank has a defined contribution plan (the “Plan”) in which eligible employees (those having attained 18 years of age and employed on a full time basis for a continuous period of twelve months) contribute a minimum of 3.50% of their annual salaries and the Bank contributes 6.50%. Employees become fully vested after 5 years of plan membership. The plan assets are managed by an independent third party investment manager.

Contributions for the year ended June 30, 2014 totaled \$819,719 (2013: \$779,108).

As at June 30, 2014, the Plan owns 154,977 (2013: 187,166) shares of the Bank. The holdings represent approximately 6.86% (2013: 8.60%) of the Plan’s net assets.

As at June 30, 2014, the Plan has deposits totaling \$480,686 (2013: \$3,298,854) with the Bank.

The assets of the Plan are managed by Trustees that are independent from the Bank.

**26. Assets under Administration**

The Bank recorded assets under administration for clients in the Bank’s fiduciary capacity are as follows:

|   | 2014           | 2013          |
|---|----------------|---------------|
| Government guaranteed student education loans | \$ 74,364,931  | \$ 75,803,282 |
| Trust assets                                  | \$ 103,971,622 | \$ 84,717,027 |

During the period, the Bank recognised fees totaling \$192,447 (2013: \$209,007), for the administration of the Government Guaranteed Student Loans program.

**27. Dividends and Earnings per Share**

Dividends to the Bank’s shareholders are recognised as a liability in the period in which they are declared by the Board of Directors and approved by the Bank’s Regulators. The Bank paid no dividends to ordinary shareholders during the reporting years.

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 27. Dividends and Earnings per Share (Continued)

During the year the Bank paid dividends on its preference shares of \$2,462,500 (2013: \$2,462,500).

|  | 2014                   | 2013                  |
|--|------------------------|-----------------------|
| Net loss attributable to equity shareholders           | \$ (66,284,409)        | \$ (4,366,137)        |
| Preference share dividends                             | <u>(2,462,500)</u>     | <u>(2,462,500)</u>    |
| Net loss attributable to ordinary shareholders         | <u>\$ (68,746,909)</u> | <u>\$ (6,828,637)</u> |
| Weighted average number of ordinary shares outstanding | <u>21,402,007</u>      | <u>15,975,692</u>     |
| <br>   |                        |                       |
| Basic loss per ordinary share                          | <u>\$ (3.21)</u>       | <u>\$ (0.43)</u>      |

#### 28. Fair Value of Financial Assets and Liabilities

The fair values presented represent values at which financial instruments could be exchanged in a current transaction between willing parties. Where there is no available trading market, fair values are estimated using appropriate valuation techniques. The fair values of non-financial instruments, such as property and equipment and investment property, are explained in previous notes.

IFRS 7 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources; unobservable inputs reflect the Bank's market assumptions. These two types of inputs have created the following fair value hierarchy:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities. This level includes listed equity securities and debt instruments on exchanges.
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).

## **28. Fair Value of Financial Assets and Liabilities (continued)**

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs). This level includes equity investments and debt instruments with significant unobservable components. This hierarchy requires the use of observable market data when available. The Bank considers relevant and observable market prices in its valuations where possible.

As of June 30, 2014 the Bank held equity securities classified as available-for-sale totaling \$835,083 (2013: \$731,539) which have been valued as a Level 1 investment. All other available-for-sale and held-to-maturity investments totaling \$34,259,000 (2013: \$60,048,900) are classified as Level 2. No transfers were made during the period for any investments between the hierarchy.

The following methods and assumptions have been used in determining fair value:

### **Cash and cash equivalents, other assets and other liabilities**

Due to their short-term maturity, the carrying values of these financial instruments are assumed to approximate their fair values.

### **Investments**

The estimated fair values of investments are based on quoted market prices, when available. If quoted market prices are not available, management's best estimate of the fair value is based on significant market observable inputs.

### **Loans**

For floating rate loans that are subject to re-pricing within a short period of time, fair values are assumed to be equal to their carrying values.

### **Deposits**

The estimated fair values of deposits are assumed to be equal to their carrying values due to their short-term nature.

### **Investment property**

The estimated fair value of investment property is based on an appraisal by a recognised valuation expert. The fair value of investment property reflects the market conditions at the date of the consolidated statement of financial position.

## 29. Regulatory Capital

The Bank maintained an actively managed capital base to cover risks inherent in the business. The adequacy of the Bank's capital is monitored using, among other measures, the rules and ratios established by The Central Bank. During the past year, as a result of the significant loan loss provisions recognised during the last quarter of the current fiscal and its subsequent effects on retained earnings and the Bank's equity, the Bank was non-compliant with certain of its externally imposed capital ratio requirements.

### Capital risk management

The primary objectives of the Bank's capital management are to ensure that the Bank complies with externally imposed capital requirements and that the Bank maintains strong capital ratios in order to support its business and to maximize shareholders' value.

The Bank typically manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Bank may adjust the amount of dividend payment to shareholders, return capital to shareholders or issue capital securities. Due to the timing of the significant provisions recognised, the Bank was unable to make the adjustments necessary to correct the deficiencies noted in the non-compliant regulatory imposed capital ratios as at the fiscal year end. Subsequent to the year end, the Bank entered into a transaction with a Special Purpose Vehicle that is owned and controlled by the Government to assist in regularising the key non-compliant ratios (See Subsequent Event Note 33). Other than as noted in Note 15 (ordinary shares) in the prior year, no changes were made in the objectives, policies and processes from the previous years.

The capital structure is designed to provide optimal risk absorption consistent with the risk profile of the Bank's statement of financial position. The capital mix is intended to maximize the return for shareholders. The Bank utilizes a balance of equity and debt issuances to achieve an ideal capital structure as shown in Note 15.

At June 30, 2014 and 2013 the capital structure of the Bank consists of equity held by common shareholders, including issued capital, share premium, preference shares and retained earnings/(accumulated deficit). The Bank's Board and Asset/Liability Management Committee monitor the capital structure and review the structure at least quarterly, reviewing the capital mix and the cost of capital for each class of capital. Ongoing capital management includes the payment of dividends, new share issuances, redemptions of preferences shares, reserves, retained earnings/(accumulated deficit) and common share issuances.



## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 29. Regulatory Capital (Continued)

| (in \$'000s)   | Actual<br>2014    | Actual<br>2013    |
|--|-------------------|-------------------|
| Tier 1 capital   | \$ 33,034         | \$ 102,168        |
| Tier 2 capital   | 39,911            | 42,315            |
| Total capital  | <u>\$ 72,945</u>  | <u>\$ 144,483</u> |
| <br>   |                   |                   |
| Risk weighted assets   | <u>\$ 655,390</u> | <u>\$ 643,932</u> |
| <br>   |                   |                   |
| Tier 1 capital ratio   | 3.80%             | 11.08%            |
| Total capital ratio  | 8.40%             | 15.67%            |
| <br>   |                   |                   |
| CET1 must be at least 8.50% (2013: 7.40%) of Total Risk Weighted Assets                  | 5.20%             | 16.03%            |
| Total Tier 1 Capital must be at least 11.70% (2013: 9.60%) of Total Risk Weighted Assets | 5.04%             | 15.87%            |
| Total Capital must be at least 17.00% (2013: 17.00%) of Total Risk Weighted Assets       | 11.13%            | 22.44%            |
| CET1 must be at least 75% (2013: 75%) of Total Tier 1 Capital                            | 103.26%           | 101.05%           |
| Total Tier 1 Capital must be a minimum of 75% (2013: 75%) of Total Capital               | 45.29%            | 70.71%            |

Regulatory capital consists of Tier 1 capital, which comprises share capital, reserves less goodwill and retained earnings/(accumulated deficit) including current year's financial results. The other component of regulatory capital is Tier 2 capital, which comprises long term debt, revaluation reserves on available-for-sale securities and general provisions. Common Equity Tier 1 (CET1) comprises of common share capital, share premium, retained earnings/(accumulated deficit), accumulated other comprehensive income and other disclosed reserves.

The Central Bank's regulation requirements are consistent with international best practice as defined by the Bank of International Settlements Basel III Capital Accord.

As of June 30, 2014, the Bank's ratios on CET1, Total Tier 1 Capital and Total Capital of Total Risk Weighted Assets and the ratio on Total Tier 1 Capital to Total Capital were below Central Bank's minimum requirements primarily due to the significant net loss recorded by the Bank and the consequential deficit position as at year end. This is subsequently addressed by the Bank as disclosed in Note 33.



### 30. Risk Management

There are a number of risks inherent in commercial banking that the Bank manages on an ongoing basis. Among these risks, the more significant are credit, operational, currency, liquidity, capital and interest rate risks.

#### **Credit risk**

Credit risk arises from the failure of counterparty to perform according to the terms of the contract. From this perspective, the Bank's significant exposure to credit risk is primarily concentrated in cash and due from banks, investments and loans. The cash, due from banks and investments are predominantly in Bahamian and United States dollars and have been placed with high quality institutions. The Bank maintains deposits in foreign currencies with top rated corresponding banks in the United States, Canada and the United Kingdom. Credit risk arising from loans is mitigated through the employment of a comprehensive credit risk management regime that sets limits for sector concentration, as well as single and related party exposure. The Board of Directors approves credit granting limits. In addition, credits are subject to regular review by the Bank's credit risk management department, internal audit department and annual review by credit officers. The vast majority of the Bank's loans are collateralized and guaranteed thus providing further mitigation of credit risk.

The Bank assesses credit exposure on loans by utilizing risk ratings. The ratings are categorized into a variety of segments such as minimal risk, moderate risk, high risk and non-performing. The purpose of credit rating is to provide a simple, but effective and ongoing system of credit risk gradation by which relative credit worthiness of borrowers may be identified and accordingly the level of credit enhancements, degree of monitoring, frequency of reviews, level of provisioning, and pricing can be determined. The credit rating would reflect both the likelihood of default and the potential extent of loss given default.

### **30. Risk Management (Continued)**

#### **Credit risk (continued)**

The credit worthiness of most borrowers is not constant over a period of time. For this reason changes in ratings must reflect changes in the relative strength of the borrowers and their obligations. Appropriate credit ratings must be assigned to every borrowing relationship. A rating must be assigned at the time of credit extension and reviewed and updated in each periodic review or if the situation warrants a change at any other time. A rating change highlights a change in the credit worthiness, or corrects a previous rating that did not fully reflect the quality of the credit. Because of their very nature, changes are to be expected more frequently among credits with lower ratings than among credits of higher ratings. Typically loans within a retail credit portfolio which are performing are not assessed for changes in ratings unless the customer approaches the Bank for additional credit.

The assigning of a risk rating calls for professional judgment and can involve subjective elements. When a credit rating is assigned, all relevant information concerning the risk profile of the borrower is considered including, but not limited to, industry trends, economic climate, business environment and earnings track record. Consideration is given to such less quantifiable items such as opinion of management, perception of trustworthiness and character, hidden reserves and other factors.

The Bank conducts an impairment assessment on each of its loans. The main considerations for the loan impairment assessment included whether any payments of principal or interest are overdue or there are any known difficulties in the cash flows of counterparties, credit rating downgrades, or infringement of the original terms of the contract. The Bank addresses impairment on an individual and portfolio basis. In managing credit risk the Bank takes a holistic approach in assessing its impact and implications from a regulatory standpoint and potential consequences for liquidity and its capital.

Bank of The Bahamas Limited

Notes to Consolidated Financial Statements (Continued)

**30. Risk Management (Continued)**

**Credit risk (continued)**

Concentration of risks and financial assets with credit risk exposure are as follows:

| In (\$000s)                            | 2014              | 2013              |
|--|-------------------|-------------------|
| <b>CASH AND CASH EQUIVALENTS</b>       |                   |                   |
| Neither past due or impaired           | \$ 52,341         | \$ 73,336         |
| Past due but not impaired              | -                 | -                 |
| Impaired                               | -                 | -                 |
|  | <u>\$ 52,341</u>  | <u>\$ 73,336</u>  |
| <b>INVESTMENT SECURITIES</b>           |                   |                   |
| Neither past due or impaired           | \$ 35,094         | \$ 60,780         |
| Past due but not impaired              | -                 | -                 |
| Impaired                               | -                 | -                 |
|  | <u>\$ 35,094</u>  | <u>\$ 60,780</u>  |
| <b>LOANS AND ADVANCES TO CUSTOMERS</b> |                   |                   |
| Neither past due or impaired           | \$ 318,065        | \$ 347,873        |
| Past due but not impaired              | 97,513            | 167,883           |
| Impaired                               | 254,430           | 157,324           |
| Business overdrafts                    | 60,090            | 61,415            |
| Personal overdrafts                    | 20,320            | 18,552            |
|  | <u>\$ 750,418</u> | <u>\$ 753,047</u> |

Financial assets are past due when a counterparty has failed to make a payment when contractually due.

As discussed in Note 7, the Bank's non-accrual mortgage and commercial loans were understated in 2013 by \$23.7 million and \$14.7 million respectively, and the corresponding figures have been adjusted. Also refer to Note 7 for credit exposure to overdraft balances.

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 30. Risk Management (Continued)

##### Foreign exchange risk

The Bank holds assets and liabilities denominated in currencies other than Bahamian dollars, the measurement currency of the Bank. Consequently the Bank is exposed to foreign exchange risk since the values of the assets and liabilities denominated in other currencies will fluctuate due to changes in exchange rates. The Bank manages these positions by matching assets with liabilities wherever possible. The table below summarized the Bank's exposure to foreign currency exchange risk at June 30, 2014 and 2013. Included in the table are the Bank's financial instruments at carrying amounts, categorized by currency.

##### Concentrations of currency risk

June 30, 2014

(in \$000s)

|                                       | BS                | US\$             | CAD\$           | GBP£          | Other         | Total             |
|---------------------------------------|-------------------|------------------|-----------------|---------------|---------------|-------------------|
| <b>Assets</b>                         |                   |                  |                 |               |               |                   |
| Cash and central bank balances        | \$ 23,458         | \$ 24,520        | \$ 3,389        | \$ 681        | \$ 293        | \$ 52,341         |
| Financial assets - held to maturity   | 16,964            | -                | -               | -             | -             | 16,964            |
| Financial assets - available for sale | 13,295            | 4,835            | -               | -             | -             | 18,130            |
| Loans and advances, net               | 637,314           | 23,229           | 6               | 2             | -             | 660,551           |
| <b>Total financial assets</b>         | <b>\$ 691,031</b> | <b>\$ 52,584</b> | <b>\$ 3,395</b> | <b>\$ 683</b> | <b>\$ 293</b> | <b>\$ 747,986</b> |
| <b>Liabilities</b>                    |                   |                  |                 |               |               |                   |
| Deposits from customers and banks     | \$ 646,882        | \$ 29,244        | \$ 2,486        | \$ 550        | \$ 70         | \$ 679,232        |
| Cheques and other items in transit    | 3,047             | 1,454            | 146             | 112           | 2             | 4,761             |
| <b>Total financial liabilities</b>    | <b>\$ 649,929</b> | <b>\$ 30,698</b> | <b>\$ 2,632</b> | <b>\$ 662</b> | <b>\$ 72</b>  | <b>\$ 683,993</b> |
| <b>Net financial position</b>         | <b>\$ 41,102</b>  | <b>\$ 21,886</b> | <b>\$ 763</b>   | <b>\$ 21</b>  | <b>\$ 221</b> | <b>\$ 63,993</b>  |

June 30, 2013

(in \$000s)

|                               | BS                | US\$             | CAD\$          | GBP£         | Other        | Total             |
|-------------------------------|-------------------|------------------|----------------|--------------|--------------|-------------------|
| Total financial assets        | \$ 812,046        | \$ 55,758        | \$ 109         | \$ 578       | \$ 103       | \$ 868,594        |
| Total financial liabilities   | 703,001           | 28,061           | 163            | 550          | 38           | 731,813           |
| <b>Net financial position</b> | <b>\$ 109,045</b> | <b>\$ 27,697</b> | <b>\$ (54)</b> | <b>\$ 28</b> | <b>\$ 65</b> | <b>\$ 136,781</b> |



### 30. Risk Management (Continued)

#### **Operational risk**

Operational risk relates to the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events. It is mitigated by documented policies and procedures, staff training and a risk-based internal audit regime.

#### **Interest rate risk**

Interest rate sensitivity or interest rate risk results from differences in the maturities or re-pricing dates of earning assets and paying liabilities. Interest rate risk exposures may produce favorable or unfavorable effects on interest margins depending on the nature of the gap and the direction of interest rate movement and/or the expected volatility of those interest rates. Interest rate gaps are carefully monitored and scenario tests performed to determine the potential impact of various gap exposures.

The Bank analyses its interest rate exposure on a dynamic basis. Various scenarios are simulated taking into consideration changes in interest rates. Based on these scenarios, the Bank calculates the impact on profit and loss of a defined interest rate shift. For each simulation, the same interest rate shift is used for all currencies. Based on the simulations performed, the impact on net income and consequently shareholders' equity of a 100 basis point shift would be a maximum increase or decrease of \$0.7 million (2013: \$1.4 million).

#### **Liquidity risk**

Liquidity risk reflects the risk that the Bank will not be able to meet an obligation when it becomes due or honors a deposit withdrawal request or service loans. The Bank maintains a portion of its deposits in cash and other liquid assets to mitigate this risk. On a daily basis, the Bank monitors its cash and other liquid assets to ensure that they sufficiently meet the Bank's requirements. In addition, the Bank performs regular gap analyses showing the maturity exposure arising from the different maturity of assets and liabilities. As is the case throughout the sector, those gap analyses show that the Bank is liability-sensitive in the short term. Regular scenario tests are performed to determine the extent to which the Bank can withstand unforeseen withdrawals and the cost associated with meeting such demands should they arise.



## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 30. Risk Management (Continued)

##### Liquidity risk (continued)

The following tables summarize the carrying amount of consolidated financial assets and liabilities of the Bank into relevant maturity groupings based on the remaining period at the consolidated statement of financial position date to the contractual maturity date. The actual maturity dates could be significantly different from the amounts in the table.

| June 30, 2014<br>(in \$000s)         | Within 3 months   | 3-12 months      | 1-5 years        | Over 5<br>years   | Total             |
|--------------------------------------|-------------------|------------------|------------------|-------------------|-------------------|
| Cash and cash equivalents            | \$ 49,079         | \$ 3,262         | \$ -             | \$ -              | \$ 52,341         |
| Investment Securities                | 3,605             | 4,000            | 3,017            | 24,472            | 35,094            |
| Loans and advances to customers, net | 138,484           | 52,053           | 45,350           | 424,664           | 660,551           |
| <b>Total financial assets</b>        | <b>\$ 191,168</b> | <b>\$ 59,315</b> | <b>\$ 48,367</b> | <b>\$ 449,136</b> | <b>\$ 747,986</b> |

| June 30, 2014<br>(in \$000s)       | Within 3 months     | 3-12 months         | 1-5 years        | Over 5<br>years   | Total             |
|------------------------------------|---------------------|---------------------|------------------|-------------------|-------------------|
| Deposits from customers and banks  | \$ 431,870          | \$ 206,750          | \$ 24,227        | \$ 16,385         | \$ 679,232        |
| Cheques and other items in transit | 4,761               | -                   | -                | -                 | 4,761             |
| <b>Total financial liabilities</b> | <b>\$ 436,631</b>   | <b>\$ 206,750</b>   | <b>\$ 24,227</b> | <b>\$ 16,385</b>  | <b>\$ 683,993</b> |
| <b>Net position</b>                | <b>\$ (245,463)</b> | <b>\$ (147,435)</b> | <b>\$ 24,140</b> | <b>\$ 432,751</b> | <b>\$ 63,993</b>  |

| June 30, 2013<br>(in \$000s) | Within 3 months     | 3-12 months         | 1-5 years        | Over 5<br>years   | Total             |
|------------------------------|---------------------|---------------------|------------------|-------------------|-------------------|
| Total financial assets       | \$ 298,623          | \$ 42,999           | \$ 58,790        | \$ 468,182        | \$ 868,594        |
| Total financial liabilities  | 425,187             | 255,211             | 29,748           | 21,667            | 731,813           |
| <b>Net position</b>          | <b>\$ (126,564)</b> | <b>\$ (212,212)</b> | <b>\$ 29,042</b> | <b>\$ 446,515</b> | <b>\$ 136,781</b> |

## Bank of The Bahamas Limited

### Notes to Consolidated Financial Statements (Continued)

#### 31. Liquidation of Subsidiary

During fiscal 2013, the Board of Directors approved a resolution for the liquidation of its subsidiary BOB Financial Services Inc. and effective June 30, 2013, the Bank discontinued the operations of this entity. The entity provided trade financing and other financial services and is in liquidation.

An analysis of the entity's assets and liabilities as at June 30, 2014 is as follows:

|                                     | <b>2014</b>        | <b>2013</b>        |
|-------------------------------------|--------------------|--------------------|
| <b>Assets</b>                       |                    |                    |
| Cash and current accounts with bank | \$ -               | \$ 243,445         |
| Due from Bank                       | 70,792             | 37,698             |
|                                     | 70,792             | 281,143            |
| <b>Liabilities</b>                  |                    |                    |
| Other liabilities                   | 99,477             | 280,460            |
| Due to Bank                         | -                  | 36,868             |
|                                     | 99,477             | 317,328            |
| <b>Net assets disposed of</b>       | <b>\$ (28,685)</b> | <b>\$ (36,185)</b> |

#### 32. Subsidiaries

Subsidiaries of the Bank as at June 30, 2014 are as follows:

| Name   | Place of<br>Incorporation         | Shareholding | Nature of business                           |
|--|-----------------------------------|--------------|--|
| BOB Financial Services Inc. (In liquidation) | Florida, United States of America | 100%         | Trade financing and other financial services |
| Multi-Card Services Ltd.                     | Commonwealth of The Bahamas       | 100%         | Card processing and services                 |
| West Bay Property Holdings Ltd.              | Commonwealth of The Bahamas       | 100%         | Investment Property                          |
| Bank of The Bahamas Trust Ltd.               | Commonwealth of The Bahamas       | 100%         | Trust Company                                |
| BAHTCO Holdings Ltd.                         | Commonwealth of The Bahamas       | 100%         | Nominee Holding Company                      |
| BOB Property Holdings                        | Commonwealth of The Bahamas       | 100%         | Property Holding                             |

### 33. Subsequent Events

#### *Sale of certain non-performing loans*

Subsequent to the year end, the Government created a Special Purpose Vehicle (SPV) that is owned and controlled by the Government. The Bank entered into a transaction with the SPV to derecognise from its consolidated statement of financial position certain of its non-performing loans amounting to approximately net \$45 million and to recognise as an asset \$100 million in unsecured promissory notes (the “Notes”) with multiple maturities up to ten years and annual coupon interest payments of Bahamian Prime (-) 0.50% issued from the SPV. The net difference of approximately \$55 million between the Notes received and the derecognised assets is accounted for as a part of the Bank’s shareholder’s equity in its statement of financial position and will be included as part of the Bank’s regulatory capital.

As a part of the transaction, the Bank received a Letter of Support from the Government.

The Bank has transferred all of its rights relating to the non-performing loans to the SPV and the Bank will have no rights to future cash flows from the non-performing loans. The SPV and not the Bank will bear all the risks and rewards of the non-performing loans subsequent to the transaction and the SPV and not the Bank will control the non-performing loans. The Bank will not have any continuing involvement in servicing the non-performing loans and the Bank’s only rights will relate to the cash flows associated with the Notes. Further, the Bank will not be providing any form of future direct or indirect financing to the customers and loans transferred to the SPV and these customers will no longer be customers of the Bank.

The transaction above assisted the Bank in regularising the key non-compliant regulatory capital ratios breached in Note 29.

#### *Payment of preference shareholders*

On July 21, 2014, the Government agreed to deploy a part of its treasury deposits directly to the paying agent for disbursement to the preference shareholders in the amount of \$1.1 million.

**BAHAMAS RESOLVE LIMITED  
TRANSACTION**

Over the last few years, Bank of The Bahamas has had ongoing challenges with systematically high loan delinquencies within its commercial portfolio and reduced values on collateral holdings characteristic of the current economic environment. As a consequence, the Bank recognized significant loan loss provisions on its portfolio of commercial loans and this adversely impacted the overall performance and profitability of the Bank and the book value of the Bank's shares.

In an effort to refocus energies, increase efforts on the management of the Bank's existing portfolio of loans and channel resources to establishing a new business model, a decision was made to identify and sell a selection of chronically non-performing loans. Historically, commercial banks have not done well with the long term management of chronically delinquent commercial loans with diminishing collateral values in a highly regulated and challenged economic environment, hence the Bank's decision to sell and curtail future commercial lending business. Commercial Loans totaling \$100 million and their underlying collateral were sold to a non-regulated Special Purpose Vehicle (SPV) called Bahamas Resolve Limited that is wholly owned by the Government of The Commonwealth of The Bahamas. In exchange for the assets sold, Bahamas Resolve Limited provided the Bank with a Government supported Note (comprised of multiple series and tranches of promissory notes) valued at \$100 million with semi-annual interest payments of Nassau Prime less 50 basis points. The sale of the aforementioned assets fully transfers all the risks and rewards associated with the portfolio to Bahamas Resolve Limited. These include the contractual right to receive cash flows from the assets transferred, and all of the market and default risks associated with the transferred portfolio. Further, any obligation to manage the remediation or collection on the assets disposed is fully the responsibility of the Government through Bahamas Resolve Limited.

This transaction resulted in the Bank recovering loan loss provisions and accrued interest previously recognized against this block of assets. A total amount of \$55 million was gained and recognized in Special Retained Earnings by the Bank. The Special Retained Earnings qualifies as Tier 1 capital and enabled the restoration of the Bank's Total Equity back in line with historical standards. The Bank's total risk weighted capital ratio prior and subsequent to this transaction is in excess of the international standard established by the Bank of International Settlements Basel 111 Capital Accord; and subsequent to this transaction, the Bank was able to restore other key non-compliant regulatory capital ratios and exceed the 17% mandate set by The Central Bank of The Bahamas for the total risk weighted capital ratio.



Bank of The Bahamas Limited  
Consolidated Statement of Financial Position - BEFORE LOAN SALE  
June 30, 2014  
(Expressed in Bahamian dollars)

|  | Jun-14             | Jun-13             |
|--|--------------------|--------------------|
| <b>ASSETS</b>                          |                    |                    |
| Cash and account with The Central Bank | 25,712,146         | 47,762,093         |
| Due from banks                         | 26,628,530         | 25,573,666         |
| Financial assets - Securities          | 35,094,083         | 60,780,439         |
| Loans and advances to customers, net   | 660,550,561        | 734,477,472        |
| Other assets                           | 4,954,376          | 3,761,824          |
| Investment property                    | 3,882,873          | 3,882,873          |
| Intangible assets, net                 | 2,474,056          | 3,120,016          |
| Property and equipment                 | 11,772,812         | 10,683,370         |
| <b>TOTAL</b>                           | <b>771,069,437</b> | <b>890,041,753</b> |
| <b>LIABILITIES</b>                     |                    |                    |
| Deposits from customers and banks      | 679,231,606        | 723,241,226        |
| Other borrowed funds                   | -                  | 5,000,000          |
| Cheques and other items in transit     | 4,488,129          | 3,572,472          |
| Other liabilities                      | 10,762,561         | 8,516,306          |
| Deferred loan fees                     | 6,849,971          | 7,543,798          |
| <b>Total liabilities</b>               | <b>701,332,266</b> | <b>747,873,802</b> |
| <b>EQUITY</b>                          |                    |                    |
| Share capital                          | 52,638,935         | 56,038,935         |
| Share premium                          | 54,004,621         | 54,004,621         |
| Treasury shares                        | (1,318,224)        | (930,809)          |
| General reserve                        | 4,000,000          | 4,000,000          |
| Valuation reserve                      | 612,395            | 508,851            |
| Retained earnings                      | (40,200,556)       | 28,546,353         |
| <b>Total equity</b>                    | <b>69,737,171</b>  | <b>142,167,951</b> |
| <b>TOTAL</b>                           | <b>771,069,437</b> | <b>890,041,753</b> |

**Regulatory Capital Ratios**

**June 30, 2014    June 30, 2013**

|  |         |         |
|--|---------|---------|
| CET1 Ratio must be at least 8.5%   | 5.20%   | 16.03%  |
| Total Tier 1 Capital must be at least 11.70% to Total Risk Weighted Assets | 5.04%   | 15.87%  |
| Total Capital must be at least 17% to Total Risk Weighted Assets           | 11.13%  | 22.44%  |
| CET1 must be at least 75% of Total Tier 1 Capital                          | 103.26% | 101.05% |
| Total Tier 1 Capital must be a minimum of 75% of Total Capital             | 45.29%  | 70.71%  |

Bank of The Bahamas Limited  
 Unaudited Consolidated Statement of Financial Position - AFTER LOAN SALE  
 October 31, 2014  
 (Expressed in Bahamian dollars)

|  | <b>Unaudited<br/>Oct-14</b> | <b>Jun-14</b>      |
|--|-----------------------------|--------------------|
| <b>ASSETS</b>                          |                             |                    |
| Cash and account with The Central Bank | 93,239,194                  | 25,712,146         |
| Due from banks                         | 41,628,892                  | 26,628,530         |
| Financial assets - Securities          | 32,438,461                  | 35,094,083         |
| SPV Note                               | 100,000,000                 | -                  |
| Loans and advances to customers, net   | 608,360,147                 | 660,550,561        |
| Other assets                           | 7,580,574                   | 4,954,376          |
| Investment property                    | 3,882,873                   | 3,882,873          |
| Intangible assets, net                 | 2,286,158                   | 2,474,056          |
| Property and equipment                 | 11,323,043                  | 11,772,812         |
| <b>TOTAL</b>                           | <b>900,739,342</b>          | <b>771,069,437</b> |
| <b>LIABILITIES</b>                     |                             |                    |
| Deposits from customers and banks      | 753,464,461                 | 679,231,606        |
| Cheques and other items in transit     | 5,233,327                   | 4,488,129          |
| Other liabilities                      | 17,551,877                  | 10,762,561         |
| Deferred loan fees                     | 6,526,505                   | 6,849,971          |
| <b>Total liabilities</b>               | <b>782,776,170</b>          | <b>701,332,266</b> |
| <b>EQUITY</b>                          |                             |                    |
| Share capital                          | 52,638,935                  | 52,638,935         |
| Share premium                          | 54,004,621                  | 54,004,621         |
| Treasury shares                        | (1,318,224)                 | (1,318,224)        |
| General reserve                        | 4,000,000                   | 4,000,000          |
| Valuation reserve                      | 726,772                     | 612,395            |
| Special retained earnings              | 54,622,532                  | -                  |
| Retained earnings                      | (46,711,464)                | (40,200,556)       |
| <b>Total equity</b>                    | <b>117,963,172</b>          | <b>69,737,171</b>  |
| <b>TOTAL</b>                           | <b>900,739,342</b>          | <b>771,069,437</b> |

| <b><u>Regulatory Capital Ratios</u></b>                                    | <b>Unaudited</b>        |                      |
|--|-------------------------|----------------------|
|  | <b>October 31, 2014</b> | <b>June 30, 2014</b> |
| CET1 Ratio must be at least 8.5%   | 14.35%                  | 5.20%                |
| Total Tier 1 Capital must be at least 11.70% to Total Risk Weighted Assets | 14.16%                  | 5.04%                |
| Total Capital must be at least 17% to Total Risk Weighted Assets           | 21.40%                  | 11.13%               |
| CET1 must be at least 75% of Total Tier 1 Capital                          | 101.33%                 | 103.26%              |
| Total Tier 1 Capital must be a minimum of 75% of Total Capital             | 66.15%                  | 45.29%               |



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